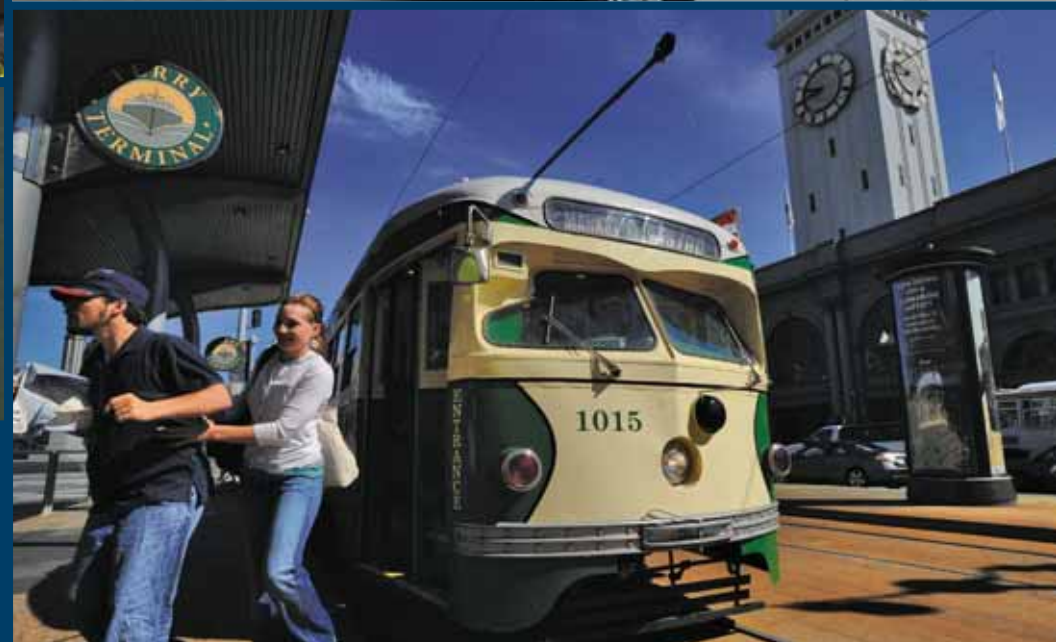




Fiscal Years 2003-04 Through 2007-08

STATISTICAL SUMMARY OF BAY AREA TRANSIT OPERATORS

June 2009



METROPOLITAN
TRANSPORTATION
COMMISSION



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Statistical Summary of Bay Area Transit Operators

Fiscal Years 2003–04 through 2007–08

June 2009

Prepared by
Metropolitan Transportation Commission
Programming & Allocations Section

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Introduction

The Metropolitan Transportation Commission (MTC) is proud to present this year's edition of one of its most requested documents, the *Statistical Summary of Bay Area Transit Operators*, which includes a summary of financial and operating information for the majority of public transit agencies in the nine-county San Francisco Bay Area.

We have improved the report's usability to allow for quicker and easier access to profiles of 24 public transit agencies. We hope our target audience — which includes transit operators, agencies, consultants, academic and industry researchers, elected officials and the general public — will get a clear sense of regional trends in the past 5 years.

Format

Operator Profile

The operator profile is a one-page basic introduction to the agency, including a general description of the organization type and structure, operational information, system characteristics, inter-operator coordination, fare structure and operating revenue allocation.

Financial and Operating Data

The tables following each operator profile contain current (as of September 2008) operator-specific financial and operating data for fiscal years 2003-04 through 2007-08 for each transit mode provided by the agency.*

Data for this publication are taken from transit operators' annual Transportation Development Act claim for funds, the Federal Transit Administration National Transit Database reports, State Controllers' reports and from data provided to MTC through correspondence with the transit agencies.

Data for fiscal years 2003-04 through 2006-07 have been audited. This edition of the *Statistical Summary of Bay Area Transit Operators* continues to include estimated figures for the most current fiscal year (2007-08). The inclusion of fiscal year 2007-08 data is an effort to provide readers with up-to-date information. Please note that fiscal year 2007-08 data are only estimates and are subject to change.

For definitions of terms that are commonly used in the text of this document, please refer to the "Definitions" section that begins on page 119.

* In some cases, columns may not sum to total due to rounding.

Performance Measures

Performance measures often are used by transit agencies for monitoring progress toward policy goals and objectives. With the six-year data presented in this report, performance measures can be used to identify trends over time, as well as for forecasting future performance. The following table lists performance concepts, the performance measures used to illuminate each concept and the formula for calculating each measure (in terms of the variables used in this document). Cost effectiveness calculations are presented both in current dollars and in constant fiscal year 2003-04 dollars, using a Bay Area-specific Consumer Price Index (CPI) to account for inflation.

Performance Concept	Performance Measure	Formula
Cost Efficiency	Operating cost per revenue-vehicle hour	Cost/RVH
Cost Effectiveness	Operating cost per passenger	Cost/Pass
Service Effectiveness	Passengers per revenue-vehicle hour	Pass/RVH
Service Effectiveness	Passengers per revenue-vehicle mile	Pass/RVM
Labor Efficiency	Revenue-vehicle hours per employee	RVH/FTE
Farebox Recovery	Ratio of fares received to total operating cost	Rev/Cost

Graphs

To effectively communicate the financial and operating data of the individual transit operators, this edition of the *Statistical Summary* continues to include graphs that highlight operating costs, total passengers, cost efficiency and cost effectiveness in addition to two new graphs: farebox recovery and service effectiveness. Also in this year's edition, the *Statistical Summary* includes regional trend graphs focusing on operating costs, total passengers, cost efficiency and cost effectiveness during the five-year period in addition to a transit operator comparison graph focusing on farebox recovery and service effectiveness.

Different scales are used in the graphs because transit operations differ by mode, operating environment, system size and other factors. Readers should be aware of the varying scales when comparing graphs between both operators and modes.

Bay Area System — Statistical Summary Totals

REGIONWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		797,004	824,684	886,837	924,444	1,026,345
Trolley Bus	TCost		123,068	121,270	124,522	122,598	138,964
Cable Car	CCost		40,743	40,077	40,293	44,014	49,889
Light Rail	RCost		155,086	156,614	164,983	179,553	189,689
Paratransit	PCost		107,165	105,690	109,884	114,448	119,871
Ferry	FCost		28,028	31,936	34,273	35,017	41,680
Heavy Rail	HCost		447,982	491,987	502,736	545,982	606,613
Total Costs			\$1,699,075	\$1,772,257	\$1,863,529	\$1,966,057	\$2,173,051
Operating Revenue (000)							
Farebox:	Motor Bus	BRev	161,647	157,273	176,050	184,523	185,338
	Trolley Bus	TRev	35,744	37,117	41,128	42,738	44,811
	Cable Car	CRev	15,470	16,228	14,709	14,925	15,231
	Light Rail	RRev	25,842	29,593	32,120	35,187	38,354
	Paratransit	PRev	6,903	7,572	8,394	8,744	8,639
	Ferry	FRev	13,371	14,318	16,961	18,619	20,682
	Heavy Rail	HRev	242,012	259,547	289,321	320,228	342,069
Total Farebox Revenue			\$500,989	\$521,647	\$578,682	\$624,964	\$655,123
Non-Fare Revenue			57,019	44,155	51,441	68,034	65,497
Property Tax			81,016	83,108	97,592	105,244	107,466
County Sales Tax			414,280	373,451	403,851	449,794	455,552
TDA			232,491	238,135	265,349	291,275	293,203
STA			32,765	41,200	59,782	101,218	101,322
Federal Transit Grants			110,450	118,206	107,375	91,004	68,452
Other			446,285	420,716	437,310	392,962	525,010
Total Revenue			\$1,875,295	\$1,840,616	\$2,001,382	\$2,124,496	\$2,271,625

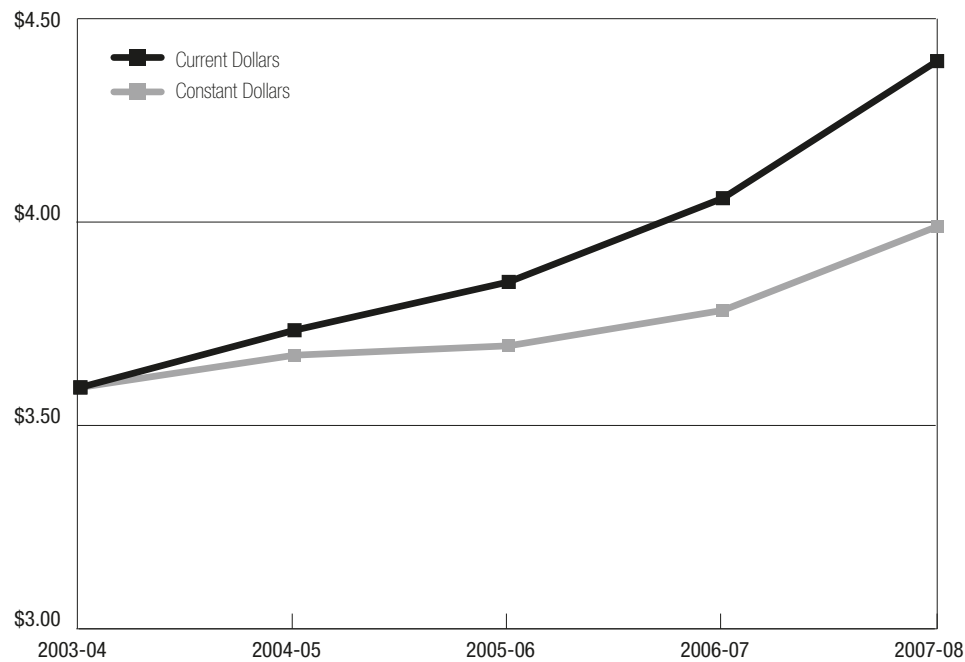
ALL-MODE PERFORMANCE			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data							<i>Unaudited</i>
Total Passengers (000)	Pass		472,815	474,617	483,674	484,402	494,353
Average Weekday Ridership			2,817,159	2,889,323	2,980,800	3,000,045	3,005,710
Revenue Vehicle Miles (000)	RVM		188,812	184,669	187,074	192,843	198,605
Revenue Vehicle Hours (000)	RVH		17,489	17,689	18,313	18,572	19,280
Employee Equivalents (FTE)*	Emp		3,505,416	3,383,680	3,074,941	3,257,532	3,410,608

*(Excludes Paratransit)

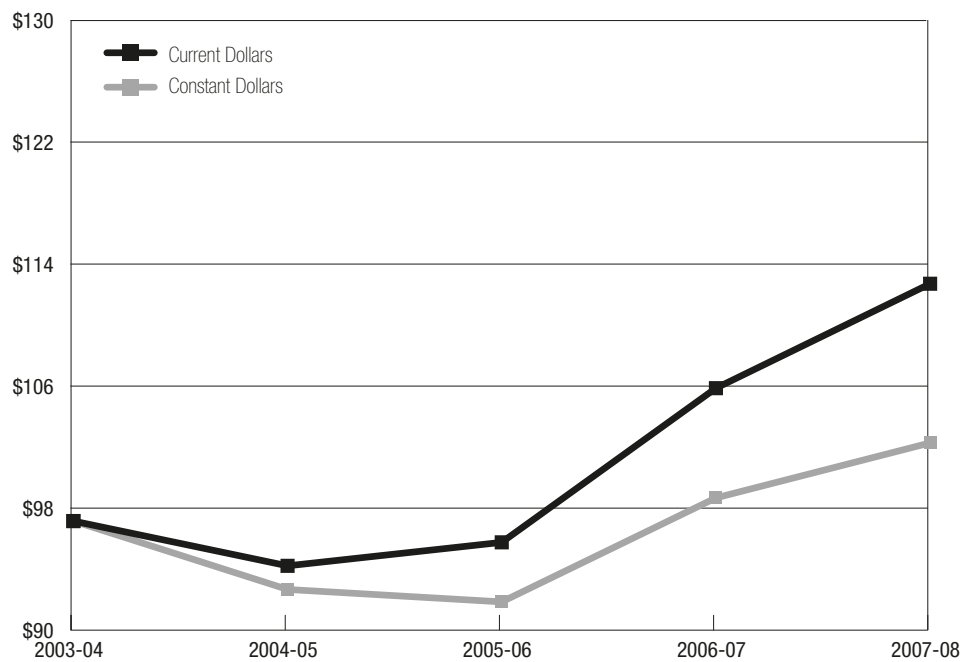
Bay Area System — Statistical Summary Totals

MOTOR BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	226,175	222,915	228,190	229,339	231,415
Average Weekday Ridership		730,079	729,920	756,094	758,876	768,429
Revenue Vehicle Miles (000)	BRVM	80,694	78,620	78,365	79,786	81,029
Revenue Vehicle Hours (000)	BRVH	6,774	6,561	6,533	6,602	6,698
Employee Equivalents (FTE)	BEmp	7,846	7,474	7,508	7,369	7,507
TROLLEY BUS PERFORMANCE						
Total Passengers (000)	TPass	75,216	74,941	76,065	67,297	67,532
Average Weekday Ridership		232,254	234,669	219,327	210,384	211,180
Revenue Vehicle Miles (000)	TRVM	7,219	7,015	6,665	6,362	6,741
Revenue Vehicle Hours (000)	TRVH	1,056	1,027	976	937	992
Employee Equivalents (FTE)	TEmp	1,086	911	984	1,034	1,035
CABLE CAR PERFORMANCE						
Total Passengers (000)	CPass	7,869	6,966	7,475	7,122	7,146
Average Weekday Ridership		21,637	19,166	21,629	19,041	19,110
Revenue Vehicle Miles (000)	CRVM	453	414	436	469	489
Revenue Vehicle Hours (000)	CRVH	140	128	135	143	149
Employee Equivalents (FTE)	CEmp	477	400	415	369	369
LIGHT RAIL PERFORMANCE						
Total Passengers (000)	RPass	50,660	53,584	49,988	52,015	52,333
Average Weekday Ridership		161,420	168,298	158,775	163,481	164,454
Revenue Vehicle Miles (000)	RRVM	7,555	7,985	8,169	8,432	8,797
Revenue Vehicle Hours (000)	RRVH	715	723	729	775	815
Employee Equivalents (FTE)	REmp	1,554	1,350	1,454	1,668	1,467
HEAVY RAIL PERFORMANCE*						
Total Passengers (000)	HPass	106,147	109,366	114,813	121,262	128,528
Average Weekday Ridership		352,002	359,209	377,845	399,975	425,820
Revenue Vehicle Miles (000)	HRVM	68,284	66,252	68,987	73,075	76,236
Revenue Vehicle Hours (000)	HRVH	1,961	1,971	2,015	2,157	2,265
Employee Equivalents (FTE)	HEmp	3,155	3,237	3,276	3,434	3,510
*Heavy Rail includes Commuter Rail and Rapid Transit						
FERRY PERFORMANCE						
Total Passengers (000)	FPass	2,825	2,909	3,211	3,478	3,454
Average Weekday Ridership		8,866	9,380	9,972	10,885	10,583
Revenue Vehicle Miles (000)	FRVM	2,825	2,909	3,211	3,478	3,454
Revenue Vehicle Hours (000)	FRVH	29	29	32	30	30
Employee Equivalents (FTE)	FEmp	122	118	152	118	163
PARATRANSIT PERFORMANCE						
Total Passengers (000)	PPass	3,924	3,936	3,932	3,889	3,944
Average Weekday Ridership		13,222	13,279	13,459	13,231	13,461
Revenue Vehicle Miles (000)	PRVM	24,202	24,020	24,033	24,324	24,922
Revenue Vehicle Hours (000)	PRVH	1,739	1,780	1,764	1,759	1,772
Employee Equivalents (FTE)	FEmp	171	209	207	205	217

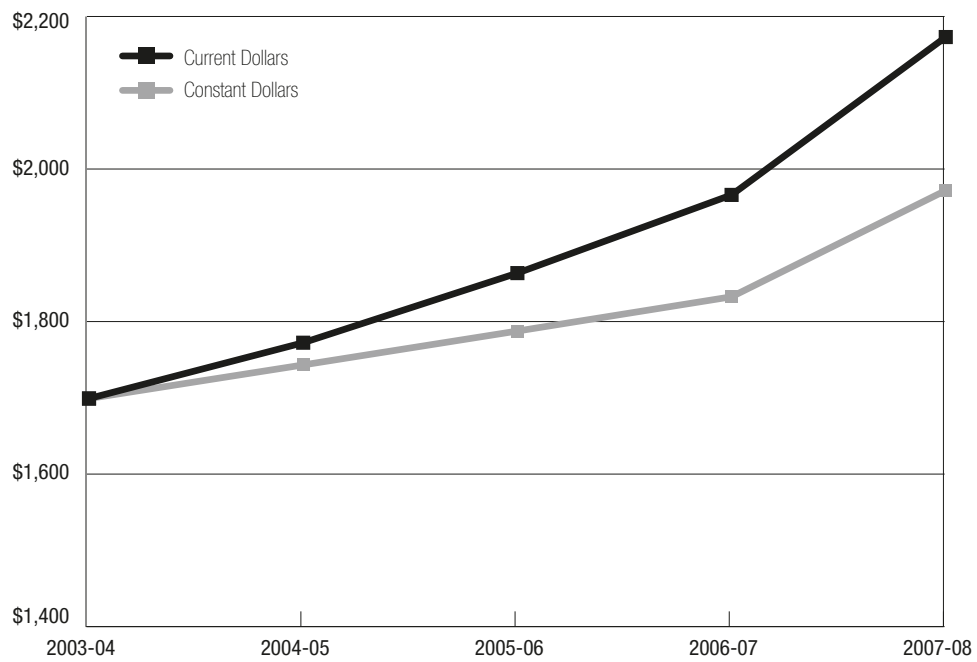
Cost Effectiveness — Cost/Passenger



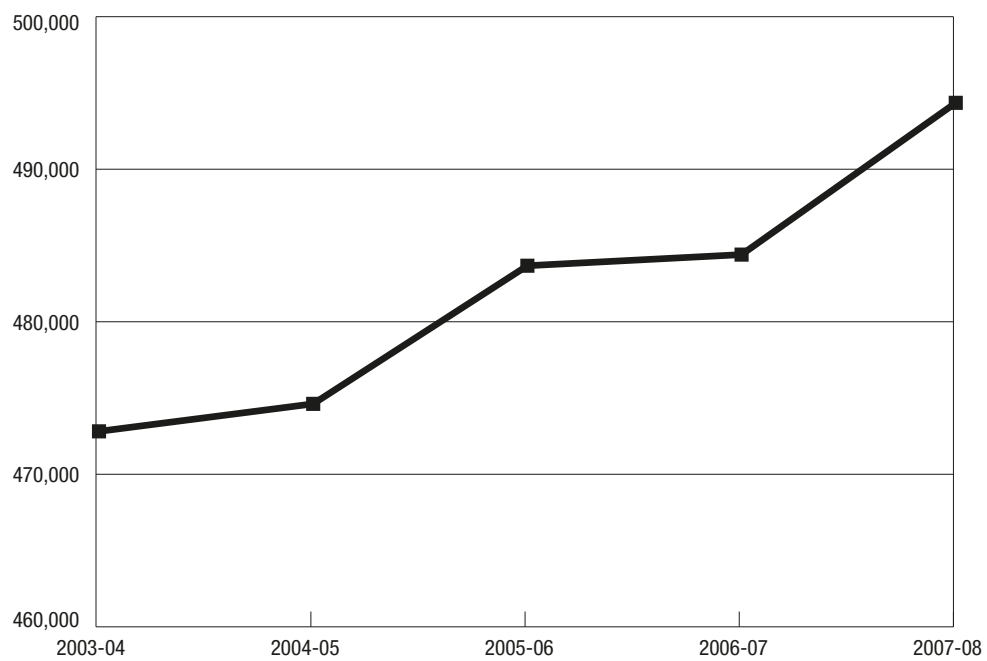
Cost Efficiency — Cost/Revenue Vehicle Hour



Operating Cost [In Millions]

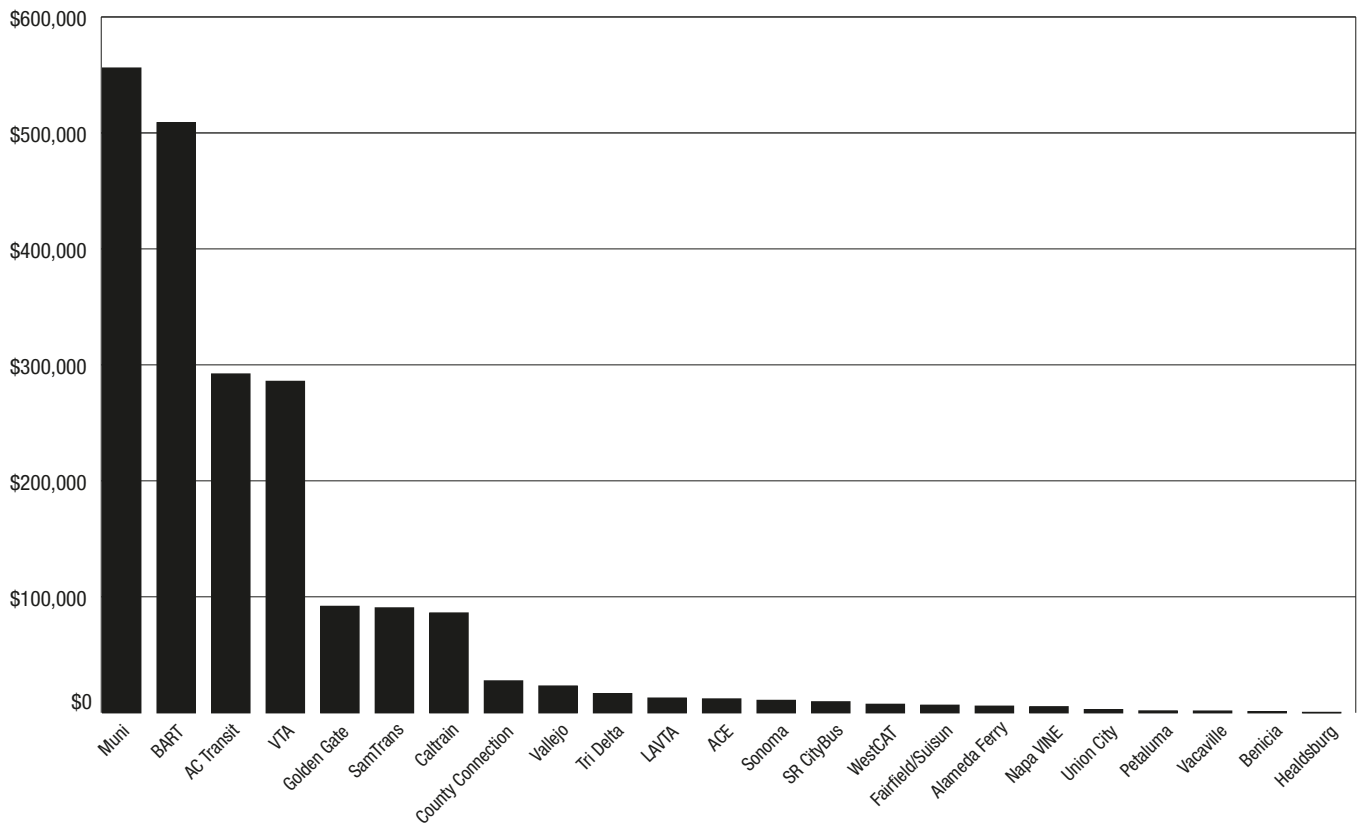


Total Passengers [In Thousands]

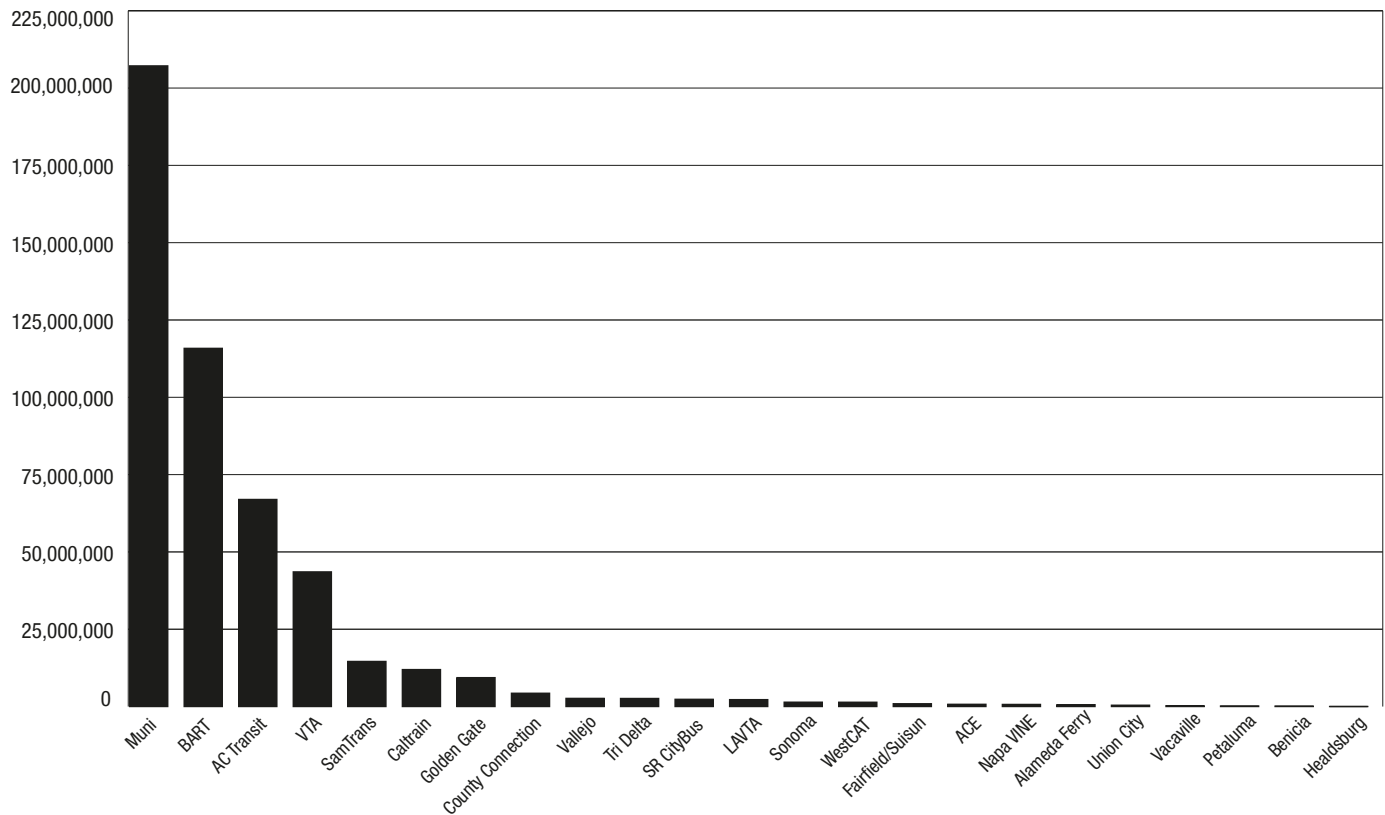


Bay Area System — Performance by Operator*

Total Operating Cost by Operator, FY 2007-08

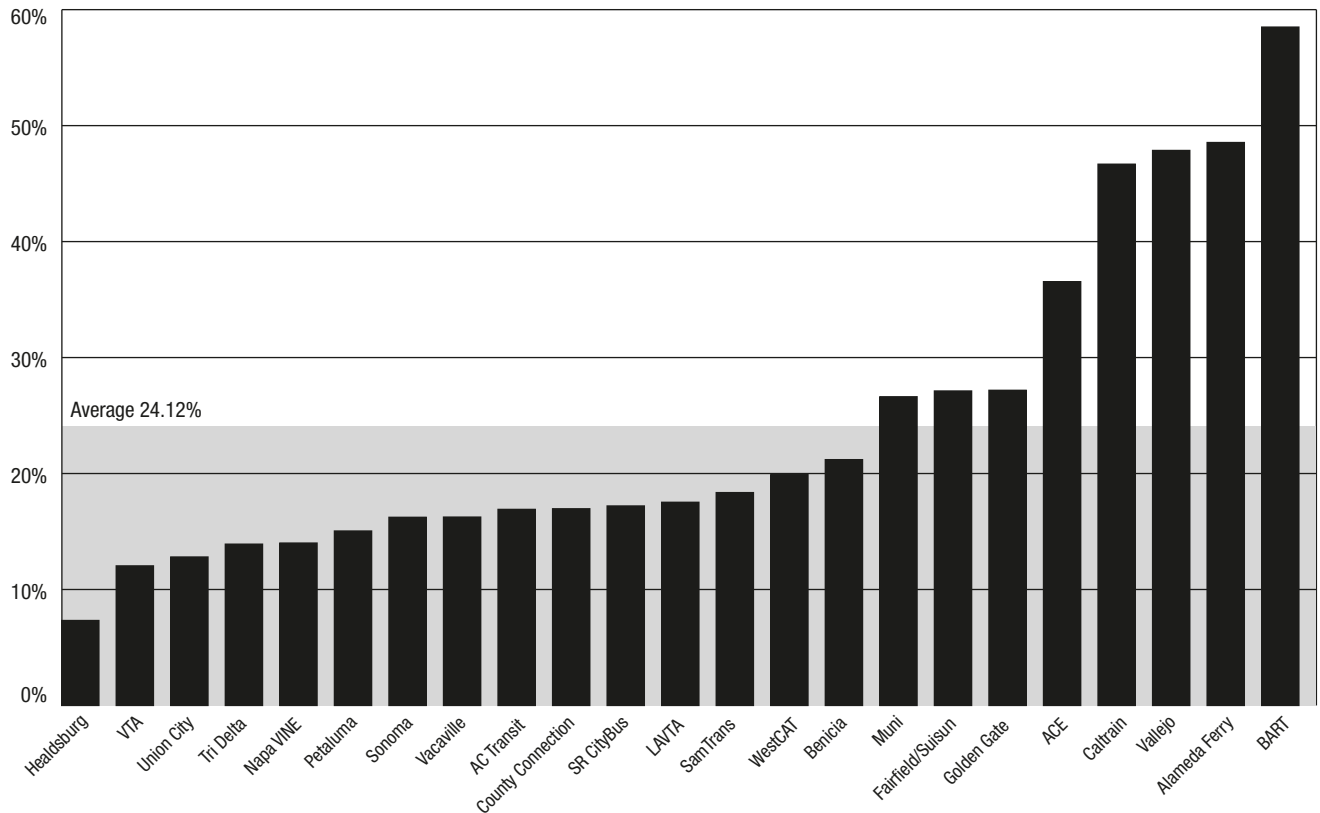


Total Passengers by Operator, FY 2007-08

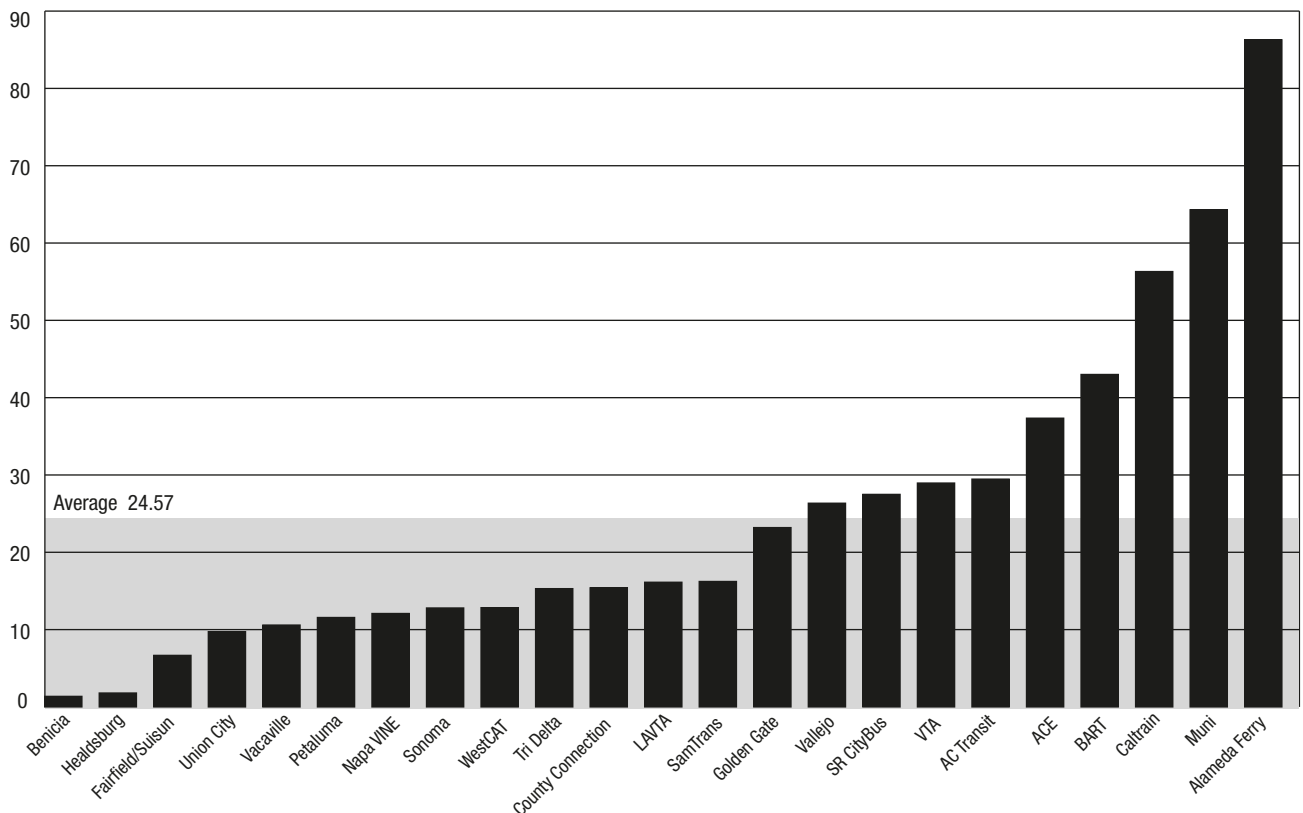


* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

Farebox Recovery Ratio, FY 2006-07 *[Fare Revenues/Cost]*



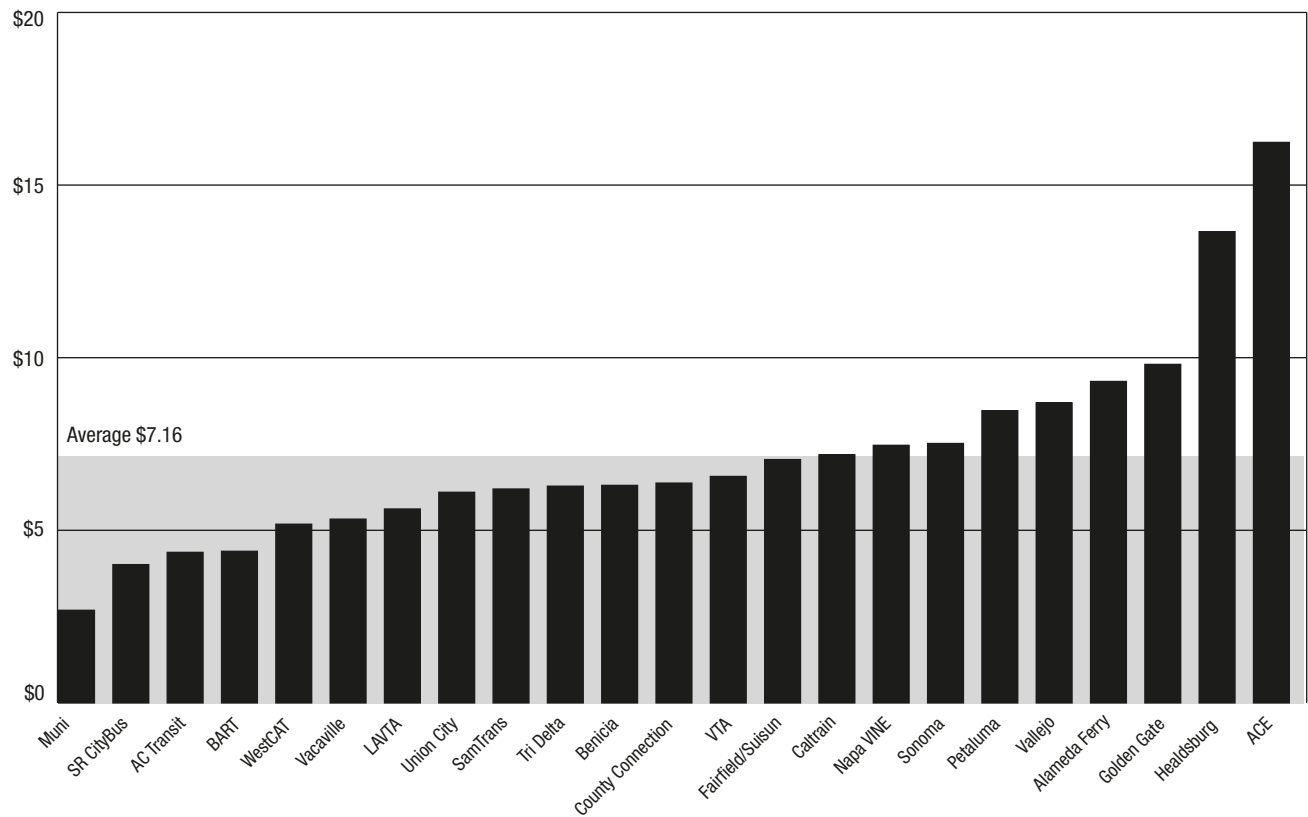
Service Effectiveness, FY 2006-07 *[Passenger/Revenue Vehicle Hours]*



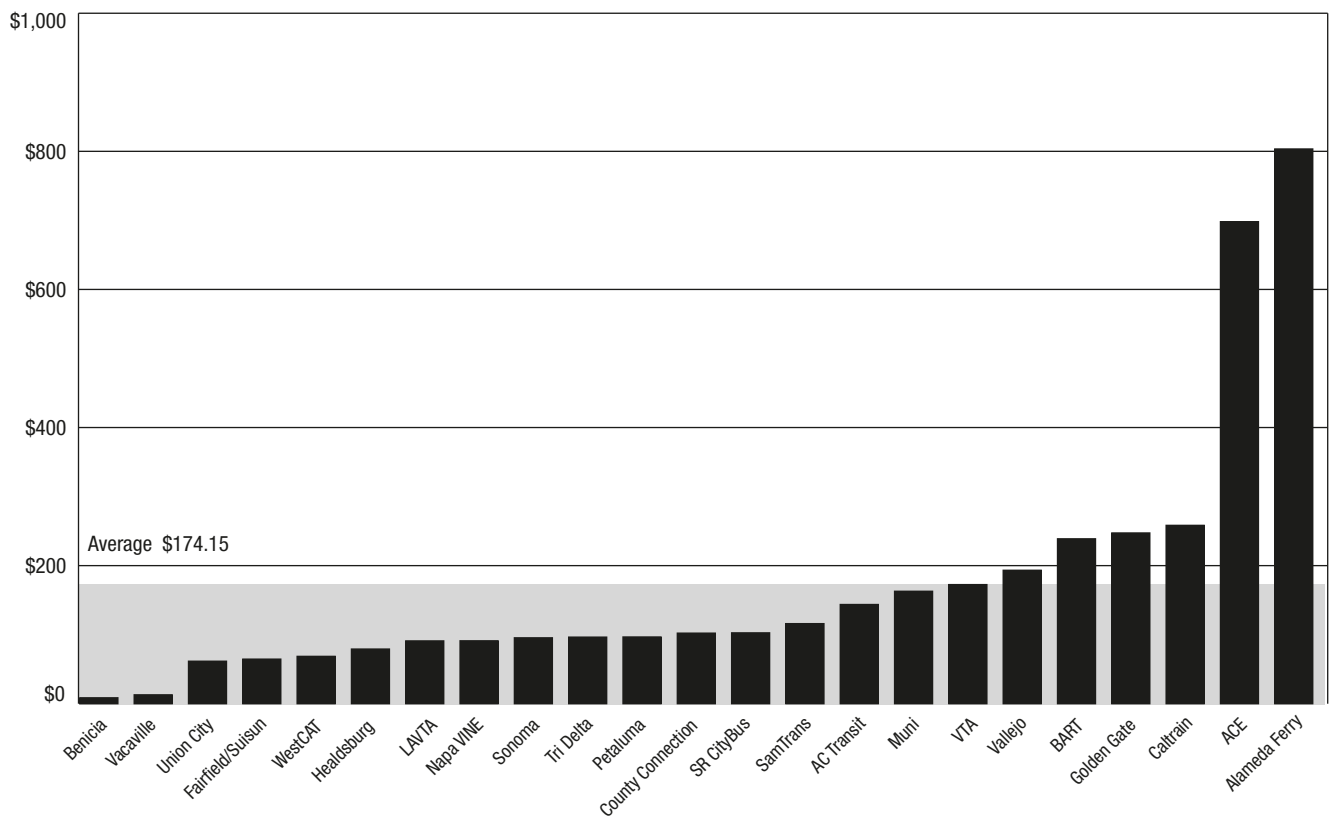
* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

Bay Area System — Performance by Operator*

Cost Effectiveness by Operator, FY 2007–08 [*Cost/Passenger*]



Cost Efficiency by Operator, FY 2007–08 [*Cost/Revenue Vehicle Hours*]



* Data used for the comparative charts include all modes with the exception of paratransit for all operators listed in this summary. Pleasanton Paratransit is not included in these charts.

The Region's Transit Vehicle Fleet

Ferry Boats	13
Cable Cars	40
Vans	252
Light Rail Vehicles	281
Trolley Buses	356
Rail Vehicles	838
Motor Buses	2,771
Total Vehicles	4,551



AC Transit (Alameda-Contra Costa Transit District)

1600 Franklin Street, Oakland, CA 94612

<http://actransit.org>

(510) 891-4777

General Description

Starting Year	1960
Organization Type	Transit district created by state Legislature
Governing Body	7-member elected board of directors
Board Selection	5 represent wards, 2 elected at large

Service Area

Square Miles	364
Population	1,415,129
Ridership per Capita	49.2

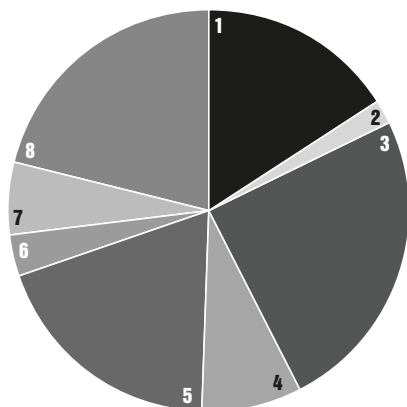
District 1 includes portions of western Contra Costa and Alameda counties, including the cities of Alameda, Albany, Berkeley, El Cerrito, Emeryville, Hayward, Oakland, Piedmont, Richmond, San Leandro, San Pablo and the major unincorporated areas of Ashland, Castro Valley, El Sobrante, Kensington and San Lorenzo. District 2 includes the cities of Fremont and Newark.

Fixed-Route Fare Structure

Category	Single Fare	Transbay Routes	Monthly Pass
Adult	\$1.75	\$3.50	\$70.00*
Youth (13-17)	\$0.85	\$1.70	\$15.00
Senior (65+)/ Disabled	\$0.85	\$1.70	\$20.00
Transfer	\$0.25	-	-
	Adult	Youth	Senior/ Disabled
Inter-Operator Transfer	\$1.50	\$0.65	\$0.65

* Transbay Monthly Pass, \$116.00

Operating Revenue, FY 2007-08



1 Total Fare Revenue	16%
2 Non-Fare Revenue	2%
3 Property Tax	25%
4 County Sales Tax	8%
5 TDA	19%
6 STA	3%
7 Federal Transit Grants	6%
8 Other*	21%

* Other: AB 1107 funds, local funds, Regional Measure 2, AB 434 funds

System Characteristics

Active Fleet 632 Motor Buses

Routes **110 Total**
79 Local
31 Transbay

Hours of Operation
Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

Air BART	Muni
BART	SamTrans
County Connection	VTA
Dumbarton Express	Vallejo Transit
Golden Gate	WestCAT

Joint Fare Instruments and Transfers

AC/SamTrans
AC/VTA Transfer
AC/BART Transfer
AC/Muni Joint Pass
Transbay Transfer
TransLink®



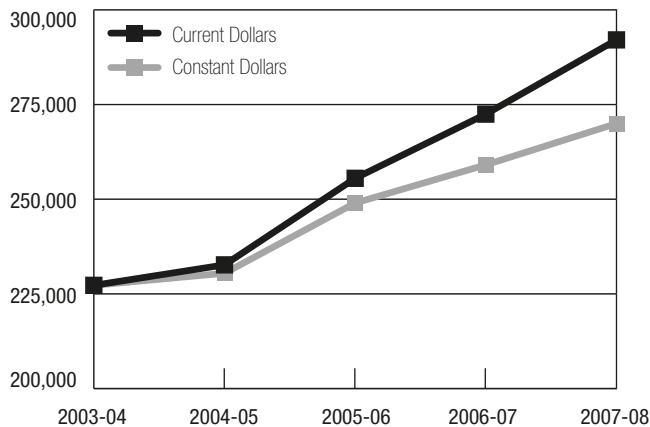
AC Transit

SYSTEMWIDE BUDGET				2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)								<i>Unaudited</i>
Fixed-Route Bus	BCost			227,257	232,663	255,518	272,468	292,076
Paratransit	Pcost			16,955	17,164	17,106	17,857	19,097
Total Costs				\$244,212	\$249,828	\$272,624	\$290,325	\$311,172
Operating Revenue (000)								
Farebox:	Fixed-Route Bus	BRev		44,286	43,855	48,284	49,514	49,382
	Paratransit	PRev		1,084	1,205	1,311	1,396	900
Total Farebox Revenue				\$45,370	\$45,060	49,594	\$50,910	\$50,282
Non-Fare Revenue				7,058	7,430	8,274	9,776	6,864
Property Tax				59,365	60,520	73,079	77,655	77,938
County Sales Tax				21,751	22,091	24,099	24,897	25,835
TDA				49,140	50,936	55,806	56,900	60,685
STA				8,701	10,688	11,028	12,885	10,724
Federal Transit Grants				34,429	32,950	32,996	30,674	18,500
Other				36,345	33,064	44,161	46,163	66,384
Total Revenue				\$262,159	\$262,738	\$299,037	\$309,861	\$317,213

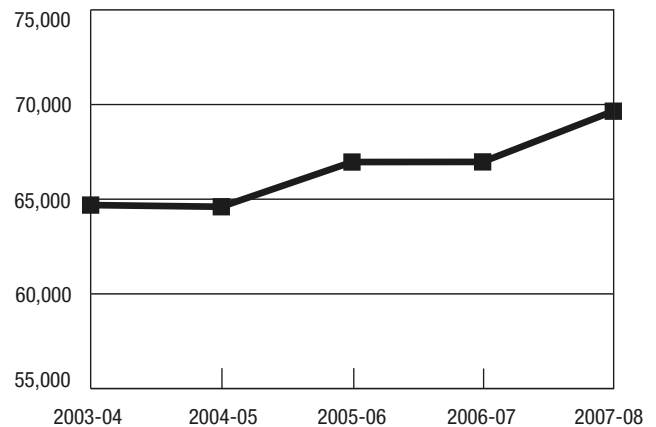
* AC Transit, in partnership with BART, initiated paratransit service in FY 1996-97 through the creation of the East Bay Paratransit Consortium (EBPC). AC Transit contributes approximately 69% of EBPC's funding, with BART contributing the remainder. All paratransit numbers shown (operating costs, farebox, total passengers, revenue vehicle miles, and revenue vehicle hours) represent AC Transit's share (69%) of EBPC operations.

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	64,690	64,601	66,963	66,970	66,970
Average Weekday Ridership		215,466	210,496	226,732	226,855	226,855
Revenue Vehicle Miles (000)	BRVM	22,364	21,110	21,199	21,563	21,688
Revenue Vehicle Hours (000)	BRVH	1,915	1,800	1,817	1,822	1,793
Employee Equivalents (FTE)	BEmp	2,188	2,204	2,202	2,156	2,156
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$118.70	\$129.25	\$140.59	\$149.52	\$162.87
Cost Efficiency (constant FY04 \$)		\$118.70	\$127.13	\$134.86	\$139.36	\$147.79
Cost Effectiveness (current \$)	BCost/BPass	\$3.51	\$3.60	\$3.82	\$4.07	\$4.36
Cost Effectiveness (constant FY04 \$)		\$3.51	\$3.54	\$3.66	\$3.79	\$3.96
Service Effectiveness	BPass/BRVH	33.8	35.9	36.8	36.8	37.3
Service Effectiveness	BPass/BRVM	2.9	3.1	3.2	3.1	3.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.8	0.8	0.8	0.8
Farebox Recovery	BRev/BCost	19.5%	18.8%	18.9%	18.2%	16.9%

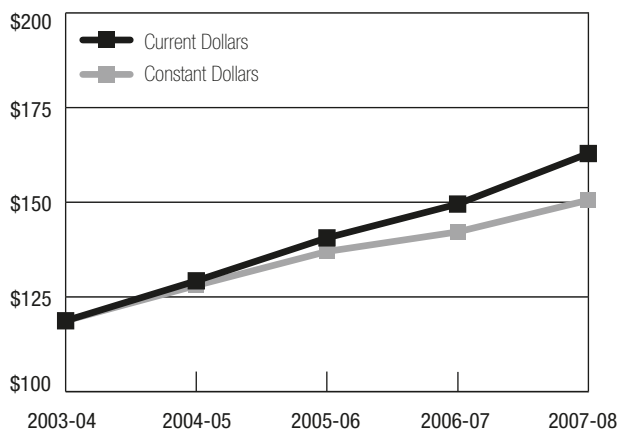
Operating Cost [In Thousands]



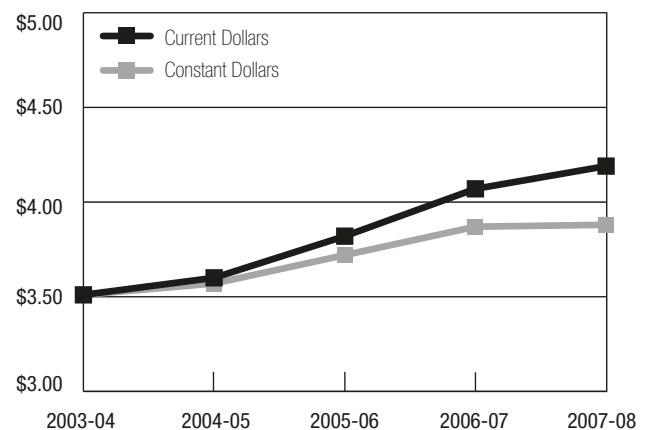
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



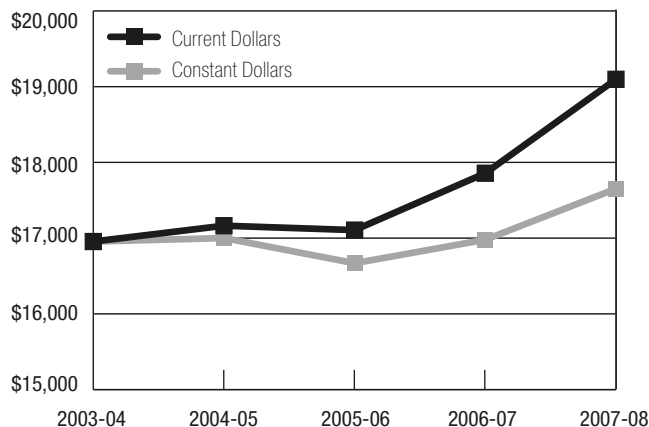
Cost Effectiveness — Cost/Passenger



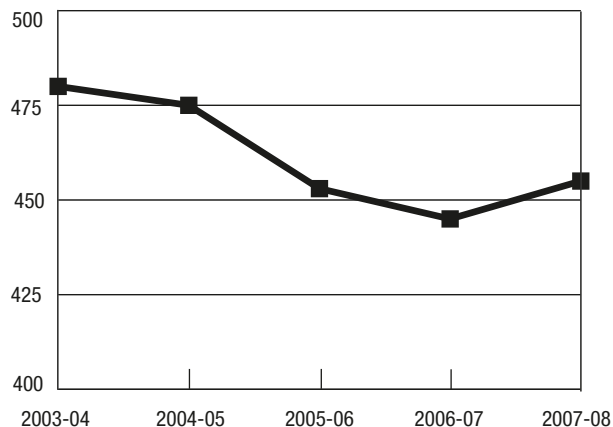
PARATRANSIT PERFORMANCE*		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	480	475	453	445	455
Average Weekday Ridership		1,622	1,573	1,587	1,496	1,526
Revenue Vehicle Miles (000)	PRVM	4,014	4,008	3,895	3,990	3,942
Revenue Vehicle Hours (000)	PRVH	273	265	253	255	256
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$62.20	\$64.67	\$67.74	\$70.06	\$74.64
Cost Efficiency (constant FY04 \$)		\$62.20	\$63.61	\$64.98	\$65.30	\$67.73
Cost Effectiveness (current \$)	PCost/PPass	\$35.32	\$36.13	\$37.79	\$40.16	\$41.93
Cost Effectiveness (constant FY04 \$)		\$35.32	\$35.54	\$36.25	\$37.43	\$38.05
Service Effectiveness	PPass/PRVH	1.8	1.8	1.8	1.7	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	6.4%	7.0%	7.7%	7.8%	4.7%

* AC Transit, in partnership with BART, initiated paratransit service in FY 1996-97 through the creation of the East Bay Paratransit Consortium (EBPC). AC Transit contributes approximately 69% of EBPC's funding, with BART contributing the remainder. All paratransit numbers shown (operating costs, farebox, total passengers, revenue vehicle miles, and revenue vehicle hours) represent AC Transit's share (69%) of EBPC operations.

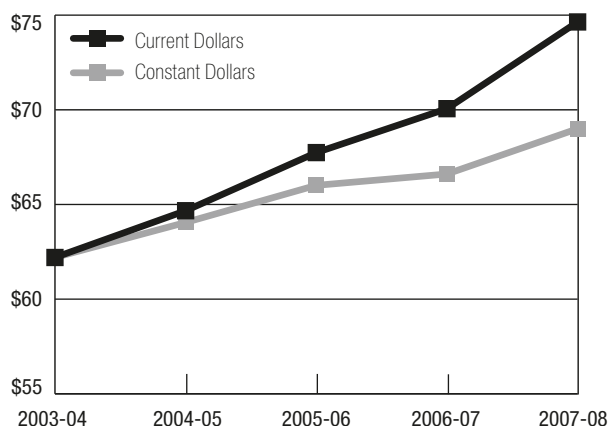
Operating Cost [In Thousands]



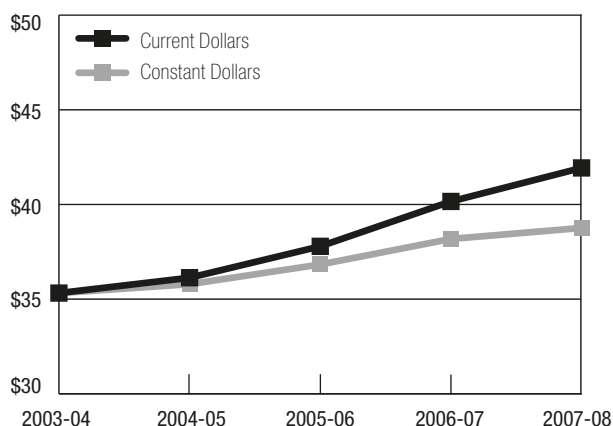
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



General Description

Starting Year	1998
Organization Type	Regional transit agency
Governing Body	San Joaquin Regional Rail Commission (SJRRRC)
Board Selection	6-member board of elected local officials, appointed by San Joaquin Council of Governments (SJCOG) and 2 elected officials appointed by the Alameda County Congestion Management Agency

Service Area

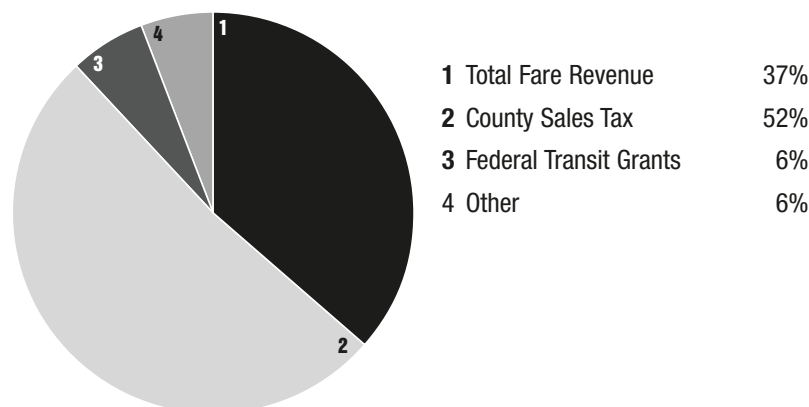
Square Miles	1,248
Population	3,703,121
Ridership Per Capita	0.2

Fixed-Route Fare Structure*

Category	Round Trip	Monthly Pass
Adult	\$4.50 - \$21.00	\$72.25 - \$300.00
Youth (under 12)	\$2.25 - \$10.25	\$36.00 - \$150.00
Seniors/Disabled	\$2.25 - \$10.25	\$36.00 - \$150.00

* Only for fixed-route service

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	30 Total
	24 Cars
	6 Locomotives

Routes	1 Total
	Stockton to San Jose

Hours of Operation	4:00 am – 8:00 pm
--------------------	-------------------

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Amtrak
Caltrain
County Connection
LAVTA
Modesto Max
San Joaquin Regional Transit District
VTA

Joint Fare Instruments and Transfers

Free transfers for ACE passengers to connecting services

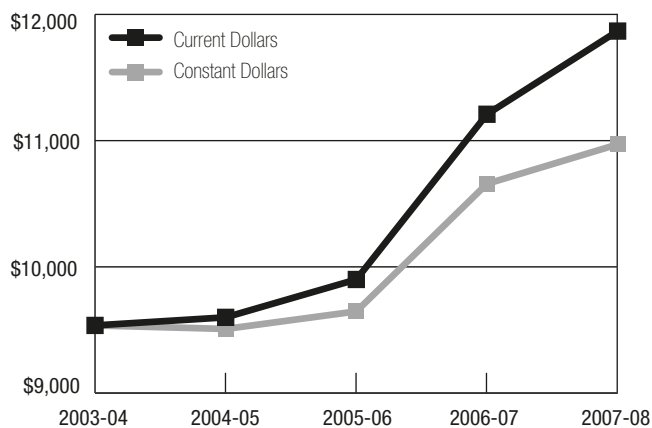


ACE

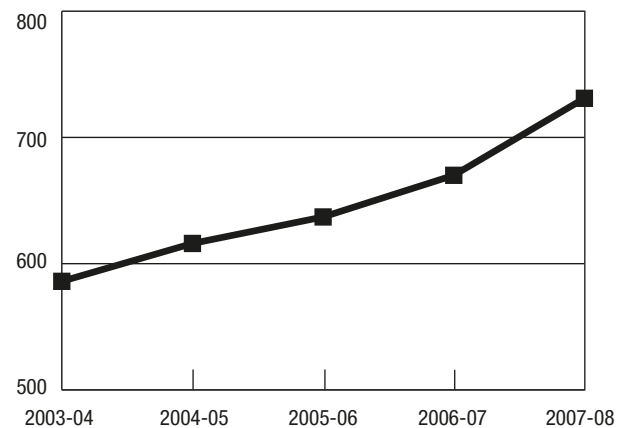
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>unaudited</i>
Fixed-Route Rail	Hcost		9,536	9,600	9,900	11,209	11,868
Total Costs			\$9,536	\$9,600	\$9,900	\$11,209	\$11,282
Operating Revenue (000)							
Farebox:	Fixed-Route Rail	Hrev	2,850	3,400	3,295	3,889	4,337
Total Farebox Revenue			\$2,850	\$3,400	\$3,295	\$3,889	\$4,337
Local Funds			0	0	0	0	0
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			5,865	5,472	5,877	6,342	6,142
TDA			0	0	0	0	0
STA			0	0	0	0	0
Federal Transit Grants			728	728	726	728	728
Other			93	0	0	300	661
Total Revenue			\$9,536	\$9,600	\$9,898	\$11,259	\$11,868

HEAVY RAIL PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>unaudited</i>
Total Passengers (000)	Hpass	586	616	637	670	731
Average Weekday Ridership		2,464	2,523	2,528	2,625	2,901
Revenue Vehicle Miles (000)	Hrvm	740	740	740	740	781
Revenue Vehicle Hours (000)	Hrvh	20	20	20	20	17
Employee Equivalents (FTE)	Hemp	64	64	64	64	70
Performance Concepts						
Cost Efficiency (current \$)	Hcost/Hrvh	\$476.80	\$480.00	\$495.00	\$560.45	\$698.12
Cost Efficiency (constant FY04 \$)		\$476.80	\$472.11	\$474.82	\$522.37	\$633.50
Cost Effectiveness (current \$)	Hcost/Hpass	\$16.27	\$15.58	\$15.54	\$16.73	\$16.24
Cost Effectiveness (constant FY04 \$)		\$16.27	\$15.33	\$14.91	\$15.59	\$14.73
Service Effectiveness	Hpass/Hrvh	29.3	30.8	31.9	33.5	43.0
Service Effectiveness	Hpass/Hrvm	0.8	0.8	0.9	0.9	0.9
Labor Efficiency (000)	Hrvh/Hemp	0.3	0.3	0.3	0.3	0.2
Farebox Recovery	Hrev/Hcost	29.9%	35.4%	33.3%	34.7%	36.5%

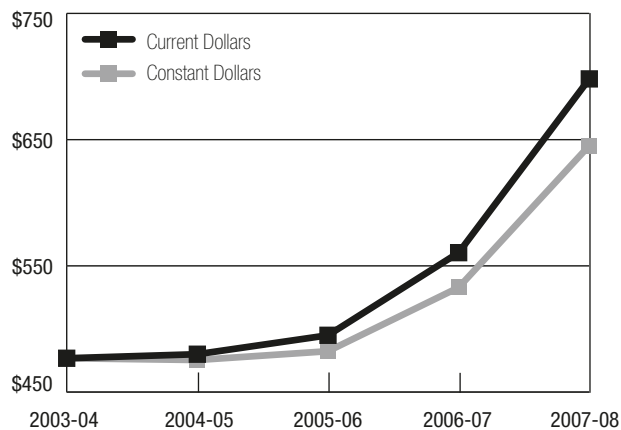
Operating Cost [In Thousands]



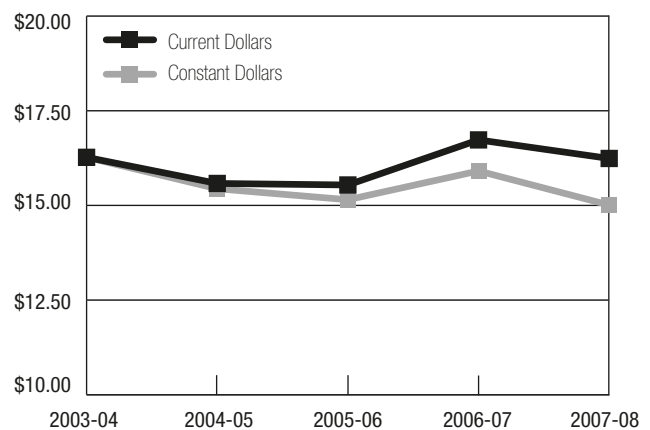
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





ALAMEDA
HARBOR BAY
FERRY



Alameda Ferry Services

c/o City of Alameda

2263 Santa Clara Avenue, Alameda, CA 94501

<http://eastbayferry.com>

(510) 747-7400

General Description

Starting Year	1989 Alameda/Oakland Ferry System; 1992 Alameda Harbor Bay Ferry
Organization Type	Municipal Transit Agency
Governing Body	5-member City Council
Board Selection	5 City Council members elected at large
Contract Service	Harbor Bay Maritime, Blue and Gold Fleet

Service Area

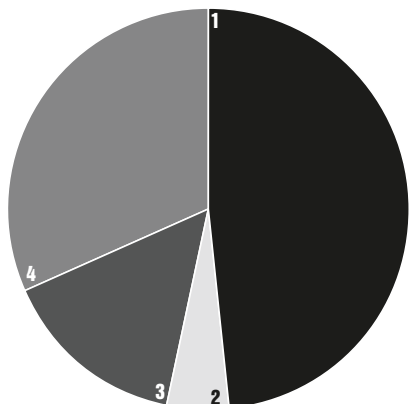
Square Miles	22
Population	72,500
Ridership per Capita	8.3

The City of Alameda Ferry Service provides a regional transit link between the cities of Alameda, Oakland and San Francisco and Angel Island State Park.

Fixed-Route Fare Structure

Category	Single Fare	
	Alameda/Oakland	Harbor Bay
Adult	\$6.25	\$6.50
Youth (5-12)	\$3.50	\$3.25
Senior	\$3.75	\$3.75
Disabled	\$3.75	\$3.75
Active Military	\$5.00	\$5.25
Child under 5	FREE	FREE
Ticket Books:		
10-Ticket	\$50.00	\$55.00
20-Ticket	\$90.00	\$100.00
40-Ticket (AOFs only)	\$170.00	n.a
Monthly pass (AHBF only)	n.a.	\$185.00

Operating Revenue, FY 2007-08



1 Total Farebox Revenue	49%
2 Property Tax	5%
3 County Sales Tax	15%
4 Other*	31%

* Other: Bridge tolls and general fund

System Characteristics

Active Fleet	5 Total
	5 Ferries

Routes	4 Total
--------	---------

Hours of Operation

Monday – Friday	5:30 am – 9:25 pm
Saturday	9:30 am – 7:50 pm
Sunday	9:30 am – 7:50 pm

Inter-Operator Coordination

Inter-Operator Connections

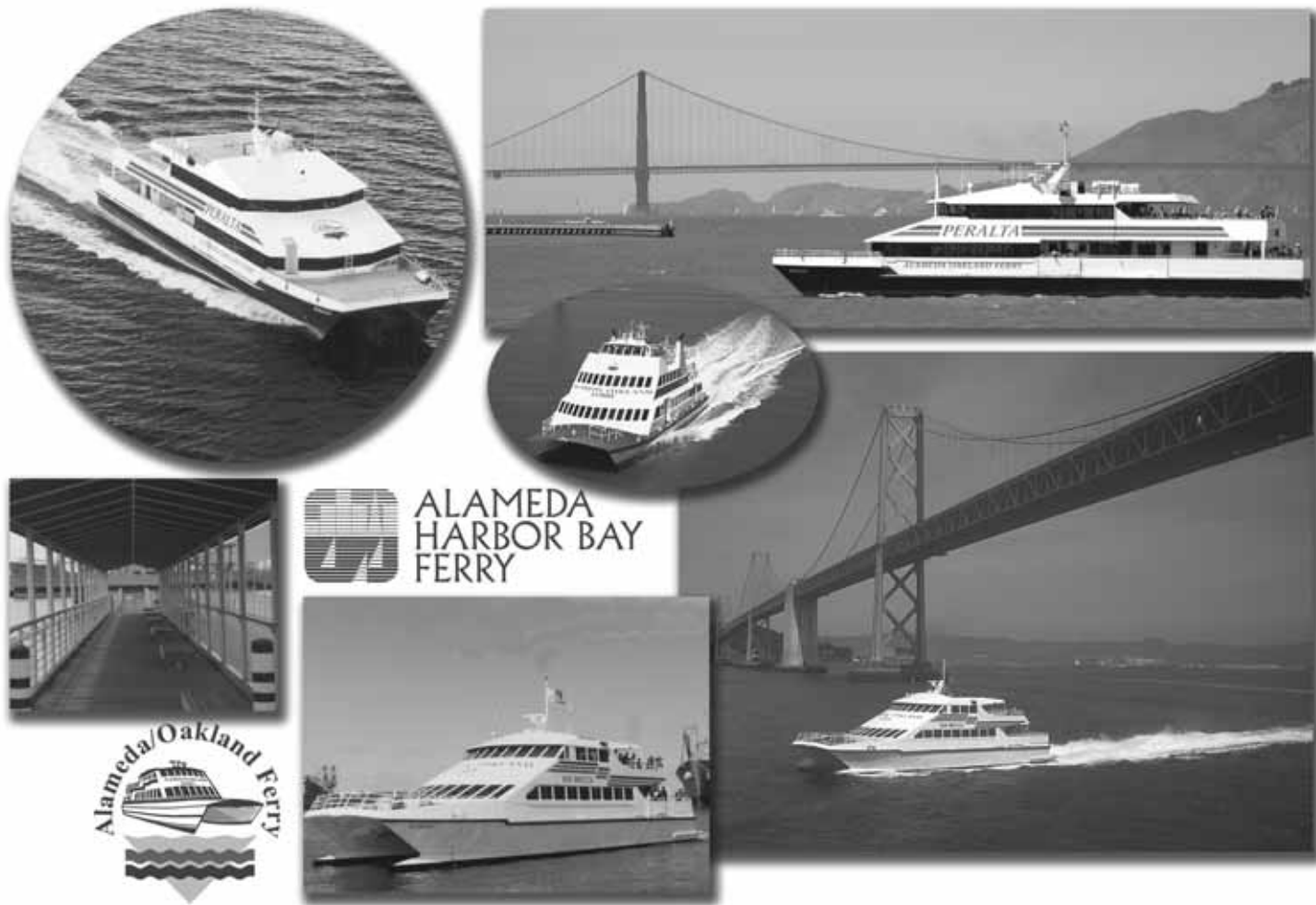
AC Transit

Muni

Joint Fare Instruments and Transfers

AC Transit

Muni



Alameda Ferry Service

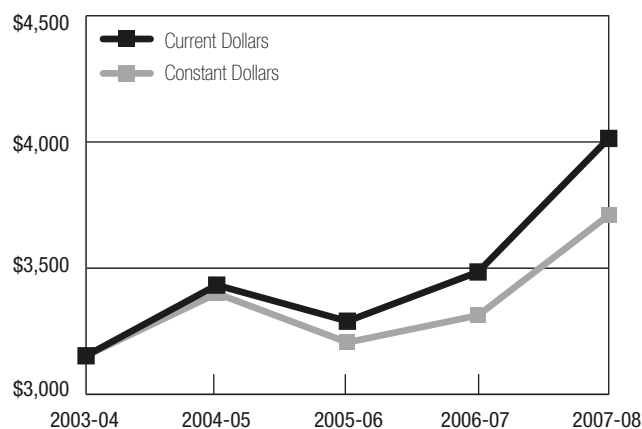
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Alameda/Oakland Ferry	FCost		3,153	3,433	3,290	3,485	4,014
Harbor Bay Ferry	FCost		1,276	1,304	1,359	1,330	1,610
Total Costs			\$4,429	\$4,737	\$4,649	\$4,815	\$5,624
Operating Revenue (000)							
Farebox:	Alameda/Oakland Ferry	FRev	1,739	1,742	1,839	1,958	2,066
	Harbor Bay Ferry	FRev	417	312	576	584	664
Total Farebox Revenue			\$2,155	\$2,054	\$2,415	\$2,543	\$2,730
Non-Fare Revenue			0	0	0	0	0
Property Tax			279	176	189	170	272
County Sales Tax			735	739	276	526	853
TDA			0	0	0	0	0
STA			0	0	0	0	0
Federal Transit Grants			0	0	0	0	0
Other			1,259	1,610	1,769	1,576	1,767
Total Revenue			\$4,429	\$4,579	\$4,649	\$4,815	\$5,622

Alameda Ferry Services

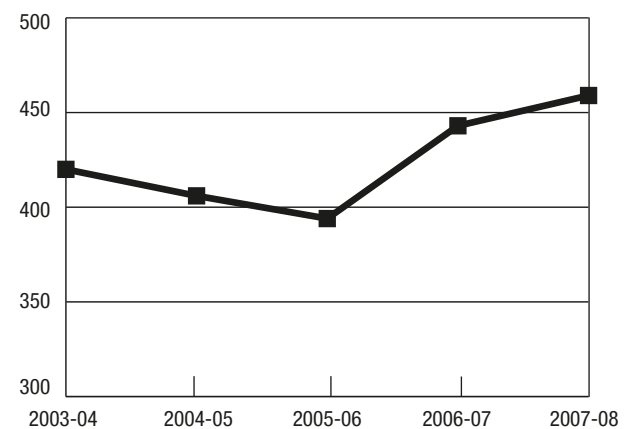
ALAMEDA/OAKLAND FERRY SERVICE PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	420	406	394	443	459
Average Weekday Ridership*		1,659	1,627	1,594	1,700	1,674
Revenue Vehicle Miles (000)	FRVM	57	57	49	50	49
Revenue Vehicle Hours (000)	FRVH	5	5	5	5	5
Employee Equivalents (FTE)	FEmp	N/A	N/A	N/A	N/A	0.75
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$651.17	\$708.92	\$680.79	\$711.17	\$802.80
Cost Efficiency (constant FY04 \$)		\$651.17	\$697.27	\$653.04	\$662.85	\$728.49
Cost Effectiveness (current \$)	FCost/FPass	\$7.51	\$8.46	\$8.36	\$7.87	\$8.75
Cost Effectiveness (constant FY04 \$)		\$7.51	\$8.32	\$8.02	\$7.33	\$7.94
Service Effectiveness	FPass/FRVH	86.7	83.8	81.4	90.4	91.8
Service Effectiveness	FPass/FRVM	7.4	7.2	8.1	8.9	9.4
Labor Efficiency (000)	FRVH/FEmp	N/A	N/A	N/A	N/A	6.7
Farebox Recovery	FRev/FCost	55.1%	50.7%	55.9%	56.2%	51.5%

*Total includes Alameda/Oakland and Harbor Bay Ferry

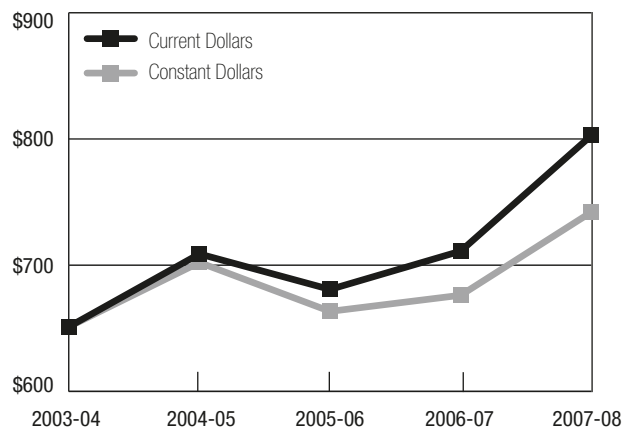
Operating Cost [In Thousands]



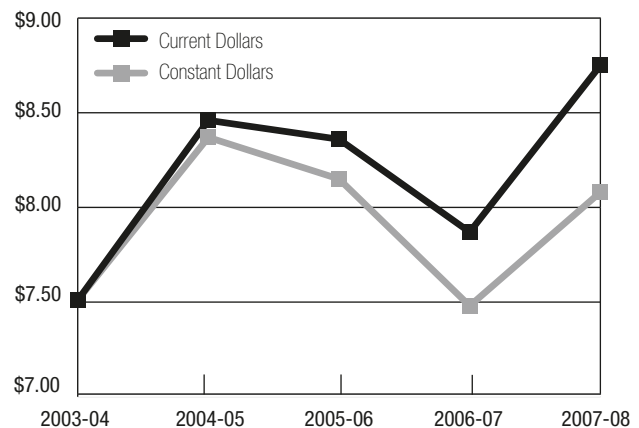
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

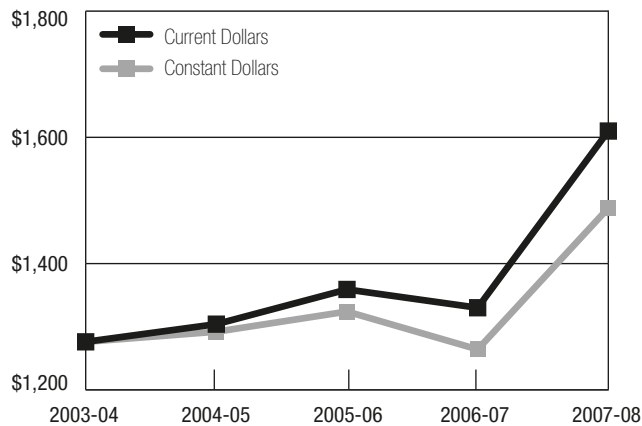


Cost Effectiveness — Cost/Passenger

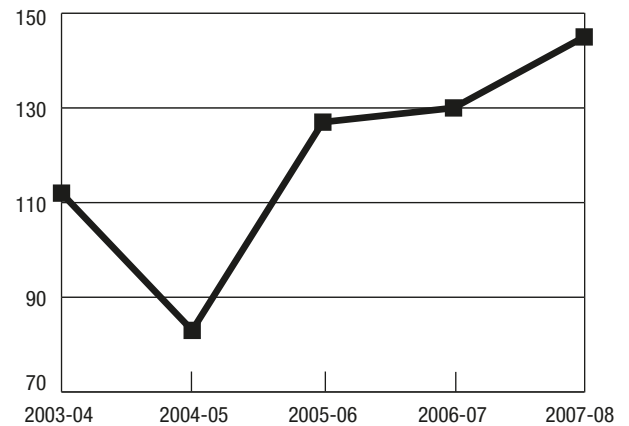


HARBOR BAY FERRY SERVICE PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Fpass	112	83	127	130	145
Revenue Vehicle Miles (000)	Frvh	24	20	28	28	28
Revenue Vehicle Hours (000)	Frvh	2	1	2	2	2
Employee Equivalents (FTE)	Femp	N/A	N/A	N/A	N/A	0.25
Performance Concepts		Measures				
Cost Efficiency (current \$)	Fcost/Frvh	\$772.30	\$966.03	\$812.40	\$794.92	\$805.00
Cost Efficiency (constant FY04 \$)		\$772.30	\$950.15	\$779.28	\$740.91	\$730.48
Cost Effectiveness (current \$)	Fcost/Fpass	\$11.35	\$15.80	\$10.68	\$10.23	\$11.10
Cost Effectiveness (constant FY04 \$)		\$11.35	\$15.54	\$10.25	\$9.53	\$10.08
Service Effectiveness	Fpass/Frvh	68.0	61.1	76.0	77.7	72.5
Service Effectiveness	Fpass/Frvh	4.7	4.1	4.6	4.7	5.2
Labor Efficiency (000)	Frvh/Femp	N/A	N/A	N/A	N/A	8.0
Farebox Recovery	Frev/Fcost	32.7%	23.9%	42.4%	43.9%	41.2%

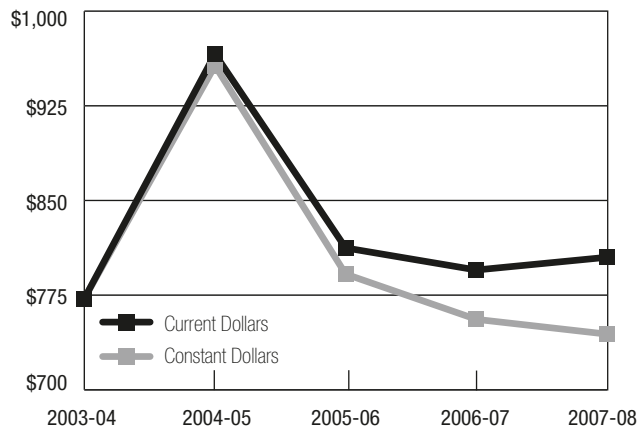
Operating Cost [In Thousands]



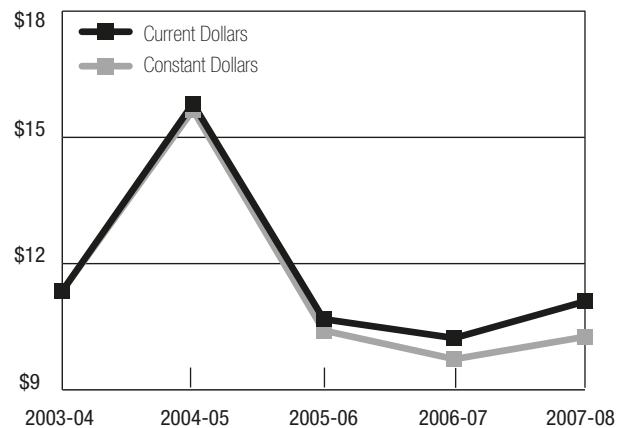
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





BART (Bay Area Rapid Transit District)

300 Lakeside Drive, Oakland, CA 94612

<http://www.bart.gov/>

(510) 465-2278

General Description

Starting Year	1972: Oakland/Fremont; 1973: Oakland/Richmond, Oakland/Concord & within SF; 1974: Transbay service, systemwide operations; 1995: North Concord/Martinez extension; 1996: Colma and Pittsburg/Baypoint extensions; 1997: extension to Castro Valley and Dublin/Pleasanton; 2003: extension to San Mateo county, San Francisco International Airport
Organization Type	Transit district created by the state Legislature
Governing Body	9-member elected board of directors
Board Selection	9 election districts within the 3-county district
Contract Service	East Bay Paratransit Consortium (ADA) contracts with ATC - Vancom

Service Area

Square Miles	93
Population	833,762
Ridership per Capita	139

BART District member counties are Alameda, Contra Costa and San Francisco. Rail service also is provided to Daly City, Colma, San Bruno and Millbrae in San Mateo County.

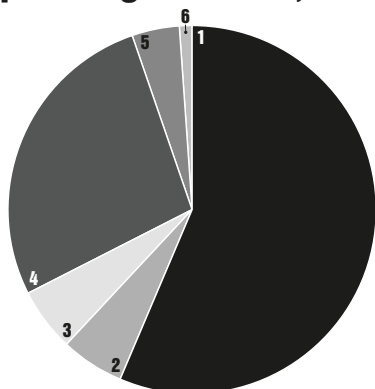
Fare Structure

Category	Single Fare Range
Adult	\$1.50 - \$8.00*
Youth (under 5)	Free
Youth (age 5-12)	\$0.56 - 3.00**
Senior	\$0.56 - 3.00**
Disabled	\$0.56 - 3.00**

* 6.25% discount with high value tickets

** 62.5% off regular adult fare, requires advanced purchase of ticket

Operating Revenue, FY 2007-08



1 Total Fare Revenue	57%
2 Non-Fare Revenue	6%
3 Property Tax	6%
4 County Sales Tax	28%
5 STA	4%
6 Federal Transit Grants	1%
Other (not on chart)	-2%

System Characteristics

Active Fleet 669 Heavy Rail

Routes 5 Total

Transbay	4
East Bay only	1

Hours of Operation

Monday – Friday	4:00 am – midnight*
Saturday	6:00 am – midnight*
Sunday	8:00 am – midnight*

* Most stations have departures after midnight. Please check the schedule for exact times.

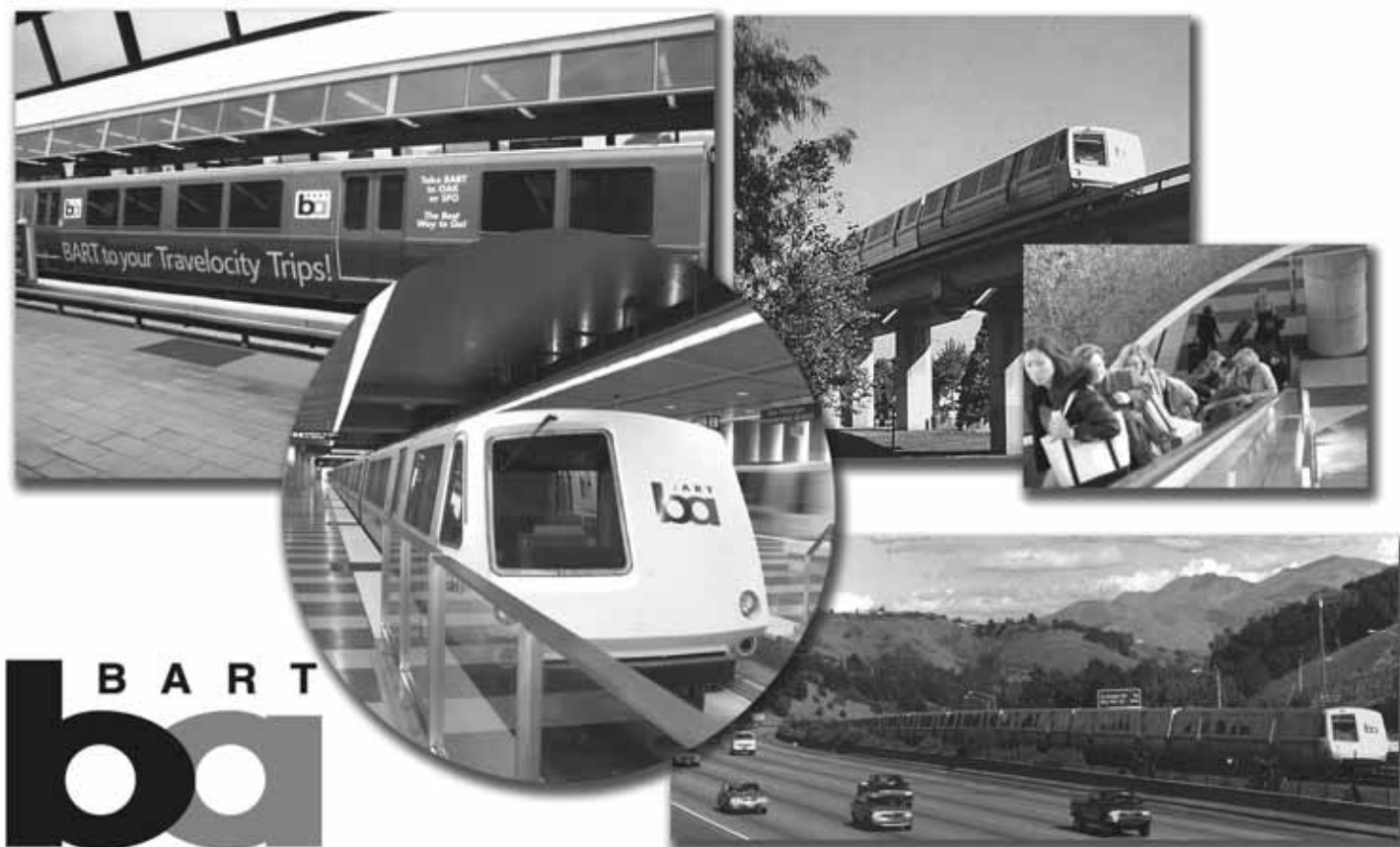
Inter-Operator Coordination

Inter-Operator Connections

AC Transit	Muni
Air BART	SamTrans
Amtrak	VTA
Benicia Breeze	San Joaquin Regional Transit District
County Connection	Tri Delta Transit
Dumbarton Express	Union City Transit
Golden Gate	Vallejo Transit
LAVTA	WestCAT
Martinez Link	

Joint Fare Instruments and Transfers

BART Plus Pass
BART/County Connection Transfer
BART/Muni Transfer
BART/AC Transfer
BART/Muni Fast Pass



BART

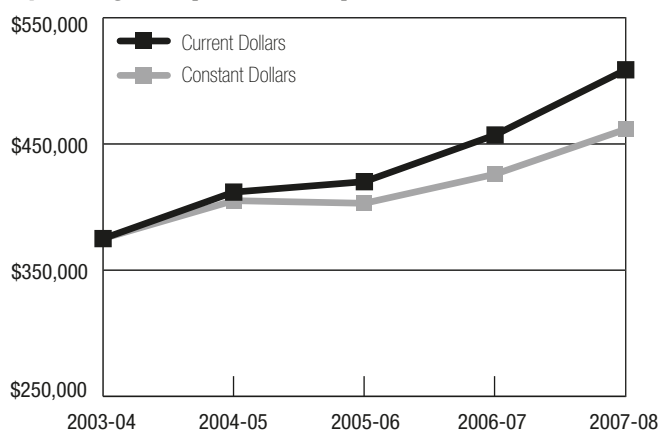
SYSTEMWIDE BUDGET				2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)								<i>Unaudited</i>
Heavy Rail	HCost			375,025	411,858	420,125	457,093	508,760
East Bay Paratransit Consortium Cost*	PCost			7,758	7,712	\$7,756	\$8,196	\$8,928
Other Paratransit**				1,778	1,612	1,505	1,816	1,406
Total Costs				\$384,561	\$421,182	\$429,386	\$467,105	\$519,094
Operating Revenue (000)								
Farebox:	Heavy Rail	HRev		219,904	233,110	255,650	281,494	297,600
	Paratransit*	PRev		487	541	589	585	585
Total Farebox Revenue				\$220,391	\$233,651	\$256,239	\$282,080	\$298,185
Non-Fare Revenue				\$23,318	\$17,113	\$23,434	\$30,724	\$30,159
Property Tax				21,372	22,412	24,325	27,419	29,256
County Sales Tax				170,566	118,879	128,961	139,890	144,002
TDA				0	0	0	0	0
STA				0	0	2,925	21,190	21,726
Federal Transit Grants				0	7,000	0	4,176	5,144
Other				19,114	20,204	12,824	-37,948	-9,378
Total Revenue				\$454,762	\$419,259	\$448,707	\$467,531	\$519,094

*In partnership with AC Transit, BART provides paratransit in western Alameda and Contra Costa counties and in part of San Francisco through the East Bay Paratransit Consortium (EBPC). BART contributes 31% of the funding for EBPC. Operating Data and Performance Concepts reflect 31% of the EBPC operations.

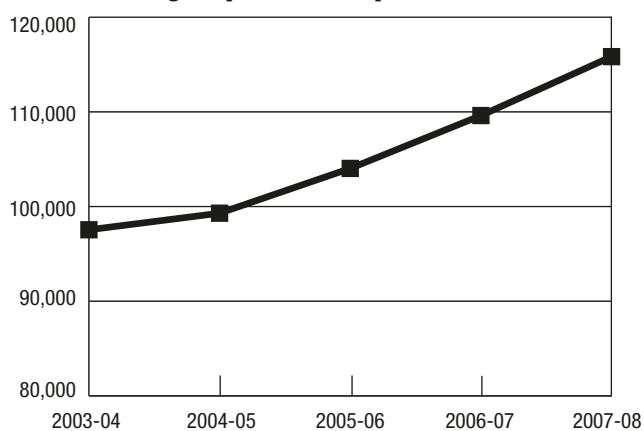
**BART also provides funding to MUNI, CCCTA, Tri-Delta, and LAVTA for paratransit outside the EBPC area. Operating and performance data for those services are listed by those operators.

HEAVY RAIL PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	HPass	97,546	99,296	104,027	109,611	115,835
Average Weekday Ridership		324,993	329,199	343,026	362,483	384,919
Revenue Vehicle Miles (000)	HRVM	62,373	60,004	62,089	66,091	68,797
Revenue Vehicle Hours (000)	HRVH	1,768	1,775	1,820	1,959	2,057
Employee Equivalents (FTE)	HEmp	3,017	3,089	3,130	3,265	3,337
Performance Concepts		Measures				
Cost Efficiency (current \$)	HCost/HRVH	\$212.08	\$232.08	\$230.81	\$233.33	\$247.33
Cost Efficiency (constant FY04 \$)		\$212.08	\$228.26	\$221.40	\$217.48	\$224.44
Cost Effectiveness (current \$)	HCost/HPass	\$3.84	\$4.15	\$4.04	\$4.17	\$4.39
Cost Effectiveness (constant FY04 \$)		\$3.84	\$4.08	\$3.87	\$3.89	\$3.99
Service Effectiveness	HPass/HRVH	55.2	56.0	57.2	56.0	56.3
Service Effectiveness	HPass/HRVM	1.6	1.7	1.7	1.7	1.7
Labor Efficiency (000)	HRVH/HEmp	0.6	0.6	0.6	0.6	0.6
Farebox Recovery	HRev/HCost	58.6%	56.6%	60.9%	61.6%	58.5%

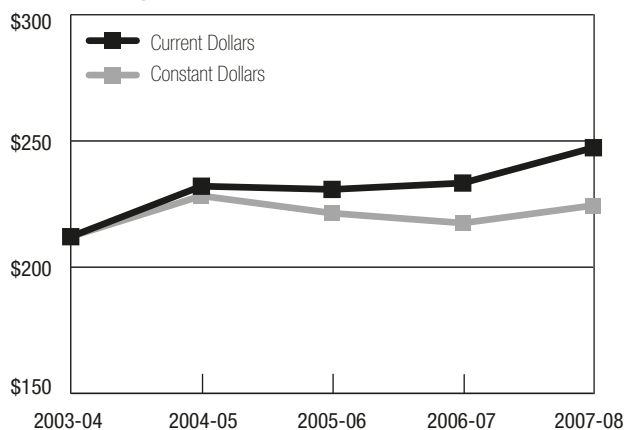
Operating Cost [In Thousands]



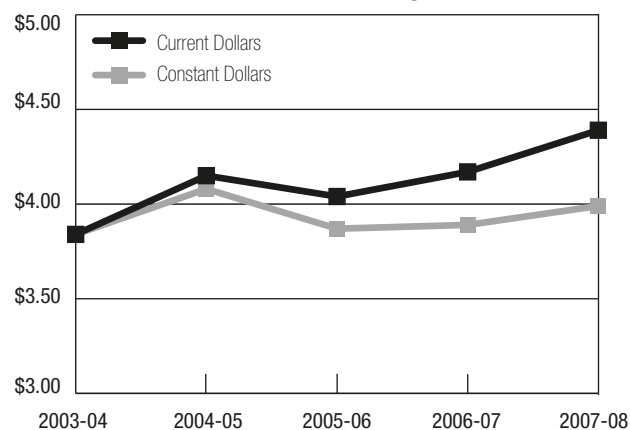
Total Passengers [In Thousands]



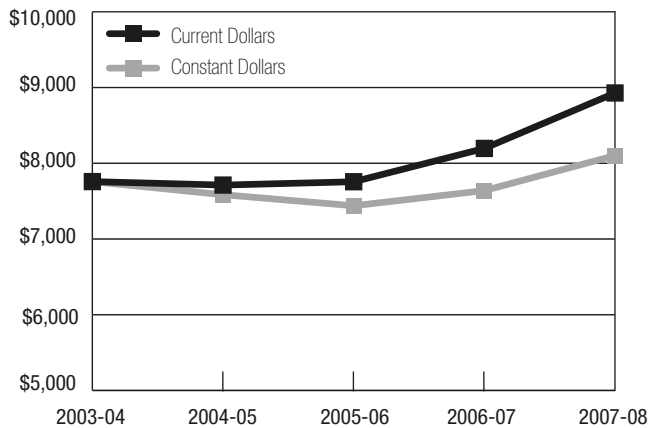
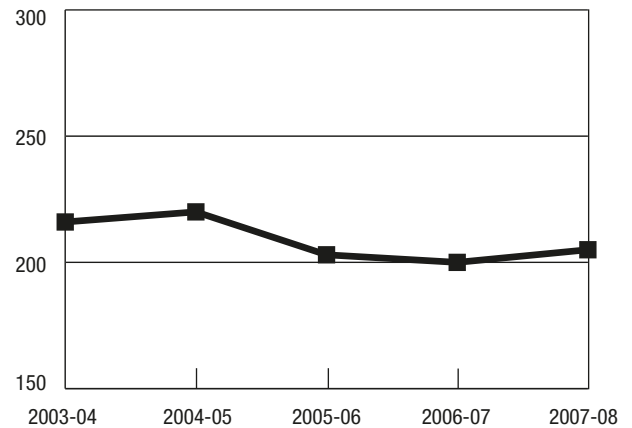
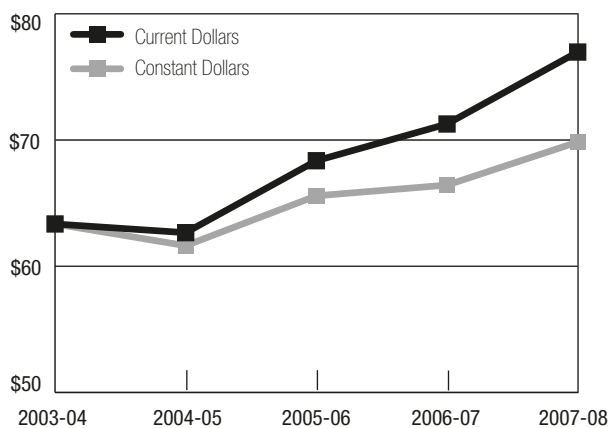
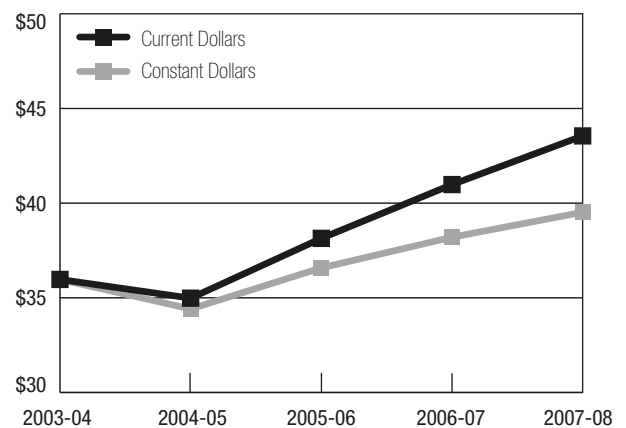
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE*		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	216	220	203	200	205
Average Weekday Ridership		733	715	728	672	688
Revenue Vehicle Miles (000)	PRVM	1,803	1,797	1,753	1,762	1,809
Revenue Vehicle Hours (000)	PRVH	122	123	113	115	116
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$63.35	\$62.66	\$68.36	\$71.27	\$76.97
Cost Efficiency (constant FY04 \$)		\$63.35	\$61.63	\$65.58	\$66.43	\$69.84
Cost Effectiveness (current \$)	PCost/PPass	\$35.97	\$34.98	\$38.14	\$40.98	\$43.55
Cost Effectiveness (constant FY04 \$)		\$35.97	\$34.41	\$36.58	\$38.20	\$39.52
Service Effectiveness	PPass/PRVH	1.8	1.8	1.8	1.7	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.0	0.1
Farebox Recovery	PRev/PCost	5.1%	5.8%	6.4%	5.8%	5.7%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

General Description

Starting Year	1986
Organization Type	Municipal transit services division within the city's Finance Department
Governing Body	5-member City Council
Contract Service	MV Public Transportation, Inc. (Fixed-Route and Paratransit), Veterans Corporation, Liberty Transit Inc. (Taxi Scrip Program)

Service Area

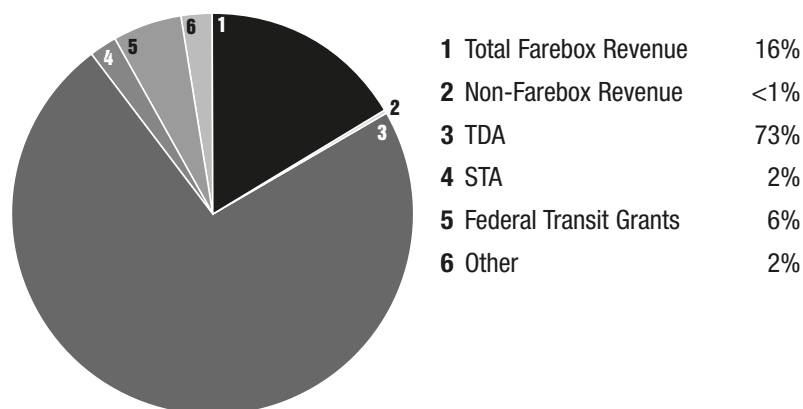
Square Miles	13
Population	27,916
Ridership per Capita	5.2

Service area includes the city of Benicia, the city of Vallejo, Pleasant Hill BART Station, Martinez Amtrak Station and Sun Valley Mall.

Fare Structure

Category	Single Fare	Monthly Passes
Adult	\$1.50-3.75	\$46.00-82.00
Youth (ages 6-18)	\$1.50-3.75	\$36.00-70.00
Senior	\$0.75-1.75	\$23.00-50.00
Disabled	\$0.75-1.75	\$23.00-50.00

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	14 Total
	10 Motor Bus
	4 Demand Response

Routes	8 Total
	4 Fixed
	3 Flex Route
	1 Paratransit

Hours of Operation

Monday – Friday	5:35 am – 8:53 pm
Saturday	7:45 am – 7:00 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Amtrak
BART
Baylink Ferry
County Connection
Fairfield/Suisun Transit
Tri Delta Transit
Vallejo Transit/Baylink Express
VINE
WestCAT

Joint Fare Instruments and Transfers

BART Plus
Baylink Bus Monthly Pass
Baylink Day Pass
Baylink Monthly Pass
Vallejo Transit Monthly City Pass



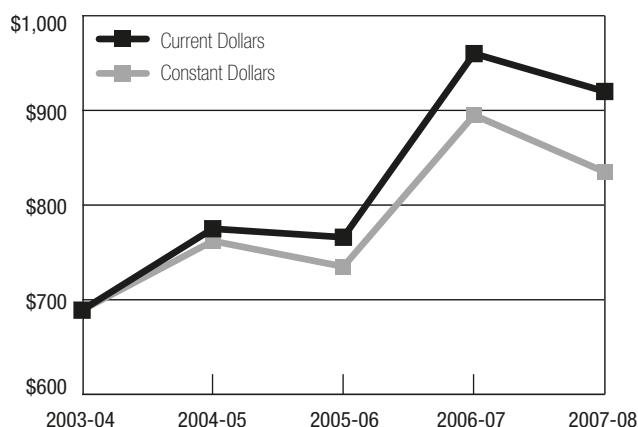
Benicia Breeze

Benicia Breeze

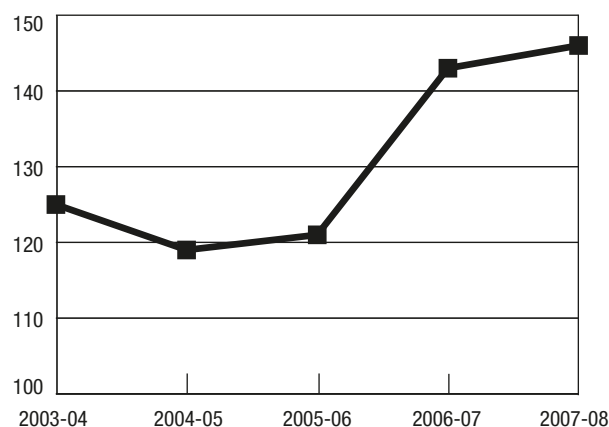
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		689	775	766	960	920
Paratransit	Pcost		364	348	386	364	340
Total Costs			\$1,052	\$1,123	\$1,152	\$1,324	\$1,260
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	152	156	168	212	195
	Paratransit	PRev	25	28	39	23	25
Total Farebox Revenue			\$177	\$184	\$207	\$235	\$220
Non-Fare Revenue			13	8	12	6	4
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			774	869	896	943	978
STA			0	0	35	65	30
Federal Transit Grants			0	211	77	99	75
Other			112	24	2	41	30
Total Revenue			\$1,076	\$1,296	\$1,229	\$1,390	\$1,337

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	125	119	121	143	146
Average Weekday Ridership		478	450	510	590	595
Revenue Vehicle Miles (000)	BRVM	229	222	250	255	245
Revenue Vehicle Hours (000)	BRVH	11	14	12	16	15
Employee Equivalents (FTE)	BEmp	9	10	15	16	14
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$62.88	\$56.29	\$63.95	\$59.99	\$61.33
Cost Efficiency (constant FY04 \$)		\$62.88	\$55.37	\$61.34	\$55.92	\$55.66
Cost Effectiveness (current \$)	BCost/BPass	\$5.49	\$6.54	\$6.34	\$6.71	\$6.30
Cost Effectiveness (constant FY04 \$)		\$5.49	\$6.43	\$6.08	\$6.26	\$5.72
Service Effectiveness	BPass/BRVH	11.5	8.6	10.1	8.9	9.7
Service Effectiveness	BPass/BRVM	0.5	0.5	0.5	0.6	0.6
Labor Efficiency (000)	BRVH/BEmp	1.2	1.4	0.8	1.0	1.1
Farebox Recovery	BRev/BCost	22.1%	20.1%	21.9%	22.1%	21.2%

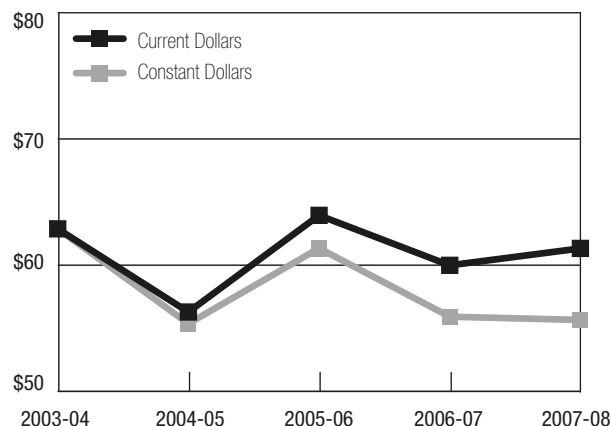
Operating Cost [In Thousands]



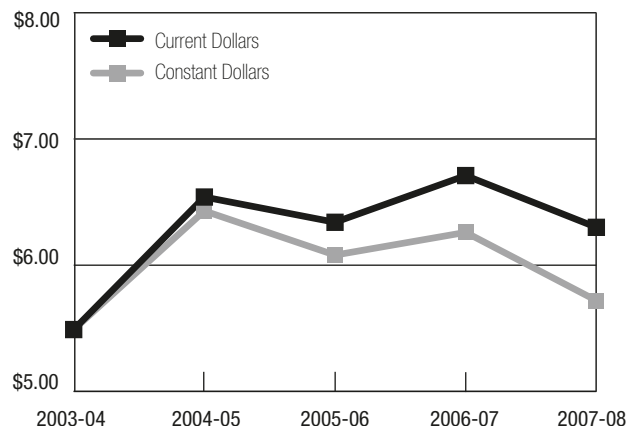
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

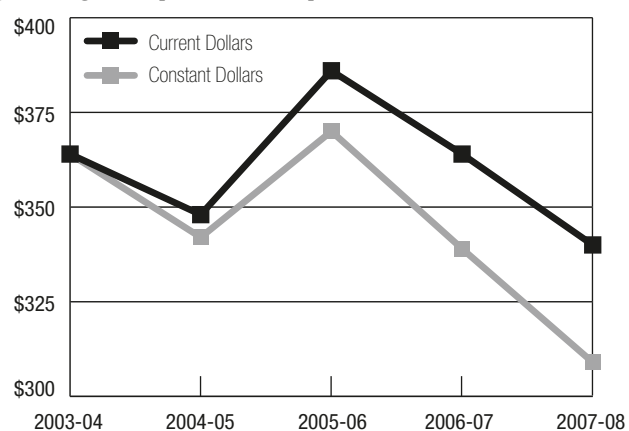


Cost Effectiveness — Cost/Passenger

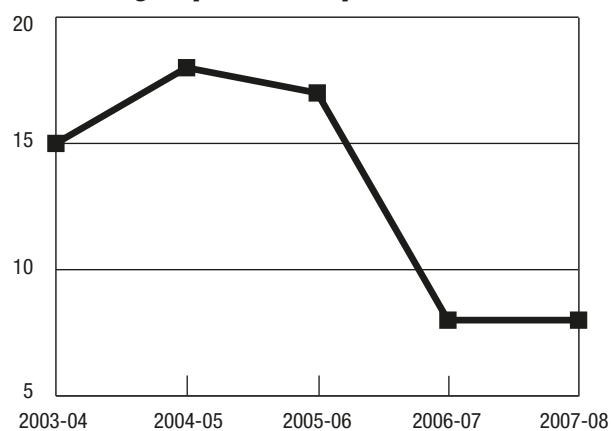


PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	15	18	17	8	8
Average Weekday Ridership		55	53	59	42	44
Revenue Vehicle Miles (000)	PRVM	84	147	154	109	98
Revenue Vehicle Hours (000)	PRVH	7	9	8	6	6
Employee Equivalents (FTE)	PEmp	6	6	6	6	5
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$49.51	\$38.33	\$45.94	\$64.97	\$56.67
Cost Efficiency (constant FY04 \$)		\$49.51	\$37.70	\$44.06	\$60.56	\$51.42
Cost Effectiveness (current \$)	PCost/PPass	\$23.77	\$19.44	\$23.33	\$43.70	\$42.50
Cost Effectiveness (constant FY04 \$)		\$23.77	\$19.12	\$22.38	\$40.73	\$38.57
Service Effectiveness	PPass/PRVH	2.1	2.0	2.0	1.5	1.3
Service Effectiveness	PPass/PRVM	0.2	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	1.2	1.5	14.0	0.9	12.0
Farebox Recovery	PRev/PCost	6.9%	8.1%	10.1%	6.3%	7.4%

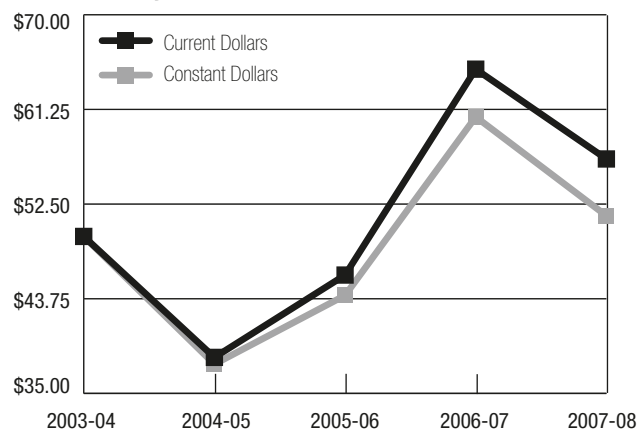
Operating Cost [In Thousands]



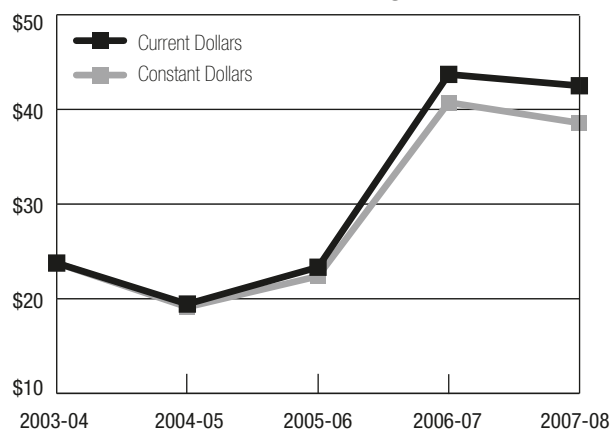
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Caltrain (Peninsula Corridor Joint Powers Board)

1250 San Carlos Avenue, San Carlos, CA 94070
http://www.caltrain.org/
(650) 508-6200

General Description

Starting Year	1863: Southern Pacific; 1980: Caltrans; 1992: Joint Powers Board (JPB)
Organization Type	Joint powers authority comprised of City and County of San Francisco, SamTrans and Santa Clara Valley Transportation Authority. SamTrans is the managing agency of Caltrain.
Governing Body	3 representatives from each of the JPB member agencies
Contract Service	Amtrak (security, service and maintenance)

Service Area

Square Miles	424.5
Population	3,690,367
Ridership per Capita	3.2

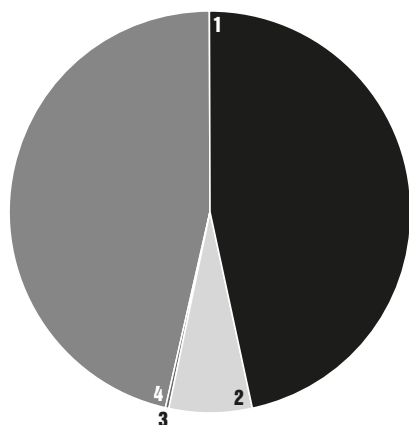
Fare Structure*

Category	One-Way	8-ride Ticket	Monthly Ticket	Ticket by Mail
Adult	\$2.50-\$11.25	\$17.00-\$76.50	\$66.25-\$298.25	(Available for 8-ride & Monthly Tickets)
Youth	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)
Senior	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)
Disabled	\$1.25-\$5.50	\$8.50-\$38.25	\$33.00-\$149.00	(Available for 8-ride & Monthly Tickets)

Services are provided in the counties of San Francisco, San Mateo and to Gilroy in Santa Clara

* Roundtrip fare is twice the one-way fare.

Operating Revenue, FY 2007-08



1 Farebox	47%
2 Non-Fare Revenue	7%
3 Federal	<1%
4 Other*	46%

* Other: Subsidy from member agencies and rental income

System Characteristics

Active Fleet	139 Total
	110 Cars
	29 Locomotives
Routes	45 Total
	1 Rail
	44 Feeder Shuttle

Hours of Operation

Monday – Friday	4:30 am – 1:30 am
Saturday	7:00 am – 1:30 am
Sunday	7:00 am – 10:30 pm

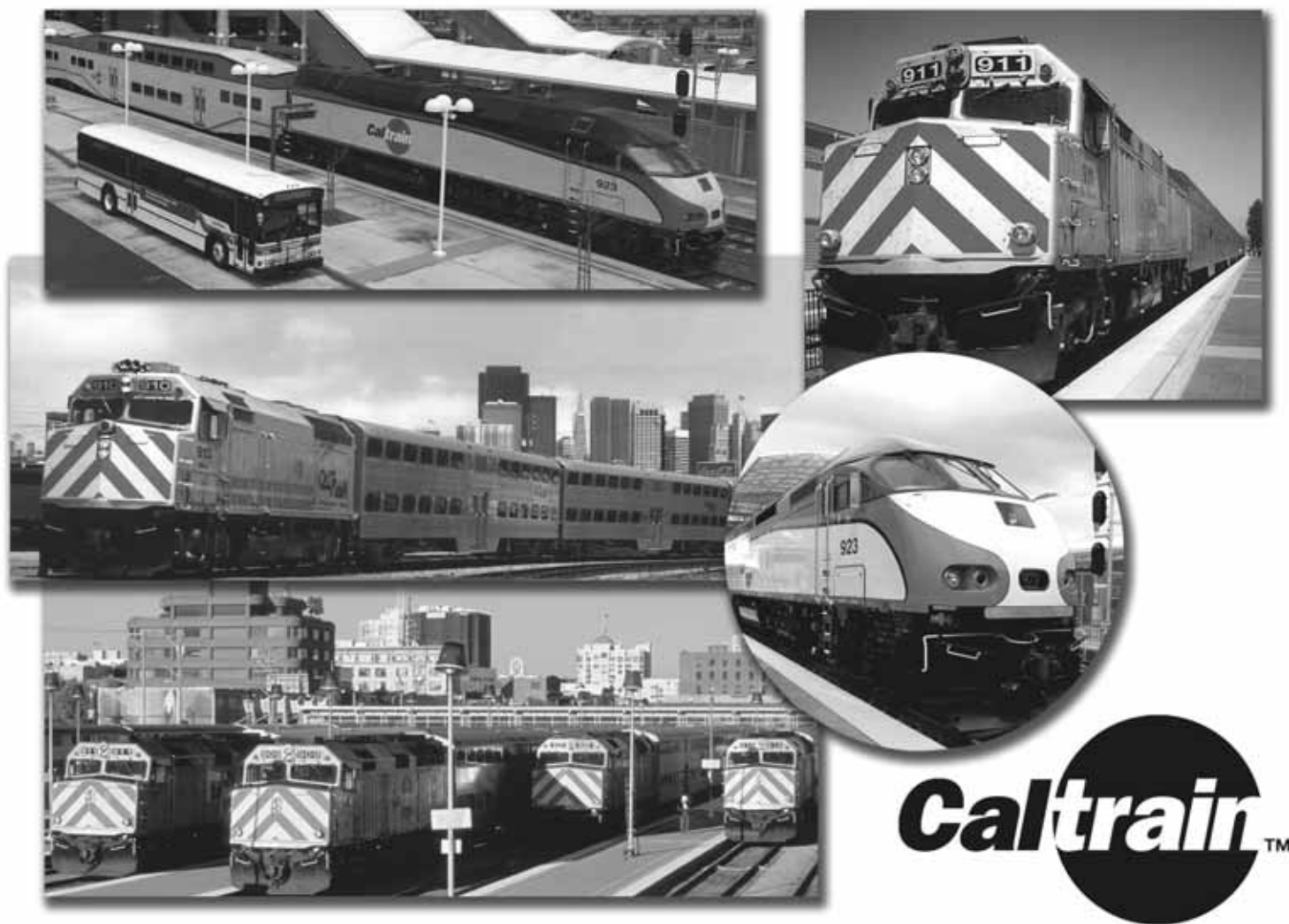
Inter-Operator Coordination

Inter-Operator Connections

ACE	Hwy. 17 Express
Amtrak	Monterey/SJ Express
BART	Muni
Capitol Corridor	SamTrans
Dumbarton Express	VTA

Joint Fare Instruments and Transfers

Peninsula Pass
VTA Transfer w/Caltrain Monthly
SamTrans Transfer w/Caltrain Monthly



Caltrain

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Heavy Rail	Hcost		63,421	70,529	72,711	77,680	85,985
Total Costs			\$63,421	\$70,529	\$72,711	\$77,680	\$85,985
Operating Revenue (000)							
Farebox	Heavy Rail	Hrev	19,258	23,037	30,376	34,845	40,132
Total Farebox Revenue			\$19,258	\$23,037	\$30,376	\$34,845	\$40,132
Non-Fare Revenue			5,436	5,073	5,305	5,158	5,768
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			0	0	0	0	0
STA			0	787	3,286	0	0
Federal Transit Grants			0	0	2,625	0	229
Other*			42,419	33,618	34,391	0	39,856
Total Revenue			\$67,113	\$62,515	\$75,983	\$40,003	\$85,985

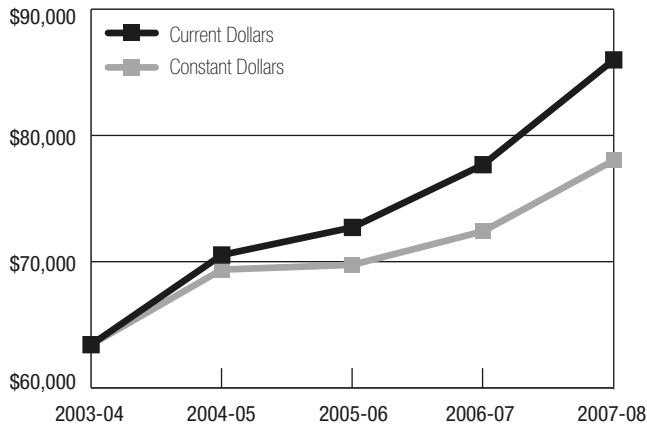
* Other: subsidy from member agencies and rental income.

HEAVY RAIL PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						
						<i>Unaudited</i>
Total Passengers (000)	Hpass	8,015	9,454	10,149	10,981	11,962
Average Weekday Ridership		25	27	32	35	38
Revenue Vehicle Miles (000)	Hrvh	5,170	5,508	6,158	6,244	6,658
Revenue Vehicle Hours (000)	Hrvh	172	176	175	178	191
Employee Equivalents (FTE)**	Hemp	0	0	0	105	103
Performance Concepts						
Cost Efficiency (current \$)	Hcost/Hrvh	\$367.80	\$400.73	\$415.49	\$436.40	\$450.18
Cost Efficiency (constant FY04 \$)		\$367.80	\$394.15	\$398.55	\$406.76	\$408.51
Cost Effectiveness (current \$)	Hcost/Hpass	\$7.91	\$7.46	\$7.16	\$7.07	\$7.19
Cost Effectiveness (constant FY04 \$)		\$7.91	\$7.34	\$6.87	\$6.59	\$6.52
Service Effectiveness	Hpass/Hrvh	46.5	53.7	58.0	61.7	62.6
Service Effectiveness	Hpass/Hrvh	1.6	1.7	1.6	1.8	1.8
Labor Efficiency (000)	Hrvh/Hemp	2.3	2.1	2.1	1.7	1.9
Farebox Recovery	Hrev/Hcost	30.4%	32.7%	41.8%	44.9%	46.7%

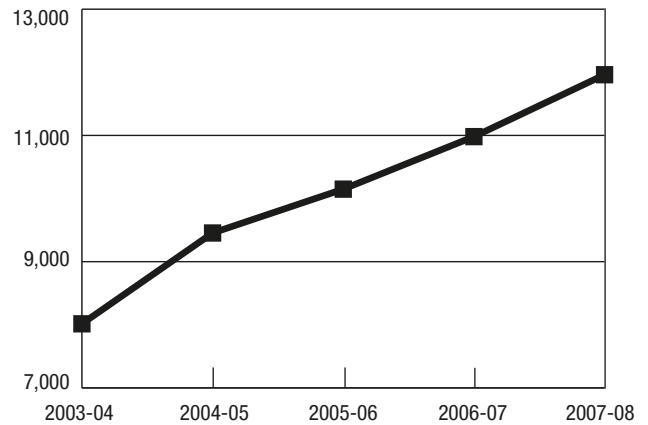
* Other: subsidy from member agencies and rental income.

** FTE numbers for Caltrain/JPB were not reported to the National Transit Database. Per the Joint Powers Agreement, SamTrans acts as the managing agency for Caltrain/JPB. FTE noted here for the purpose of the Bay Area Transit Operators Statistical Summary were calculated based on numbers of SamTrans staff hours billed to the JPB for work performed on behalf of Caltrain/JPB. The number of hours were then divided by 2000 hours/FTE to arrive at the FTE figure reported above; these numbers were generated for the purpose of this report only.

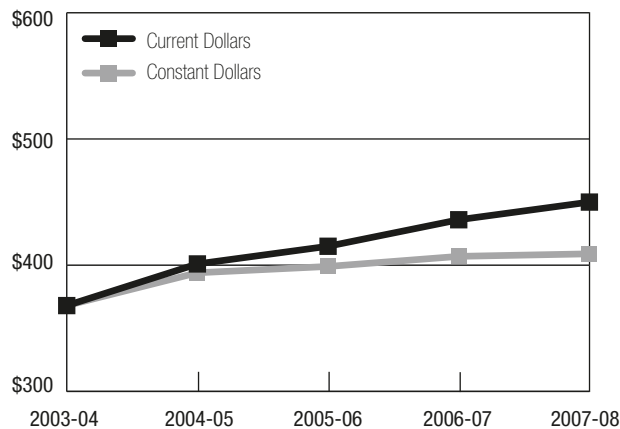
Operating Cost [In Thousands]



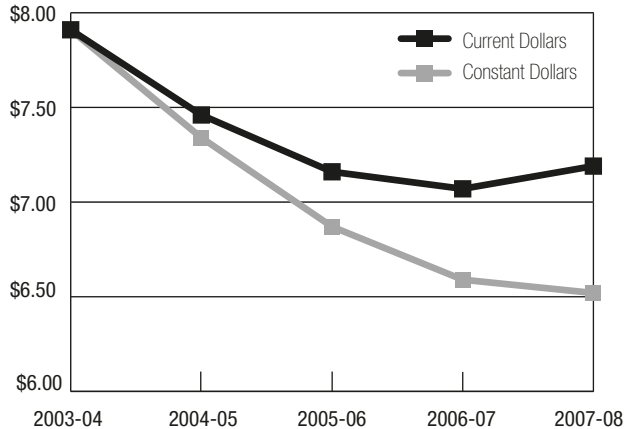
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



The County Connection

County Connection (Central Contra Costa Transit Authority)

2477 Arnold Industrial Way, Concord, CA 94520-5335

<http://www.cccta.org>

(925) 676-7500

General Description

Starting Year	1980
Organization Type	Joint Powers Authority
Governing Body	11-member board, with city and county representatives
Board Selection	Appointed by County Board of Supervisors and city councils
Advisory Board	Civilian Advisory Committee of appointed local representatives

Service Area

Square Miles	180
Population	461,500
Ridership per Capita	9.3

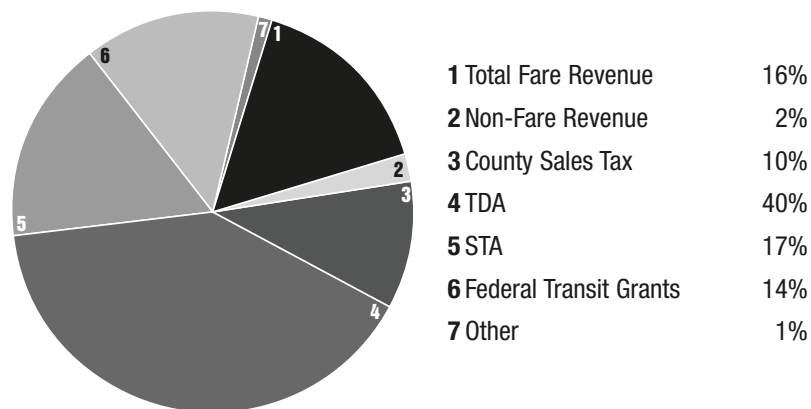
Service area includes the cities of Concord, Clayton, Lafayette, Martinez, Orinda, Pleasant Hill, San Ramon and Walnut Creek; the towns of Danville and Moraga; and unincorporated areas of central Contra Costa County.

Fixed-Route Fare Structure

Category	Single Fare
Adult	\$1.75
Youth (under 6)	Free
Senior/Disabled	\$0.85*
Transfer	Free
Inter-Operator Transfer	\$0.85

* Free from 10 AM until 2 PM

Operating Revenue, FY 2007–08



System Characteristics

Active Fleet	179 Total
	131 Motor Buses
	48 Vans

Routes	30 Total
	25 Local
	5 Express

Hours of Operation

Monday – Friday	5:00 am – 9:30 pm
Saturday	7:00 am – 8:30 pm
Sunday	7:00 am – 8:30 pm*

* Limited service

Inter-Operator Coordination

Inter-Operator Connections

Amtrak
BART
LAVTA
Tri Delta Transit
WestCAT

Joint Fare Instruments and Transfers

BART Plus Transfer
BART Transfer
LAVTA Transfer
Tri Delta Transit Transfer
WestCAT Transfer



The County Connection



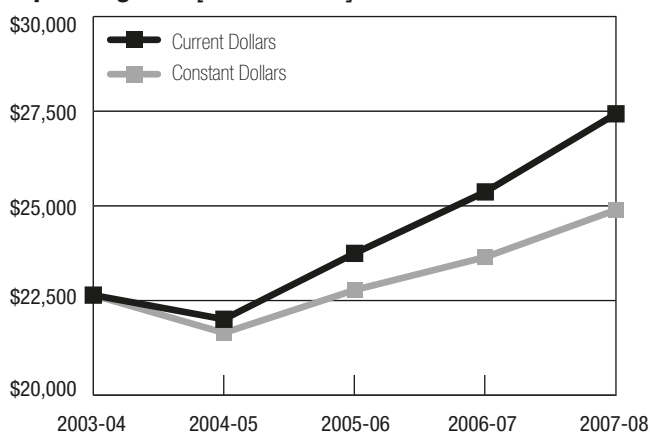
County Connection

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		22,643	22,006	23,746	25,369	27,431
Paratransit	PCost		3,691	4,009	4,310	4,403	4,860
Total Costs			\$26,334	\$26,015	\$28,056	\$29,772	\$32,292
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	4,127	3,901	3,879	4,424	4,653
	Paratransit	PRev	398	395	415	472	478
Total Farebox Revenue			\$4,524	\$4,296	\$4,294	\$4,896	\$5,131
Non-Fare Revenue			914	692	565	641	658
Property Tax			0	0	0	0	0
County Sales Tax			2,324	2,053	2,340	3,202	3,341
TDA			12,740	13,781	17,134	15,754	13,067
STA			931	1,626	842	2,247	5,389
Federal Transit Grants			3,733	2,491	1,124	2,858	4,555
Other			1,171	1,075	797	174	151
Total Revenue			\$26,337	\$26,015	\$27,097	\$29,772	\$32,292

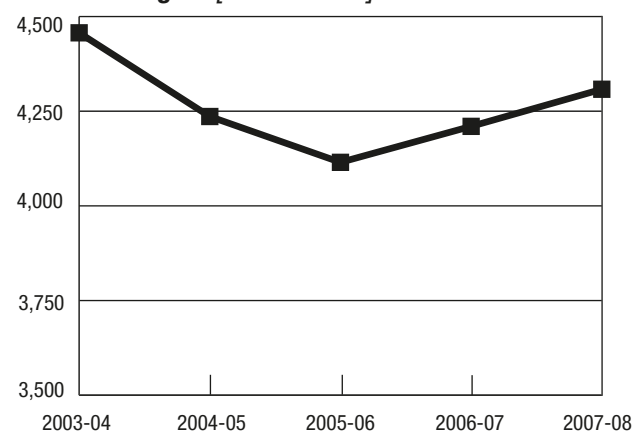
County Connection

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	4,457	4,236	4,115	4,210	4,308
Average Weekday Ridership		16,022	15,486	14,940	15,338	15,645
Revenue Vehicle Miles (000)	BRVM	3,473	3,347	3,041	3,222	3,376
Revenue Vehicle Hours (000)	BRVH	284	260	243	260	267
Employee Equivalents (FTE)	BEmp	293	303	270	270	284
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$79.72	\$84.66	\$97.74	\$97.64	\$102.67
Cost Efficiency (constant FY04 \$)		\$79.72	\$83.27	\$93.75	\$91.00	\$93.17
Cost Effectiveness (current \$)	BCost/BPass	\$5.08	\$5.20	\$5.77	\$6.03	\$6.37
Cost Effectiveness (constant FY04 \$)		\$5.08	\$5.11	\$5.54	\$5.62	\$5.78
Service Effectiveness	BPass/BRVH	15.7	16.3	16.9	16.2	16.1
Service Effectiveness	BPass/BRVM	1.3	1.3	1.4	1.3	1.3
Labor Efficiency (000)	BRVH/BEmp	1.0	0.9	0.9	1.0	0.9
Farebox Recovery	BRev/BCost	18.2%	17.7%	16.3%	17.4%	17.0%

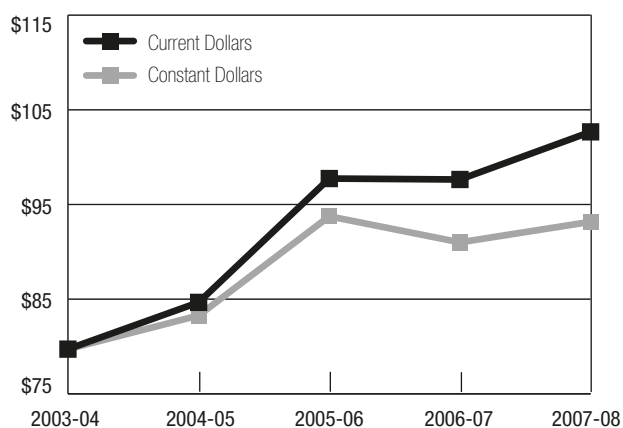
Operating Cost [In Thousands]



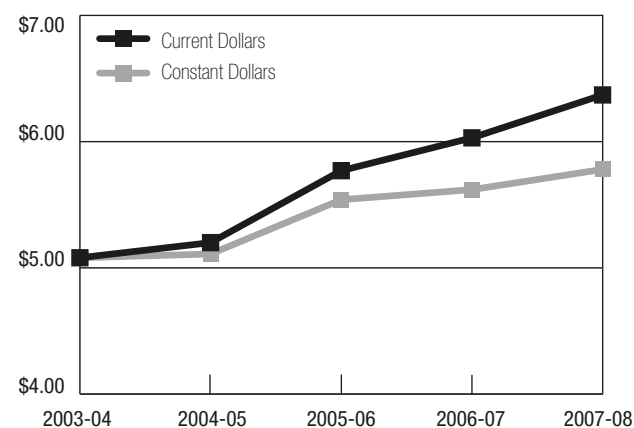
Total Passengers [In Thousands]



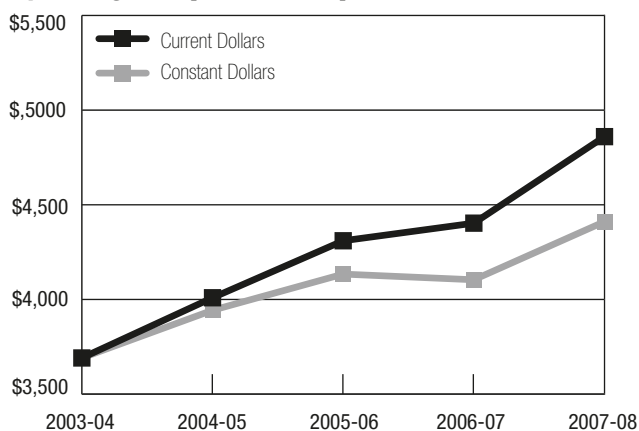
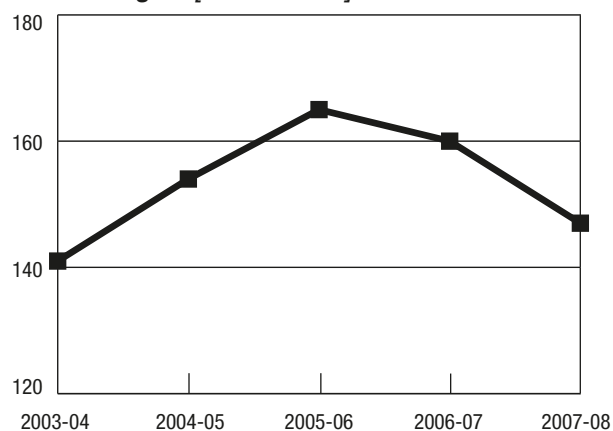
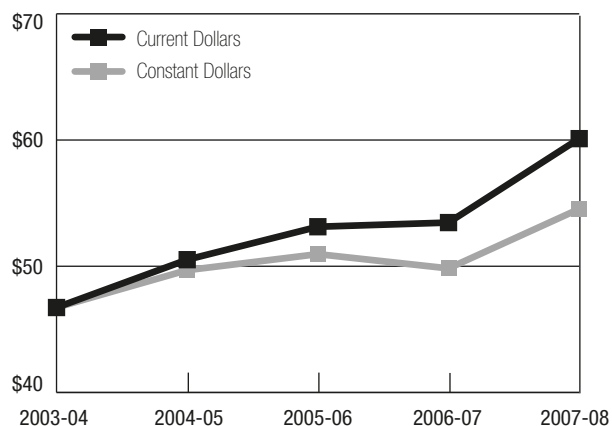
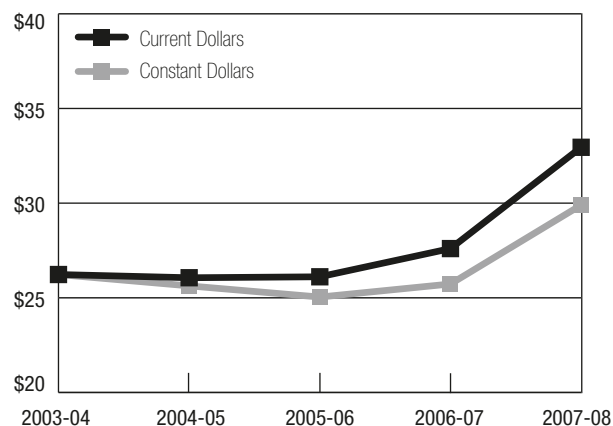
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	141	154	165	160	147
Average Weekday Ridership		522	561	611	593	620
Revenue Vehicle Miles (000)	PRVM	1,224	1,282	1,343	1,343	1,314
Revenue Vehicle Hours (000)	PRVH	79	79	81	82	81
Employee Equivalents (FTE)	PEmp	4	3	3	3	3
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$46.73	\$50.52	\$53.13	\$53.46	\$60.11
Cost Efficiency (constant FY04 \$)		\$46.73	\$49.69	\$50.96	\$49.83	\$54.54
Cost Effectiveness (current \$)	PCost/PPass	\$26.23	\$26.06	\$26.11	\$27.60	\$32.95
Cost Effectiveness (constant FY04 \$)		\$26.23	\$25.63	\$25.04	\$25.73	\$29.90
Service Effectiveness	PPass/PRVH	1.8	1.9	2.0	1.9	1.8
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Farebox Recovery	PRev/PCost	10.8%	9.9%	9.6%	10.7%	9.8%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Fairfield/Suisun Transit System

2000 Cadenasso Drive, Fairfield, CA 94533

<http://www.ci.fairfield.ca.us/busroutes.htm>

(707) 428-7635

General Description

Starting Year	1975 Fairfield, 1989 Fairfield & Suisun City transit systems consolidated
Organization Type	Municipal transit agency
Governing Body	Fairfield City Council
Board Selection	5 City Council members elected at large
Contract Service	MV Transportation

Service Area

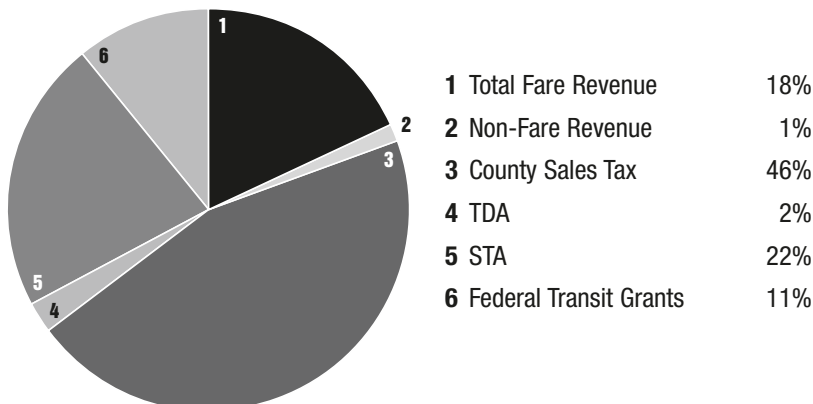
Square Miles	41
Population	131,661
Ridership per Capita	6.9

Service is provided in the cities of Fairfield (which consists of the Travis Air Force Base and the Cordelia Villages Area) and Suisun City. The combined intercity and commute routes (Routes 20, 30 and 40) connect Fairfield with Vacaville, Dixon, UC Davis, downtown Sacramento and Pleasant Hill BART station.

Fixed-Route Fare Structure

Category	Single Fare	Intercity Fares	Monthly Pass
Adult	\$1.50	\$2.50 - \$10.50	\$50 - \$108
Youth (13-17)	\$1.50	\$2.50 - \$10.50	\$40
Senior/Disabled	\$0.75	—	\$25- \$79
Inter-Operator Transfer	\$0.15 - \$0.25	\$0.25 - \$4.00	—
Transfer	Free	Free	—

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	78 Total
	54 Motor Buses
	24 Paratransit

Routes	13 Total
	9 Local
	4 Other/Express

Hours of Operation

Monday – Friday	5:05 am – 8:31 pm
Saturday	8:30 am – 6:05 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

BART
Benicia Breeze
Capitol Corridor
Dixon Redit-Ride
LAVTA
Sacramento Regional Transit
Unitrans
Vacaville City Coach
Vallejo Transit
Yolobus



Fairfield/Suisun Transit System

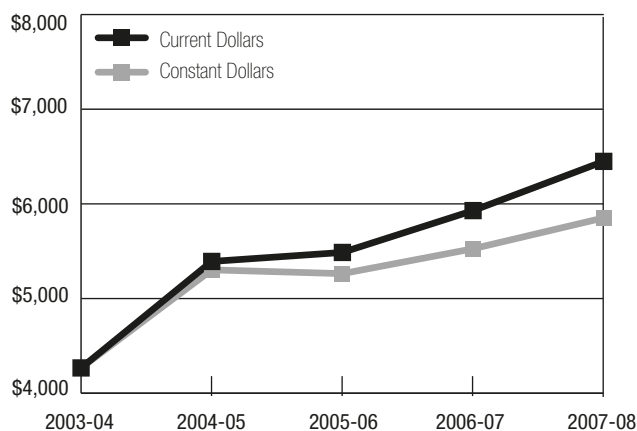
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	Bcost		4,267	5,392	5,487	5,929	6,449
Paratransit*	Pcost		503	532	588	697	880
Total Costs			\$4,770	\$5,924	\$6,075	\$6,627	\$7,329
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	Brev	799	1,239	1,171	1,620	1,749
	Paratransit*	Prev	43	47	52	57	74
Total Farebox Revenue			\$842	\$1,286	\$1,223	\$1,677	\$1,822
Non-Fare Revenue			61	91	140	11	120
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			1,437	3,122	3,334	5,231	4,529
STA			0	0	0	288	230
Federal Transit Grants			1,737	1,570	1,757	2,312	2,196
Other			694	351	652	881	1,070
Total Revenue			\$4,770	\$6,421	\$7,106	\$10,400	\$9,968

* Only DART demand response service are included in this summary

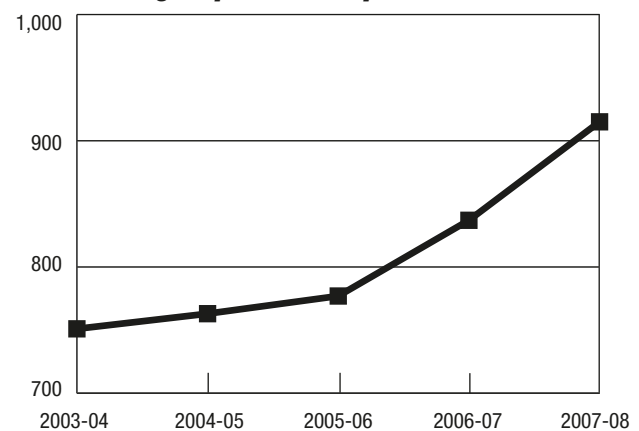
Fairfield/Suisun Transit System

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Bpass	751	763	777	837	915
Average Daily Ridership		2,724	2,476	2,500	2,858	4,900
Revenue Vehicle Miles (000)	Brvm	938	1,014	1,012	1,421	1,795
Revenue Vehicle Hours (000)	Brvh	54	66	61	73	94
Employee Equivalents (FTE)	Bemp	37	43	42	52	75
Performance Concepts		Measures				
Cost Efficiency (current \$)	Bcost/Brvh	\$79.58	\$81.69	\$89.95	\$81.22	\$68.61
Cost Efficiency (constant FY04 \$)		\$79.58	\$80.35	\$86.28	\$75.70	\$62.26
Cost Effectiveness (current \$)	Bcost/Bpass	\$5.68	\$7.07	\$7.06	\$7.08	\$7.05
Cost Effectiveness (constant FY04 \$)		\$5.68	\$6.95	\$6.77	\$6.60	\$6.40
Service Effectiveness	Bpass/Brvh	14.0	11.6	12.7	11.5	9.7
Service Effectiveness	Bpass/Brvm	0.8	0.8	0.8	0.6	0.5
Labor Efficiency (000)	Brvh/Bemp	1.4	1.5	1.5	1.4	1.3
Farebox Recovery	Brev/Bcost	18.7%	23.0%	21.3%	27.3%	27.1%

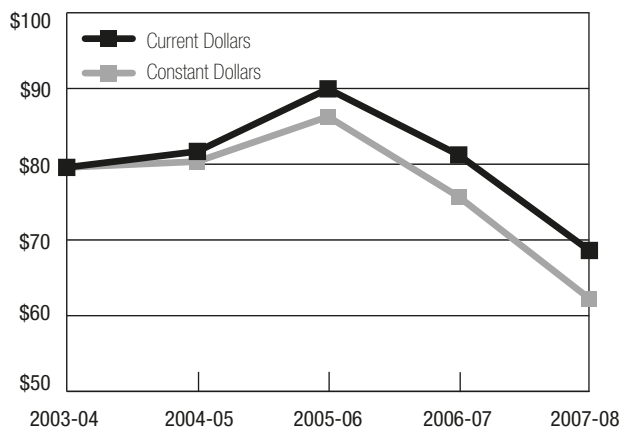
Operating Cost [In Thousands]



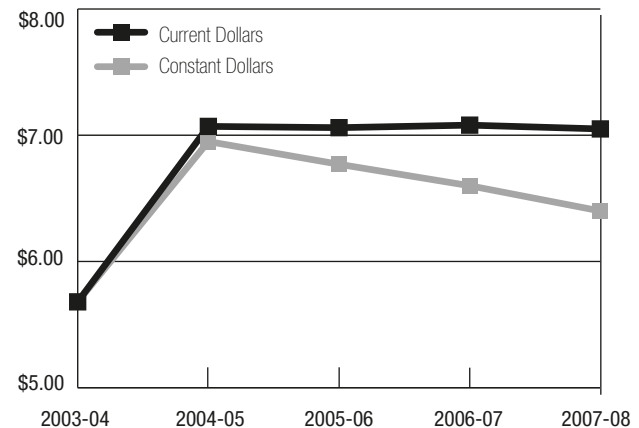
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



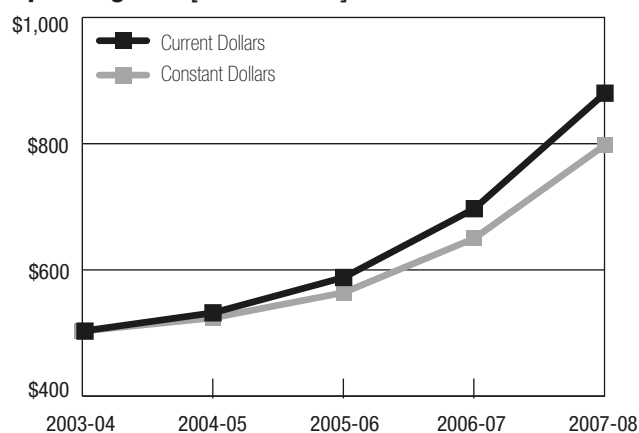
Cost Effectiveness — Cost/Passenger



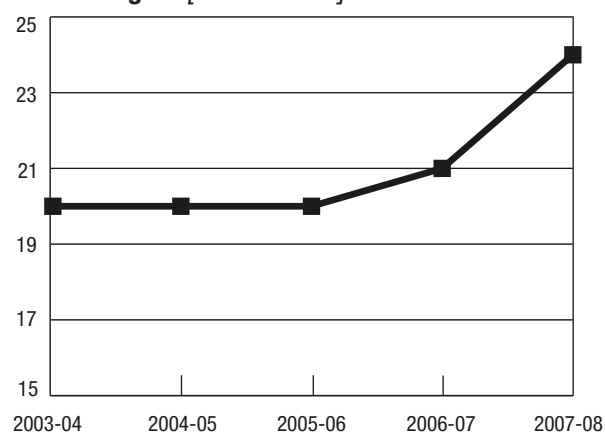
PARATRANSIT PERFORMANCE*		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	20	20	20	21	24
Average Daily Ridership		72	67	67	67	67
Revenue Vehicle Miles (000)	Prvm	101	113	118	132	106
Revenue Vehicle Hours (000)	Prvh	8	9	10	10	10
Employee Equivalents (FTE)	Pemp	6	6	10	10	10
Performance Concepts		Measures				
Cost Efficiency (current \$)	Pcost/Prvh	\$60.23	\$57.99	\$58.80	\$68.42	\$87.96
Cost Efficiency (constant FY04 \$)		\$60.23	\$57.04	\$56.40	\$63.78	\$79.82
Cost Effectiveness (current \$)	Pcost/Ppass	\$25.61	\$26.96	\$29.40	\$32.86	\$36.70
Cost Effectiveness (constant FY04 \$)		\$25.61	\$26.52	\$28.20	\$30.63	\$33.31
Service Effectiveness	Ppass/Prvh	2.4	2.2	2.0	2.1	2.4
Service Effectiveness	Ppass/Prvm	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	Prvh/Pemp	1.4	1.5	1.0	1.0	1.0
Farebox Recovery	Prev/Pcost	8.6%	8.8%	8.8%	8.2%	8.4%

* Only DART demand response service are included in this summary

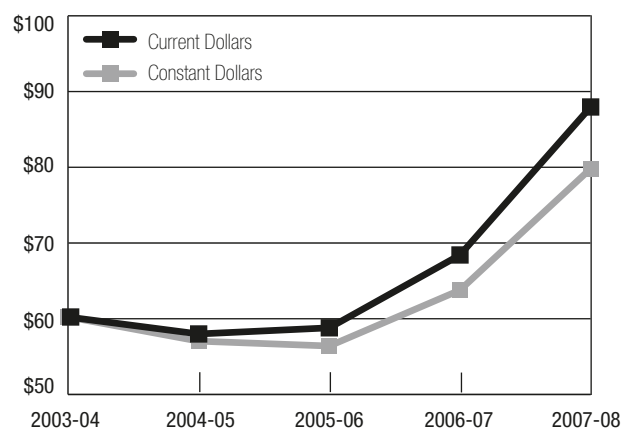
Operating Cost [In Thousands]



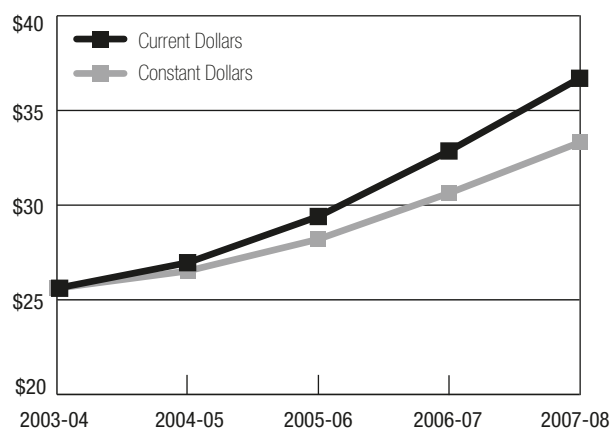
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Golden Gate Transit (Golden Gate Bridge, Highway and Transportation District)

1011 Andersen Drive, San Rafael, CA 94901

<http://www.goldengate.org/>

(415) 257-4417

General Description

Starting Year	1928 Golden Gate Bridge 1970 Ferry service 1971 Bus 1972 Transbay bus
Organization Type	Bridge, Highway and Transit District created by the State Legislature
Governing Body	19-member board of directors
Board Selection	Appointed by county boards of supervisors

Service Area

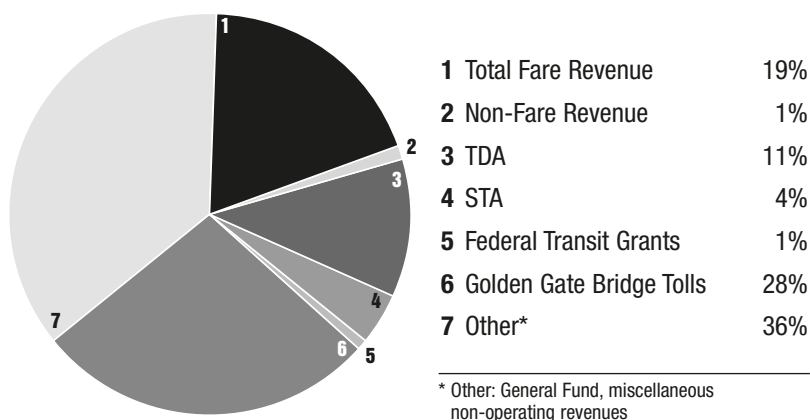
Square Miles	325
Population	590,000
Ridership per Capita	16.0

GGBHTD's service area includes the City and County of San Francisco, and the counties of Marin and Sonoma. Del Norte, Mendocino and Napa counties are voting members of the transit district, but GGBHTD does not extend its services into these counties. GGBHTD also provides a regional transit link

Fixed-Route Fare Structure

Category	Single Fare	Ferry
Adult	\$3.30-\$8.80	\$7.45
Youth	\$1.65-\$4.40	\$3.70
Senior	\$1.65-\$4.40	\$3.70
Disabled	\$1.65-\$4.40	\$3.70
Transfers	Free	Free

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	203 Total 198 Motor Buses 5 Ferry
Routes	55 Total 28 Local 20 Transbay Commuter 2 Other Commuter 5 Transbay Basic

Hours of Operation

Monday – Sunday 4:00 am – 2:30 am

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Marin Transit
Mendocino Transit
Muni
Petaluma Transit
SamTrans
Santa Rosa City Bus
Sonoma County Transit
Tiburon Ferry (Blue & Gold)
Vallejo Transit
VINE
WestCAT

Joint Fare Instruments and Transfers

AC Transit
BART - Vallejo Transit - Golden Gate Transit
Muni - Golden Gate Ferry Transfer Agreement
SamTrans
Sonoma County Superpass
Sonoma County Interoperator Transfer Agreement
Peninsula JPB
TransLink®
Western CAT



Golden Gate Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus*	BCost		59,570	57,527	59,221	60,207	68,681
Ferry	FCost		16,980	19,004	18,541	19,064	23,030
Paratransit	PCost		2,917	3,484	3,667	4,056	4,307
Total Costs			\$79,466	\$80,015	\$81,429	\$83,327	\$96,018
Operating Revenue (000)							
Farebox:	Fixed-Route Bus*	BRev	13,750	14,514	14,473	16,039	15,060
	Ferry	FRev	6,899	7,570	8,342	9,166	9,863
	Paratransit	PRev	183	235	245	263	274
Total Farebox Revenue			\$20,833	\$22,318	\$23,060	\$25,468	\$25,198
Non-Fare Revenue			1,492	1,371	1,415	1,384	1,463
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			13,395	13,582	14,628	15,056	14,980
STA			2,261	2,141	2,797	5,587	5,541
Federal Transit Grants			3,066	4,200	3,811	707	839
Other			38,684	36,402	35,718	35,284	48,161
Total Revenue			\$79,730	\$80,015	\$81,429	\$83,485	\$96,181

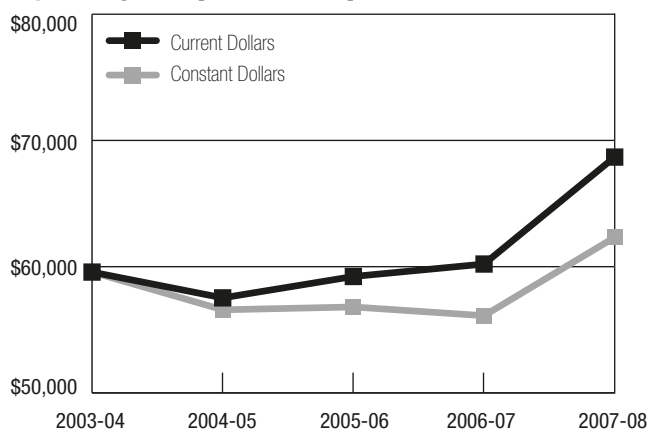
* Fixed-Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

Golden Gate Transit

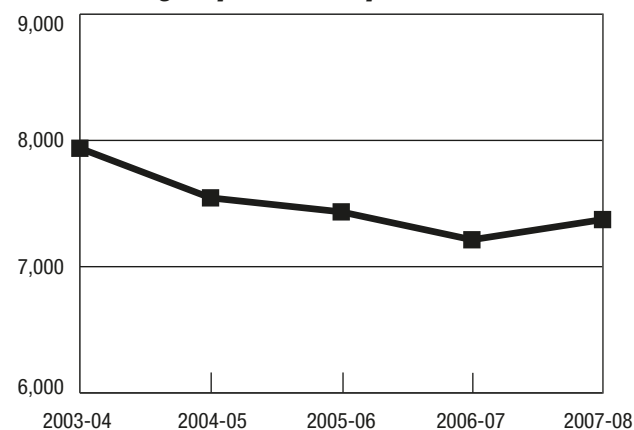
FIXED-ROUTE BUS PERFORMANCE*		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	7,938	7,545	7,434	7,213	7,373
Average Weekday Ridership		27,251	25,599	24,986	24,109	24,553
Revenue Vehicle Miles (000)	BRVM	5,913	5,116	5,079	5,110	5,284
Revenue Vehicle Hours (000)	BRVH	374	335	333	332	341
Employee Equivalents (FTE)	BEmp	395	396	393	393	398
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$159.43	\$171.81	\$177.96	\$181.39	\$201.41
Cost Efficiency (constant FY04 \$)		\$159.43	\$168.98	\$170.71	\$169.07	\$182.77
Cost Effectiveness (current \$)	BCost/BPass	\$7.50	\$7.62	\$7.97	\$8.35	\$9.32
Cost Effectiveness (constant FY04 \$)		\$7.50	\$7.50	\$7.64	\$7.78	\$8.45
Service Effectiveness	BPass/BRVH	21.2	22.5	22.3	21.7	21.6
Service Effectiveness	BPass/BRVM	1.3	1.5	1.5	1.4	1.4
Labor Efficiency (000)	BRVH/BEmp	0.9	0.8	0.8	0.8	0.9
Farebox Recovery	BRev/BCost	23.1%	25.2%	24.4%	26.6%	21.9%

* Fixed-Route Bus Service does not include Club Bus Service. Since Club Bus Service is a subscription service it is not included in this summary.

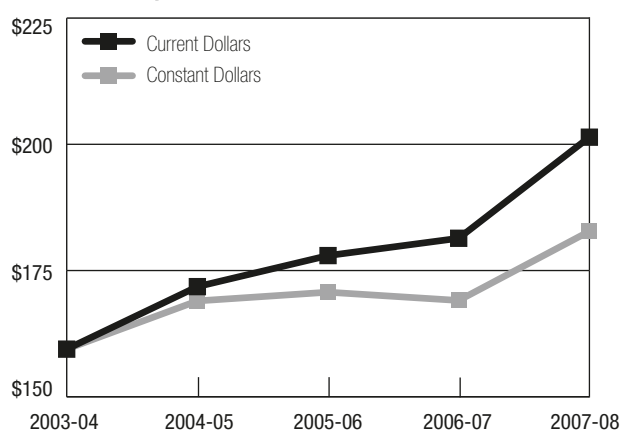
Operating Cost [In Thousands]



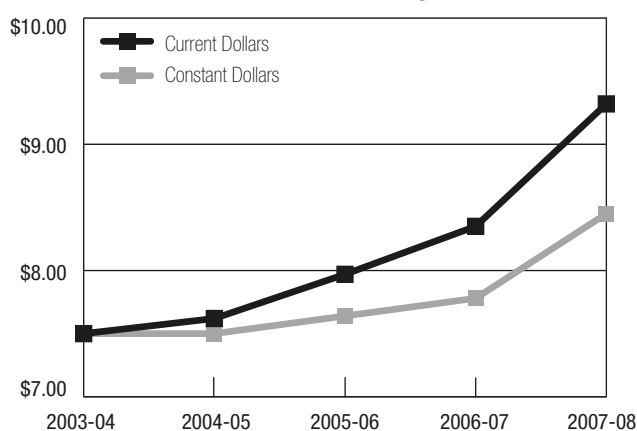
Total Passengers [In Thousands]



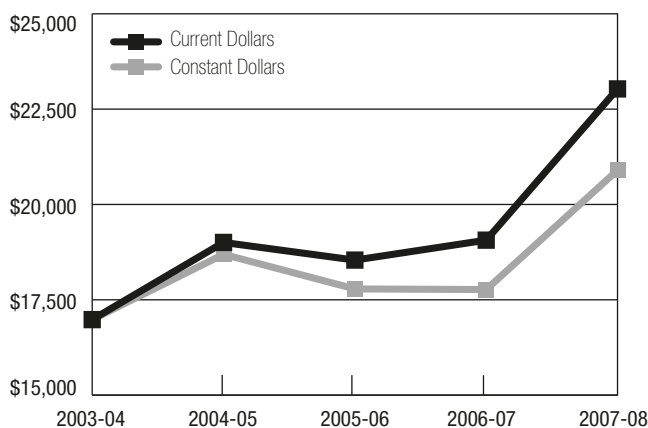
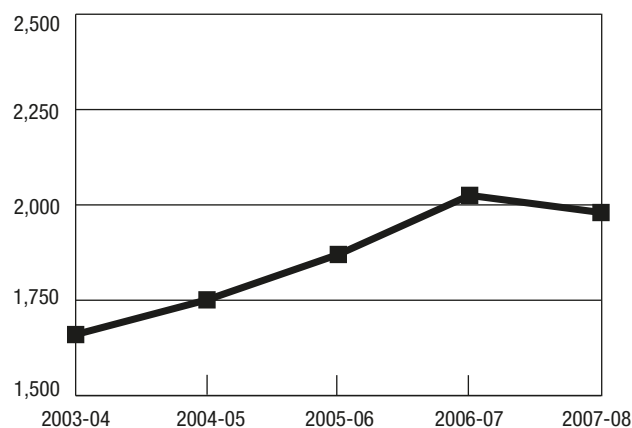
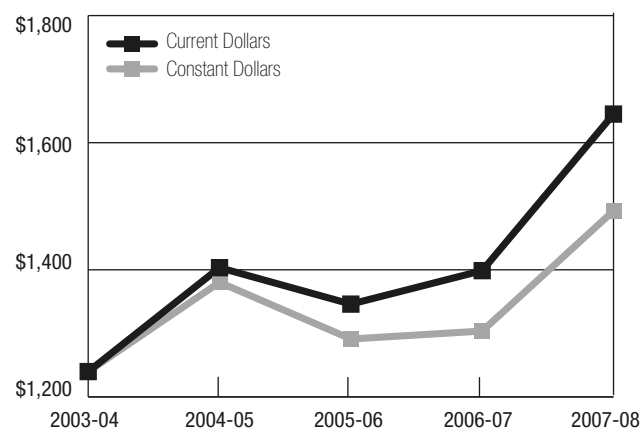
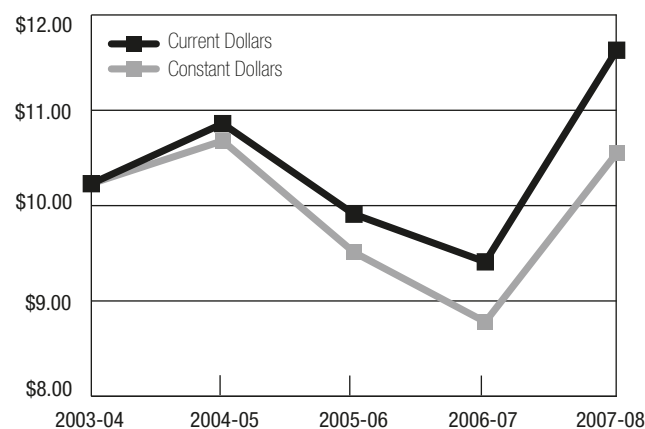
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger

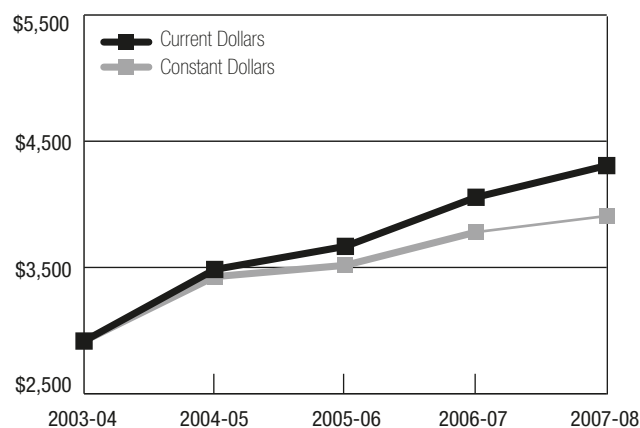


FERRY PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	1,660	1,751	1,870	2,025	1,980
Average Weekday Ridership		5,349	5,719	6,099	6,590	6,340
Revenue Vehicle Miles (000)	FRVM	184	184	184	183	188
Revenue Vehicle Hours (000)	FRVH	14	14	14	14	14
Employee Equivalents (FTE)	FEmp	87	78	74	78	79
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$1,239.86	\$1,403.35	\$1,346.00	\$1,398.67	\$1,645.02
Cost Efficiency (constant FY04 \$)		\$1,239.86	\$1,380.29	\$1,291.13	\$1,303.65	\$1,492.74
Cost Effectiveness (current \$)	FCost/FPass	\$10.23	\$10.86	\$9.91	\$9.41	\$11.63
Cost Effectiveness (constant FY04 \$)		\$10.23	\$10.68	\$9.51	\$8.78	\$10.55
Service Effectiveness	FPass/FRVH	121.2	129.3	135.8	148.6	141.4
Service Effectiveness	FPass/FRVM	9.0	9.5	10.2	11.1	10.5
Labor Efficiency (000)	FRVH/FEmp	0.16	0.17	0.19	0.17	0.18
Farebox Recovery	FRev/FCost	40.6%	39.8%	45.0%	48.1%	42.8%

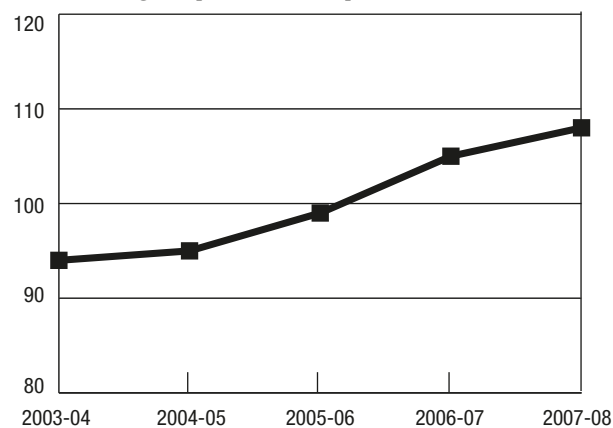
Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	94	95	99	105	108
Average Weekday Ridership		324	326	334	355	364
Revenue Vehicle Miles (000)	PRVM	931	931	889	954	1,017
Revenue Vehicle Hours (000)	PRVH	50	51	52	55	57
Employee Equivalents (FTE)	PEmp	N/A	N/A	N/A	N/A	N/A
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$58.51	\$68.14	\$71.03	\$73.66	\$75.56
Cost Efficiency (constant FY04 \$)		\$58.51	\$67.02	\$68.14	\$68.65	\$68.57
Cost Effectiveness (current \$)	PCost/PPass	\$30.92	\$36.54	\$37.05	\$38.49	\$39.88
Cost Effectiveness (constant FY04 \$)		\$30.92	\$35.94	\$35.54	\$35.87	\$36.19
Service Effectiveness	PPass/PRVH	1.9	1.9	1.9	1.9	1.9
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	N/A	N/A	N/A	N/A	N/A
Farebox Recovery	PRev/PCost	6.3%	6.7%	6.7%	6.5%	6.4%

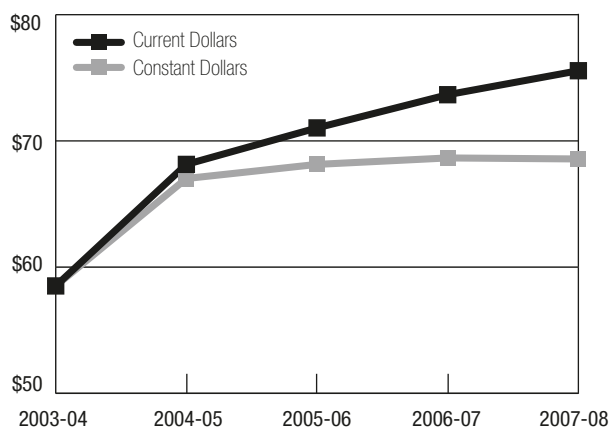
Operating Cost [In Thousands]



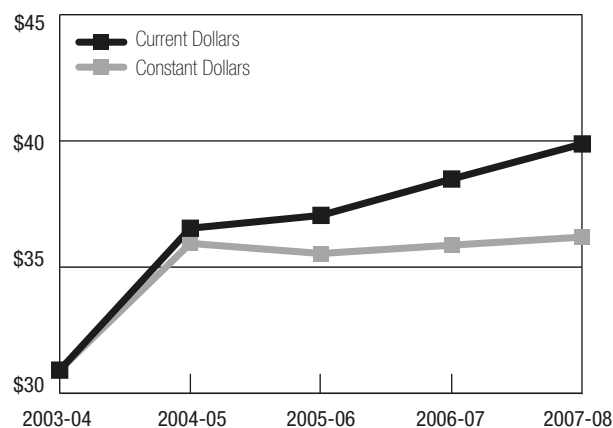
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





HEALDSBURG *transit*

Healdsburg Transit

401 Grove Street, Healdsburg, CA 95448

http://www.ci.healdsburg.ca.us/cms/content.jsp?id=com.tms.cms.section.Section_Comserv_Healdsburg_In-City_Transit_Bus

(707) 431-3309

General Description

Starting Year	1970
Organization Type	Created by the City Council
Governing Body	5-member City Council
Board Selection	Citywide vote

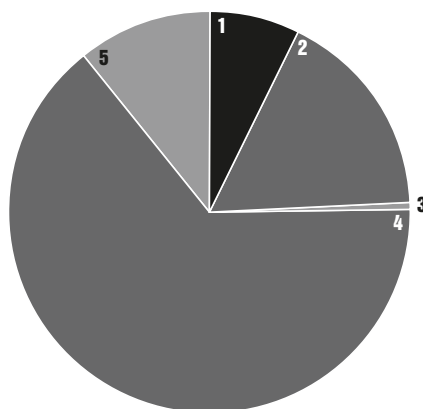
Service Area

Square Miles	3.3
Population	11,300
Ridership per Capita	1.8

Fixed-Route Fare Structure

Category	Single Fare
Adult	\$1.25
Youth (under 4)	Free
Student	\$0.75
Senior	\$0.60
Disabled	\$0.60
Transfers	N/A

Operating Revenue, FY 2007-08



1	Total Fare Revenue	7%
2	County Sales Tax	17%
3	Other	1%
4	TDA	64%
5	STA	11%

System Characteristics

Active Fleet 2 Buses

Routes **2 Total**
1 Fixed-Route
1 Dial-a-ride

Hours of Operation

Fixed-Route:

Monday – Saturday 8:30 am – 4:20 pm

Sunday No service

Dial-a-ride:

Monday – Friday 9:00 am – 1:30 pm

Saturday – Sunday No service

Inter-Operator Coordination

Inter-Operator Connections

Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma County Transit



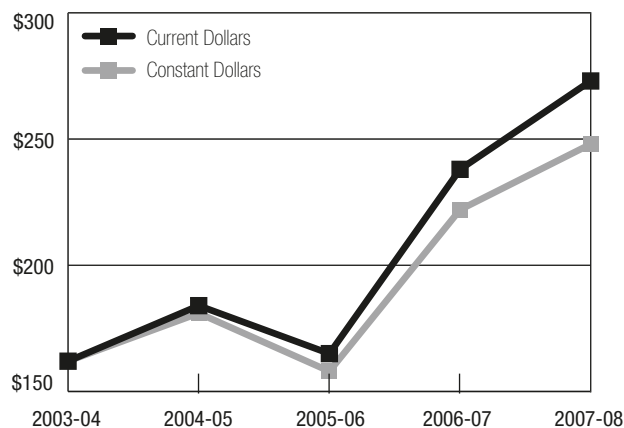
Healdsburg Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	Bcost		162	184	165	238	273
Total Costs			\$162	\$184	\$165	\$238	\$273
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	Brev	16	19	19	19	20
Total Farebox Revenue			\$16	\$19	\$19	\$19	\$20
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	45	48	46
TDA			121	150	148	139	175
STA			12	14	19	15	29
Federal Transit Grants			0	0	0	0	0
Other			0	0	3	0	2
Total Revenue			\$149	\$183	\$234	\$221	\$272

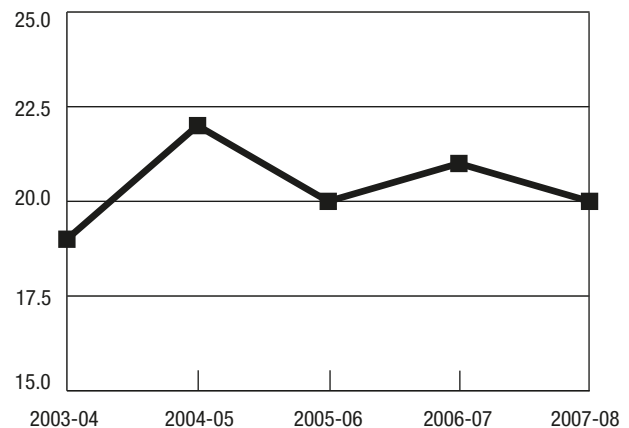
Healdsburg Transit

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Bpass	19	22	20	21	20
Average Weekday Ridership		365	423	385	404	389
Revenue Vehicle Miles (000)	Brvm	39	38	37	37	37
Revenue Vehicle Hours (000)	Brvh	3	3	3	3	3
Employee Equivalents (FTE)	Bemp	5	5	5	5	5
Performance Concepts		Measures				
Cost Efficiency (current \$)	Bcost/Brvh	\$54.00	\$56.35	\$49.07	\$79.33	\$91.00
Cost Efficiency (constant FY04 \$)		\$54.00	\$55.42	\$47.07	\$73.94	\$82.58
Cost Effectiveness (current \$)	Bcost/Bpass	\$8.53	\$8.36	\$8.24	\$11.33	\$13.65
Cost Effectiveness (constant FY04 \$)		\$8.53	\$8.22	\$7.90	\$10.56	\$12.39
Service Effectiveness	Bpass/Brvh	6.3	6.7	6.0	7.0	6.7
Service Effectiveness	Bpass/Brvm	0.5	0.6	0.5	0.6	0.5
Labor Efficiency (000)	Brvh/Bemp	0.6	0.7	0.7	0.6	0.6
Farebox Recovery	Brev/Bcost	9.9%	10.1%	11.5%	8.0%	7.3%

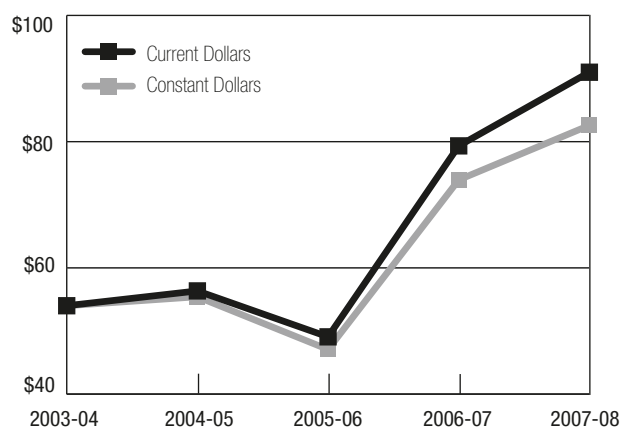
Operating Cost [In Thousands]



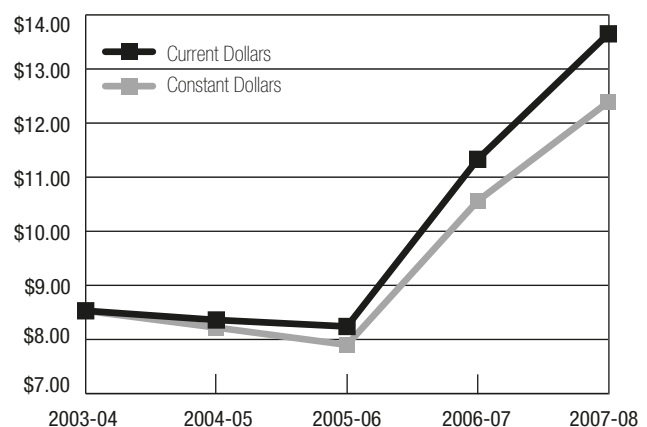
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





LAVTA (Livermore Amador Valley Transit Authority/Wheels)

1362 Rutan Court, Suite 100, Livermore, CA 94551

<http://www.lavta.org/>

(925) 455-7555

General Description

Starting Year	1986
Organization Type	Transit authority
Governing Body	7-member board of directors
Board Selection	Appointed by respective city councils and Alameda County Board of Supervisors
Contract Service	MV Public Transportation, Inc.

Service Area

Square Miles	40
Population	171,652
Ridership per Capita	13.5

LAVTA's service area includes the cities of Livermore, Pleasanton, Dublin and the unincorporated areas of eastern Alameda County, with commuter service to Contra Costa County and Silicon Valley.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$2.00	\$60.00
Youth (under 6)	Free	—
Student	\$1.75	\$53.00
Senior	\$1.00	\$18.00
Disabled	\$1.00	\$18.00
Transfer	Free	—
Inter-Operator Transfer	Free*	—

* Transfers from BART are \$0.60.

System Characteristics

Active Fleet	92 Total
	74 Motor Buses
	18 Demand Response

Routes	18 Total
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Hours of Operation

Monday – Sunday 24 hours

Inter-Operator Coordination

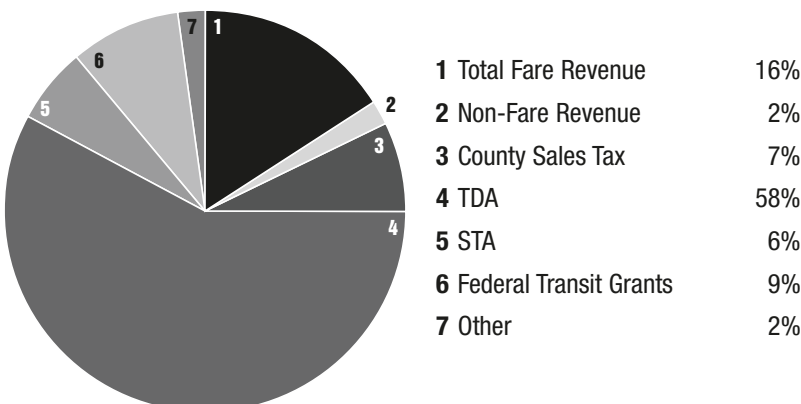
Inter-Operator Connections

ACE
BART
County Connection

Joint Fare Instruments and Transfers

ACE Transfer
BART Transfer
County Connection Transfer

Operating Revenue, FY 2007-08

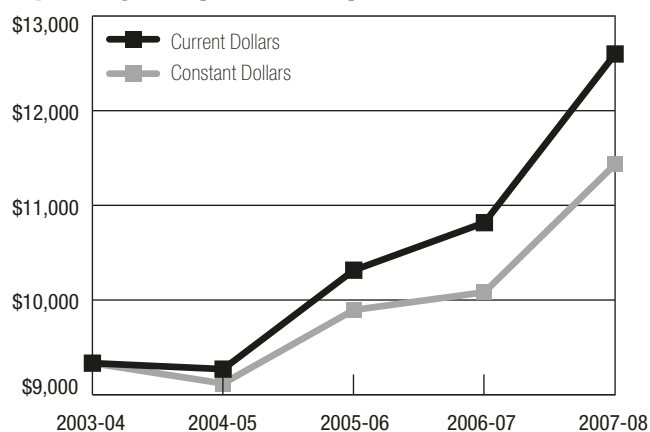
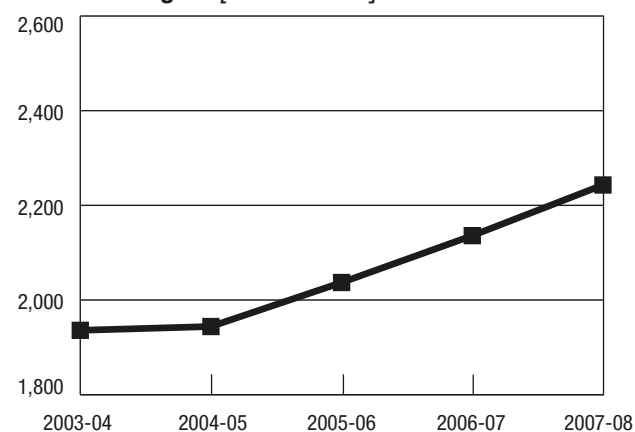
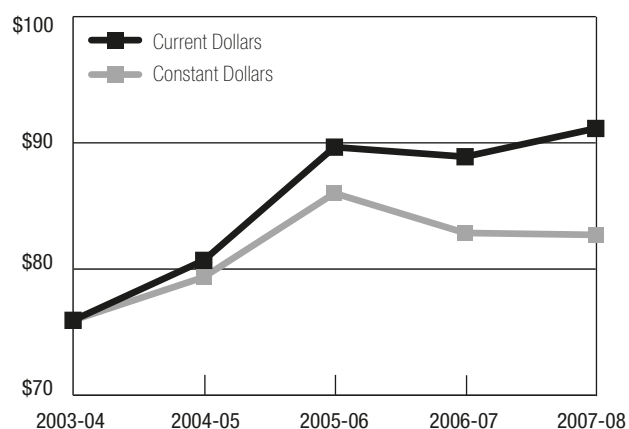
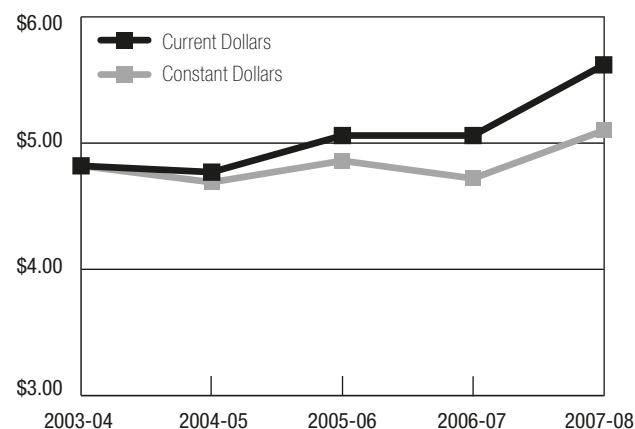




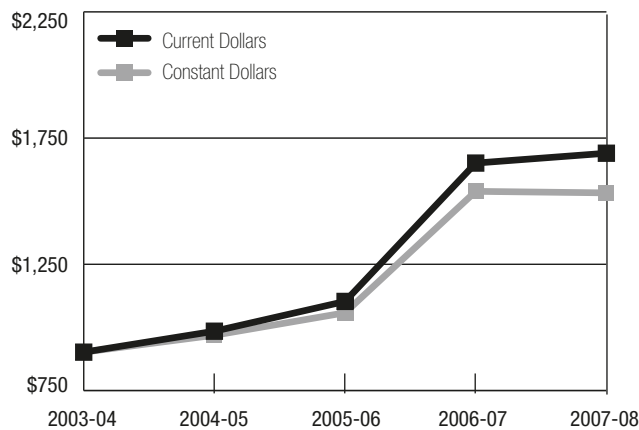
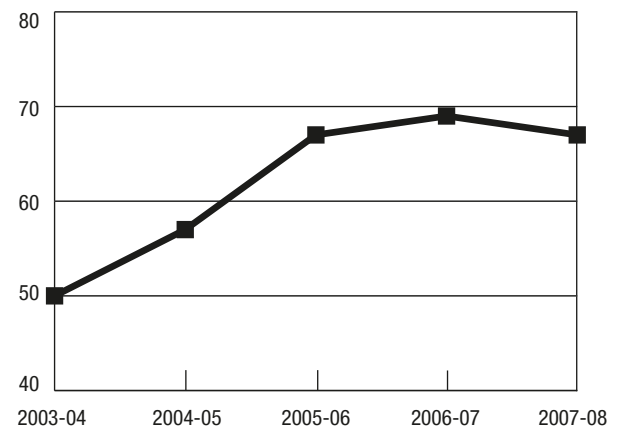
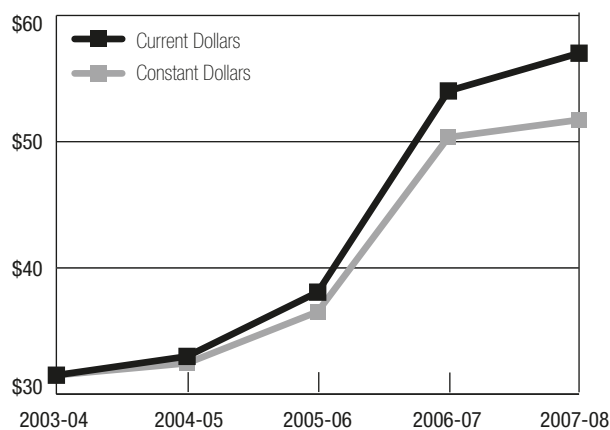
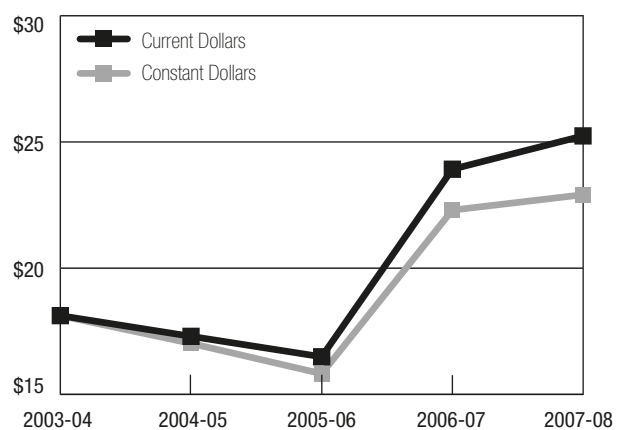
LAVTA

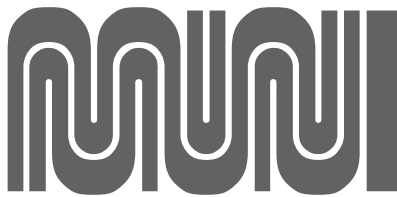
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		9,333	9,270	10,315	10,817	12,599
Paratransit	PCost		902	985	1,103	1,651	1,690
Total Costs			\$10,235	\$10,255	\$11,418	\$12,468	\$14,289
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,709	1,622	1,715	2,013	2,207
	Paratransit	PRev	90	109	104	158	174
Total Farebox Revenue			\$1,799	\$1,731	\$1,819	\$2,172	\$2,381
Non-Fare Revenue			177	166	185	256	262
Property Tax			0	0	0	0	0
County Sales Tax			777	796	866	1,102	1,031
TDA			6,160	5,642	7,083	6,962	8,220
STA			464	595	961	1,118	914
Federal Transit Grants			856	1,289	301	614	1,267
Other			3	35	203	244	215
Total Revenue			\$10,235	\$10,255	\$11,418	\$12,468	\$14,289

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,936	1,944	2,037	2,136	2,243
Average Weekday Ridership		6,636	6,591	7,365	7,316	7,682
Revenue Vehicle Miles (000)	BRVM	1,828	1,680	1,588	1,756	1,995
Revenue Vehicle Hours (000)	BRVH	123	115	115	122	138
Employee Equivalents (FTE)	BEmp	130	128	130	150	160
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$75.94	\$80.69	\$89.66	\$88.90	\$91.14
Cost Efficiency (constant FY04 \$)		\$75.94	\$79.36	\$86.01	\$82.86	\$82.71
Cost Effectiveness (current \$)	BCost/BPass	\$4.82	\$4.77	\$5.06	\$5.06	\$5.62
Cost Effectiveness (constant FY04 \$)		\$4.82	\$4.69	\$4.86	\$4.72	\$5.10
Service Effectiveness	BPass/BRVH	15.8	16.9	17.7	17.6	16.2
Service Effectiveness	BPass/BRVM	1.1	1.2	1.3	1.2	1.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	0.8	0.9
Farebox Recovery	BRev/BCost	18.3%	17.5%	16.6%	18.6%	17.5%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	50	57	67	69	67
Average Weekday Ridership		172	198	229	234	227
Revenue Vehicle Miles (000)	PRVM	336	358	290	372	431
Revenue Vehicle Hours (000)	PRVH	29	30	29	31	30
Employee Equivalents (FTE)	PEmp	14	25	20	25	30
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$31.50	\$32.99	\$38.08	\$54.02	\$57.01
Cost Efficiency (constant FY04 \$)		\$31.50	\$32.45	\$36.53	\$50.35	\$51.73
Cost Effectiveness (current \$)	PCost/PPass	\$18.12	\$17.30	\$16.49	\$23.92	\$25.24
Cost Effectiveness (constant FY04 \$)		\$18.12	\$17.02	\$15.82	\$22.30	\$22.91
Service Effectiveness	PPass/PRVH	1.7	1.9	2.3	2.3	2.3
Service Effectiveness	PPass/PRVM	0.1	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	2.0	1.2	1.4	1.2	1.0
Farebox Recovery	PRev/PCost	10.0%	11.1%	9.4%	9.6%	10.3%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



San Francisco Municipal Railway

Muni (San Francisco Municipal Transportation Agency)

949 Presidio Avenue, San Francisco, CA 94115

<http://www.sfmta.com>

(415) 701-4500

General Description

Starting Year	1912
Organization Type	Municipal transit agency
Governing Body	7-member board under the Municipal Transportation Agency
Board Selection	Appointed by the mayor of San Francisco

Service Area

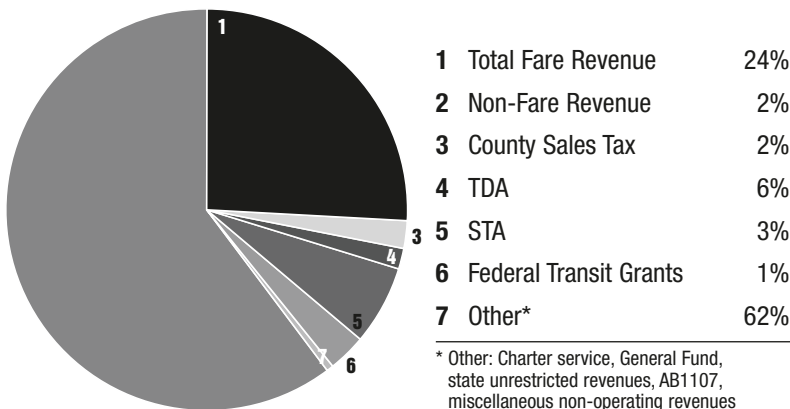
Square Miles	48.6
Population	808,844
Ridership per Capita	256.1

Services are primarily provided in the city and county of San Francisco. Routes 9, 14, 28, 54 and 76 extend service to Daly City, Marin Headlands and Brisbane.

Fixed-Route Fare Structure

Category	Single Fare	Cable Car	Monthly Passes
Adult	\$1.50	\$5.00	\$45.00
Youth	\$0.50	\$5.00	\$10.00
Senior	\$0.50	\$5.00	\$10.00
Disabled	\$0.50	\$5.00	\$10.00
Transfer	Free	—	—

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	1,076 Total
	40 Cable Cars
	181 Light Rail
	499 Motor Buses
	356 Trolley Buses

Routes	80 Total
	64 Local
	16 Express

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
Alameda Ferry Services
BART
Caltrain
Golden Gate Transit
SamTrans
Vallejo Transit

Joint Fare Instruments and Transfers

AC/Muni Joint Pass
BART Plus
BART/Muni & East Bay Ferry/Muni Transfer
Caltrain/Muni (Peninsula Pass)
Muni Fast Pass on BART
Muni/Golden Gate Joint Pass
Muni/SamTrans Joint Pass
Muni/Vallejo Ferry Joint Pass

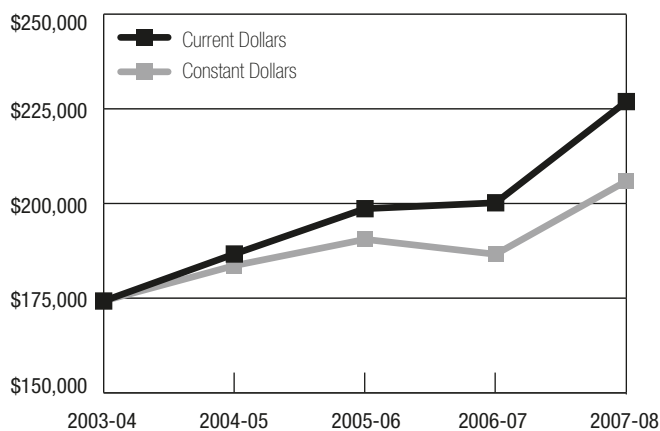
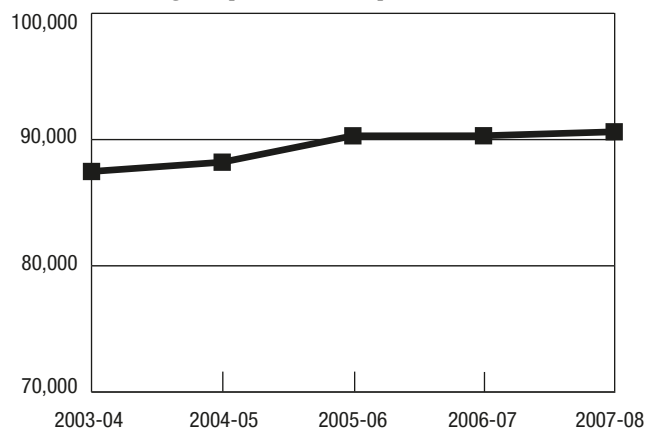
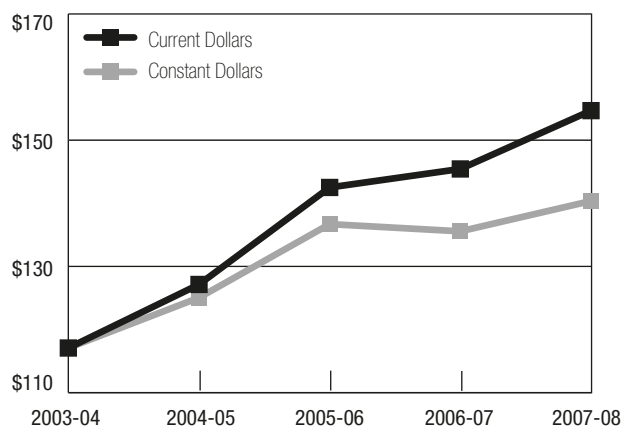
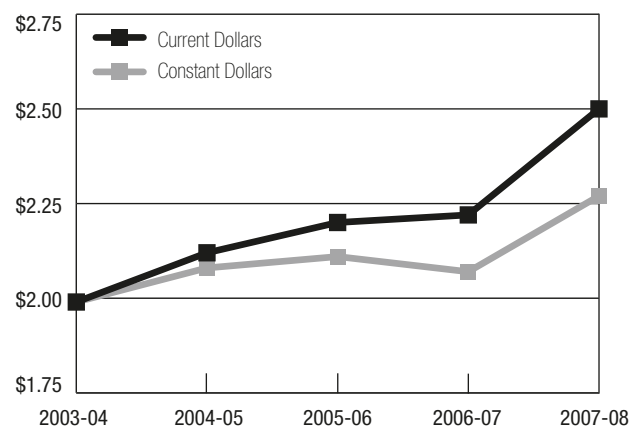


Muni

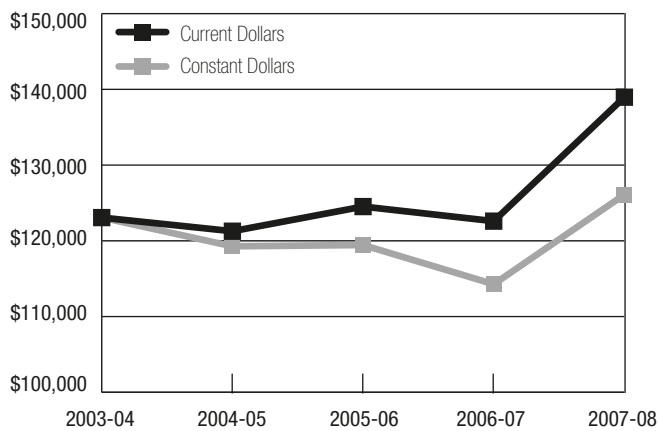
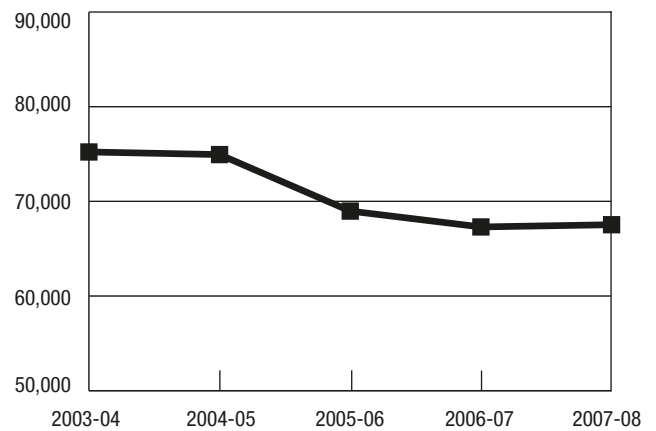
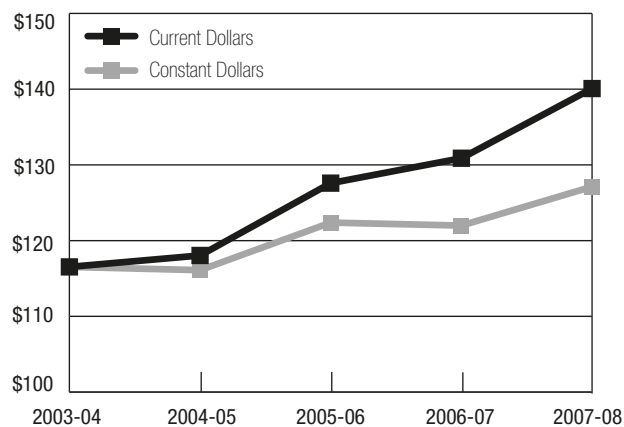
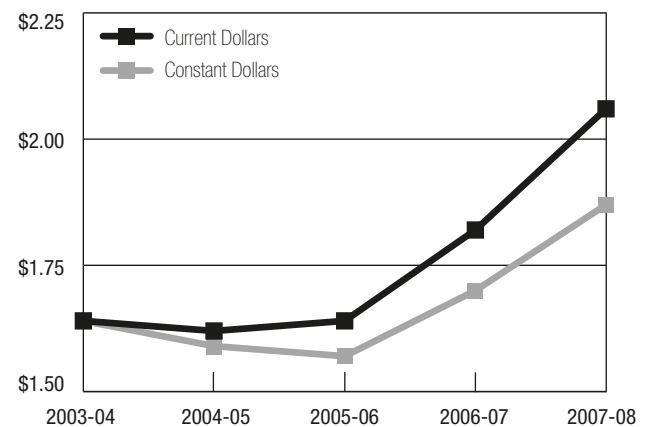
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Motor Bus	BCost		174,244	186,657	198,626	200,186	226,910
Trolley Bus	TCost		123,068	121,270	124,522	122,598	138,964
Cable Car	CCost		40,743	40,077	40,293	44,014	49,889
Light Rail	RCost		109,333	108,715	111,116	123,618	140,121
Paratransit	PCost		18,451	18,862	19,401	18,976	19,053
Total Costs			\$465,840	\$475,581	\$493,959	\$509,392	\$574,937
Operating Revenue (000)							
Farebox: *	Motor Bus	BRev	47,568	43,688	53,845	57,349	58,179
	Trolley Bus	TRev	35,744	37,117	41,128	42,738	44,811
	Cable Car	CRev	15,470	16,228	14,709	14,925	15,231
	Light Rail	RRev	21,474	23,181	24,871	26,506	29,753
	Paratransit	PRev	1,271	1,375	1,411	1,475	1,645
Total Farebox Revenue			\$121,527	\$121,588	\$135,964	\$142,993	\$149,618
Non-Fare Revenue			11,629	5,322	4,425	5,530	12,603
Property Tax			0	0	0	0	0
County Sales Tax			15,818	16,177	9,670	9,670	9,670
TDA			27,430	26,377	31,198	37,744	35,061
STA			12,034	11,663	19,659	16,112	17,962
Federal Transit Grants			18,714	23,214	20,688	5,156	3,922
Other			267,111	272,635	272,355	314,706	344,237
Total Revenue			\$474,263	\$476,976	\$493,959	\$531,911	\$573,073

* Modal farebox revenues since FY 2005-06 (excluding paratransit) are MTC estimates based on modal ridership and fare basis. Prior to FY 2005-06, modal farebox revenues are taken from NTD reports.

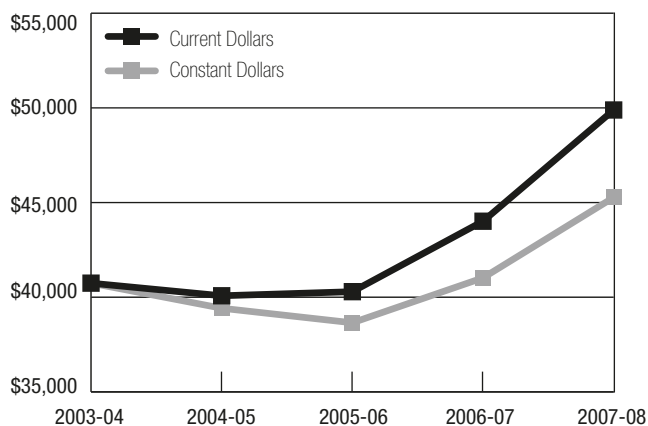
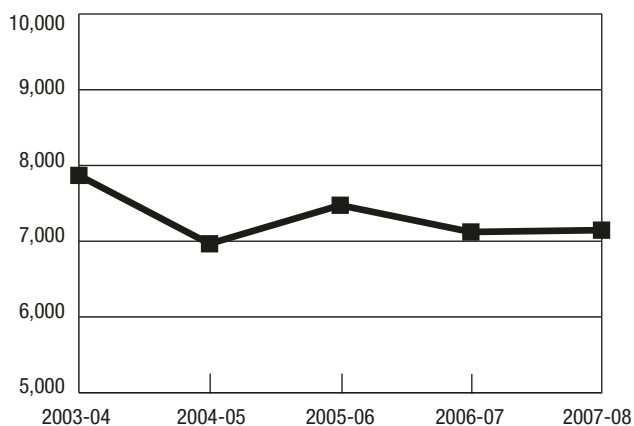
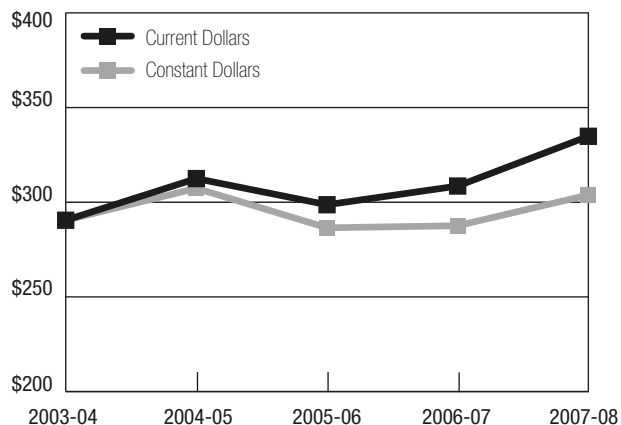
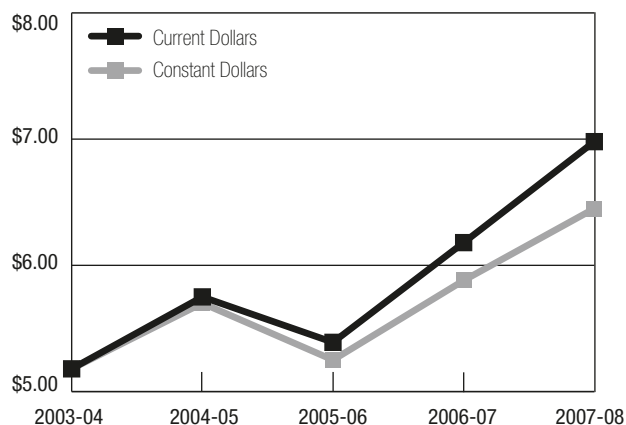
MOTOR BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	87,472	88,209	90,298	90,303	90,615
Average Weekday Ridership		268,738	283,844	290,973	289,557	290,640
Revenue Vehicle Miles (000)	BRVM	13,032	13,499	12,356	12,178	12,984
Revenue Vehicle Hours (000)	BRVH	1,488	1,468	1,394	1,376	1,467
Employee Equivalents (FTE)	BEmp	1,795	1,506	1,562	1,520	1,520
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$117.07	\$127.14	\$142.51	\$145.44	\$154.68
Cost Efficiency (constant FY04 \$)		\$117.07	\$125.05	\$136.70	\$135.56	\$140.36
Cost Effectiveness (current \$)	BCost/BPass	\$1.99	\$2.12	\$2.20	\$2.22	\$2.50
Cost Effectiveness (constant FY04 \$)		\$1.99	\$2.08	\$2.11	\$2.07	\$2.27
Service Effectiveness	BPass/BRVH	58.8	60.1	64.8	65.6	61.8
Service Effectiveness	BPass/BRVM	6.7	6.5	7.3	7.4	7.0
Labor Efficiency (000)	BRVH/BEmp	0.8	1.0	0.9	0.9	1.0
Farebox Recovery	BRev/BCost	27.3%	23.4%	27.1%	28.6%	25.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

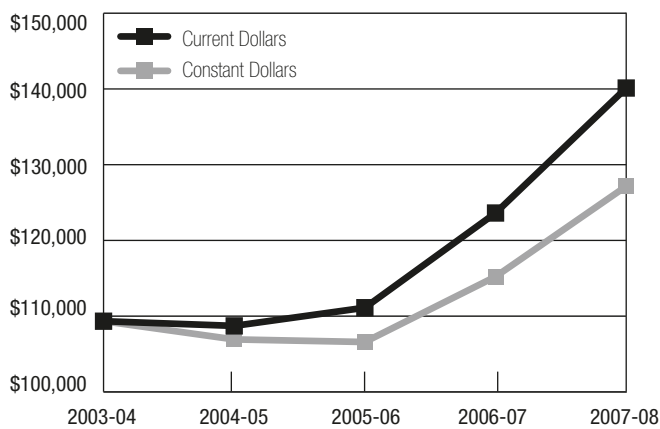
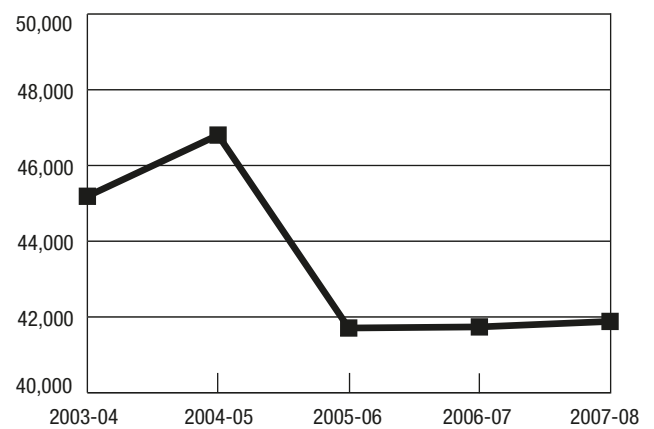
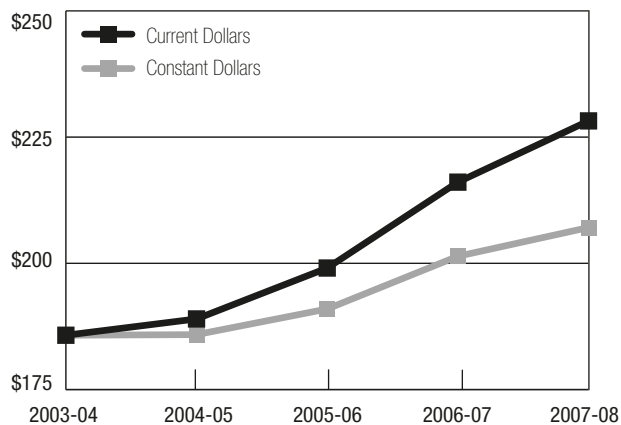
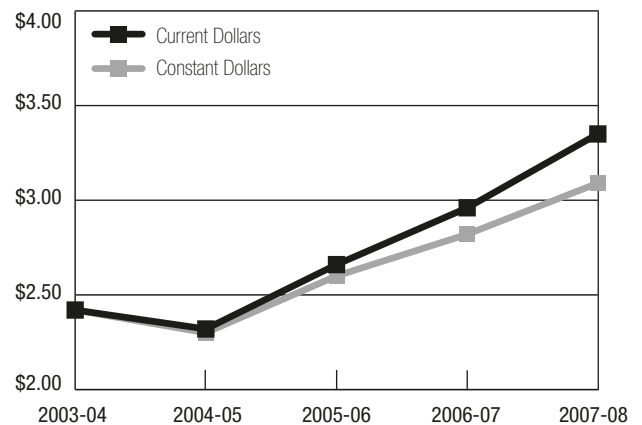
TROLLEY BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	TPass	75,216	74,941	76,065	67,297	67,532
Average Weekday Ridership		232,254	234,669	219,327	210,384	211,180
Revenue Vehicle Miles (000)	TRVM	7,219	7,015	6,665	6,362	6,741
Revenue Vehicle Hours (000)	TRVH	1,056	1,027	976	937	992
Employee Equivalents (FTE)	TEmp	1,086	911	945	994	993
Performance Concepts		Measures				
Cost Efficiency (current \$)	TCost/TRVH	\$116.53	\$118.04	\$127.59	\$130.88	\$140.08
Cost Efficiency (constant FY04 \$)		\$116.53	\$116.10	\$122.38	\$121.99	\$127.12
Cost Effectiveness (current \$)	TCost/TPass	\$1.64	\$1.62	\$1.64	\$1.82	\$2.06
Cost Effectiveness (constant FY04 \$)		\$1.64	\$1.59	\$1.57	\$1.70	\$1.87
Service Effectiveness	TPass/TRVH	71.2	72.9	77.9	71.8	68.1
Service Effectiveness	TPass/TRVM	10.4	10.7	11.4	10.6	10.0
Labor Efficiency (000)	TRVH/TEmp	1.0	1.1	1.0	0.9	10.0
Farebox Recovery	TRev/TCost	29.0%	30.6%	33.0%	34.9%	32.2%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

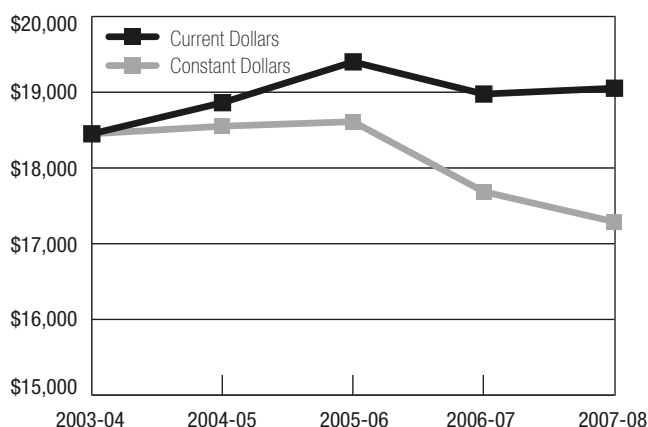
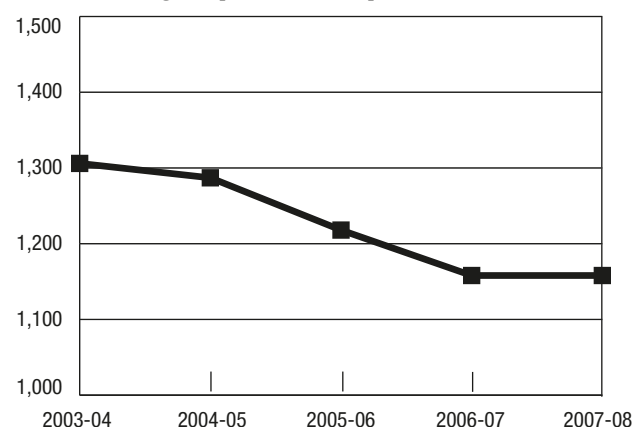
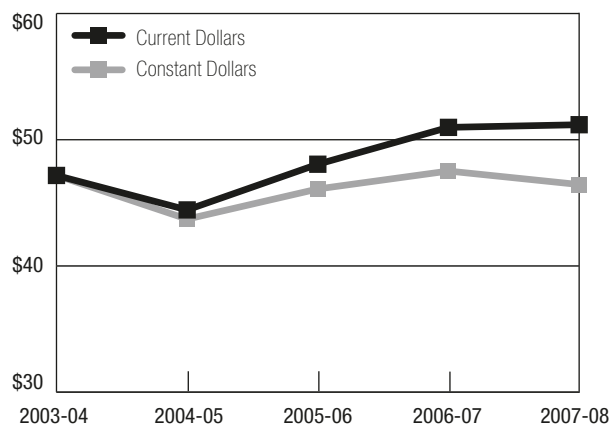
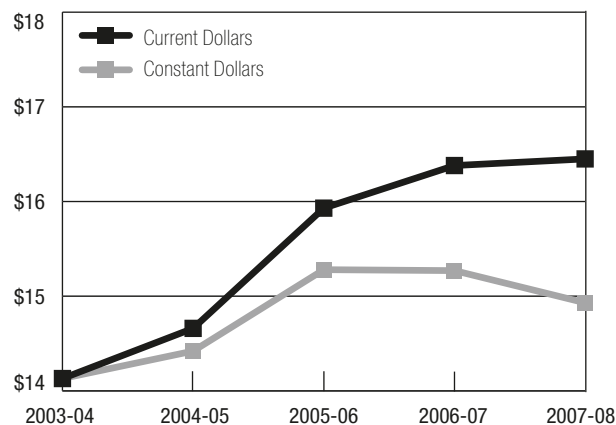
CABLE CAR PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	CPass	7,869	6,966	7,475	7,122	7,146
Average Weekday Ridership		21,637	19,166	21,629	19,041	19,110
Revenue Vehicle Miles (000)	CRVM	453	414	436	469	489
Revenue Vehicle Hours (000)	CRVH	140	128	135	143	149
Employee Equivalents (FTE)	CEmp	477	400	415	369	369
Performance Concepts		Measures				
Cost Efficiency (current \$)	CCost/CRVH	\$290.48	\$312.49	\$298.67	\$308.55	\$334.83
Cost Efficiency (constant FY04 \$)		\$290.48	\$307.35	\$286.49	\$287.59	\$303.83
Cost Effectiveness (current \$)	CCost/CPass	\$5.18	\$5.75	\$5.39	\$6.18	\$6.98
Cost Effectiveness (constant FY04 \$)		\$5.18	\$5.66	\$5.17	\$5.76	\$6.34
Service Effectiveness	CPass/CRVH	56.1	54.3	55.4	49.9	48.0
Service Effectiveness	CPass/CRVM	17.4	16.8	17.2	15.2	14.6
Labor Efficiency (000)	CRVH/CEmp	0.3	0.3	0.3	0.4	0.4
Farebox Recovery	CRev/CCost	38.0%	40.5%	36.5%	33.9%	30.5%

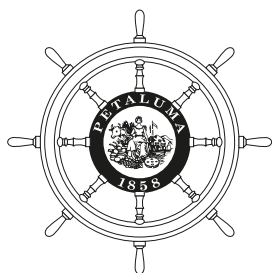
Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	45,187	46,803	41,708	41,737	41,882
Average Weekday Ridership		143,784	146,862	132,637	130,914	131,411
Revenue Vehicle Miles (000)	RRVM	5,656	5,525	5,358	5,074	5,443
Revenue Vehicle Hours (000)	RRVH	589	575	558	572	614
Employee Equivalents (FTE)	REmp	1,069	897	931	919	919
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$185.76	\$188.99	\$199.07	\$216.08	\$228.21
Cost Efficiency (constant FY04 \$)		\$185.76	\$185.88	\$190.96	\$201.40	\$207.09
Cost Effectiveness (current \$)	RCost/RPass	\$2.42	\$2.32	\$2.66	\$2.96	\$3.35
Cost Effectiveness (constant FY04 \$)		\$2.42	\$2.28	\$2.56	\$2.76	\$3.04
Service Effectiveness	RPass/RRVH	76.8	81.4	74.7	73.0	68.2
Service Effectiveness	RPass/RRVM	8.0	8.5	7.8	8.2	7.7
Labor Efficiency (000)	RRVH/REmp	0.6	0.6	0.6	0.6	0.7
Farebox Recovery	RRev/RCost	19.6%	21.3%	22.4%	21.4%	21.2%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	1,306	1,287	1,218	1,158	1,158
Average Weekday Ridership		4,203	4,158	3,958	3,742	3,742
Revenue Vehicle Miles (000)	PRVM	4,993	4,743	4,331	4,102	4,102
Revenue Vehicle Hours (000)	PRVH	391	424	404	372	372
Performance Concepts	Measures					
Cost Efficiency (current \$)	PCost/PRVH	\$47.17	\$44.44	\$48.06	\$50.98	\$51.19
Cost Efficiency (constant FY04 \$)		\$47.17	\$43.71	\$46.10	\$47.52	\$46.45
Cost Effectiveness (current \$)	PCost/PPass	\$14.13	\$14.66	\$15.93	\$16.38	\$16.45
Cost Effectiveness (constant FY04 \$)		\$14.13	\$14.42	\$15.28	\$15.27	\$14.93
Service Effectiveness	PPass/PRVH	3.3	3.0	3.0	3.1	3.1
Service Effectiveness	PPass/PRVM	0.3	0.3	0.3	0.3	0.3
Farebox Recovery	PRev/PCost	6.9%	7.3%	7.3%	7.8%	8.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Petaluma Transit

555 N. McDowell Boulevard, Petaluma, CA 94954
<http://www.cityofpetaluma.net/pubworks/transit-sub.html>
 707) 778-4460

General Description

Starting Year	1976
Organization Type	Division of City of Petaluma
Governing Body	Petaluma City Council
Board Selection	General election

Service Area

Square Miles	13
Population	55,200
Ridership per Capita	3.7

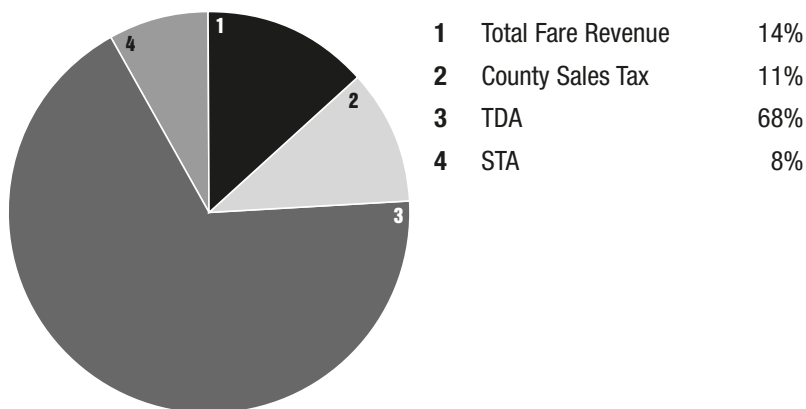
The City of Petaluma provides fixed-route and paratransit services which are generally operated within city limits.

Fixed-Route Fare Structure*

Category	Single Fare	10 Ride Card	Monthly Pass
Adult-Student	\$1.00	\$10.00	\$30.00
Student	\$1.00	\$10.00	\$25.00
Seniors-Disabled	\$0.50	\$5.00	\$15.00
Transfer	N/A	N/A	N/A

*Fixed-Route only

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet 9 Total

Routes 3 Total

Hours of Operation

Monday – Friday	6:35 am – 6:05 pm
Saturday	9:57 am – 4:33 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate Transit
 Sonoma County Transit

Joint Fare Instruments and Transfers

Sonoma County Transit Super Pass



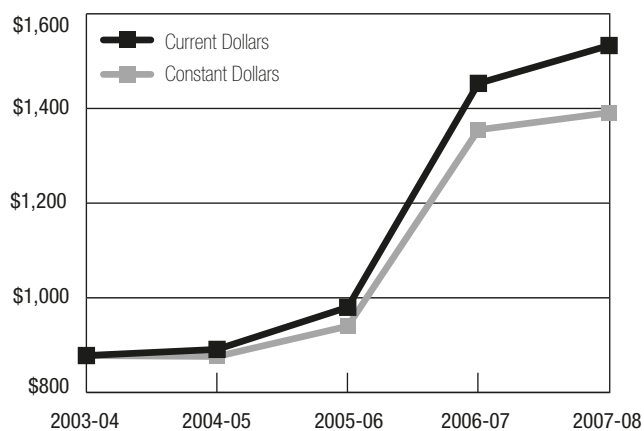
Petaluma Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	Bcost		878	891	980	1,453	1,533
Paratransit	Pcost		377	409	400	450	518
Total Costs			\$1,255	\$1,300	\$1,380	\$1,903	\$2,051
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	Brev	127	89	98	218	231
	Paratransit	Prev	38	41	40	45	47
Total Farebox Revenue			\$165	\$130	\$138	\$263	\$278
Non-Fare Revenue			2	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			0	0	212	229	223
TDA			1,100	1,093	918	1,214	1,387
STA			77	77	112	198	163
Federal Transit Grants			0	0	0	0	0
Other			93	0	0	0	0
Total Revenue			\$1,437	\$1,300	\$1,380	\$1,903	\$2,051

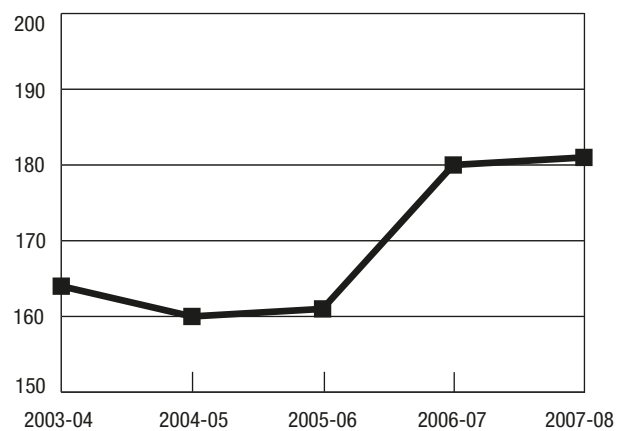
Petaluma Transit

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Bpass	164	160	161	180	181
Average Weekday Ridership		533	522	605	605	670
Revenue Vehicle Miles (000)	Brvm	194	201	193	193	193
Revenue Vehicle Hours (000)	Brvh	15	14	15	15	15
Employee Equivalents (FTE)	Bemp	16	16	16	13	13
Performance Concepts		Measures				
Cost Efficiency (current \$)	Bcost/Brvh	\$59.37	\$61.98	\$66.63	\$98.86	\$102.23
Cost Efficiency (constant FY04 \$)		\$59.37	\$60.96	\$63.92	\$92.14	\$92.76
Cost Effectiveness (current \$)	Bcost/Bpass	\$5.36	\$5.58	\$6.09	\$8.07	\$8.46
Cost Effectiveness (constant FY04 \$)		\$5.36	\$5.49	\$5.84	\$7.53	\$7.68
Service Effectiveness	Bpass/Brvh	11.1	11.1	10.9	12.2	12.1
Service Effectiveness	Bpass/Brvm	0.8	0.8	0.8	0.9	0.9
Labor Efficiency (000)	Brvh/Bemp	0.9	0.9	0.9	1.1	1.2
Farebox Recovery	Brev/Bcost	14.4%	10.0%	10.0%	15.0%	15.0%

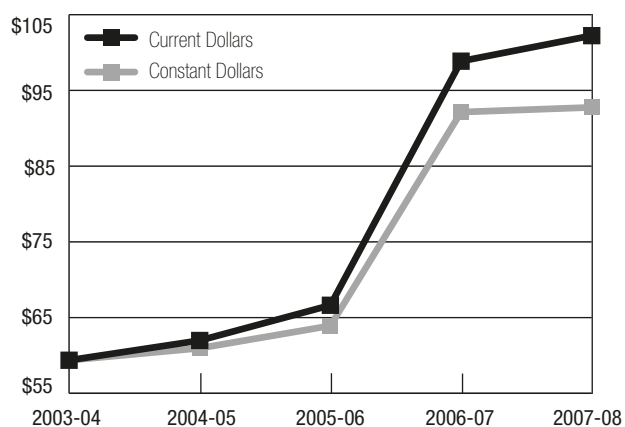
Operating Cost [In Thousands]



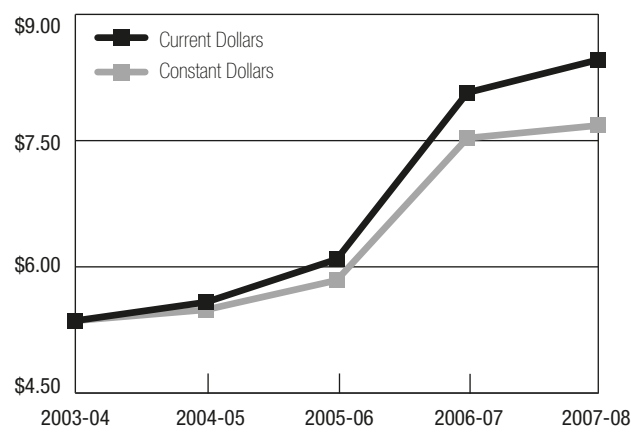
Total Passengers [In Thousands]



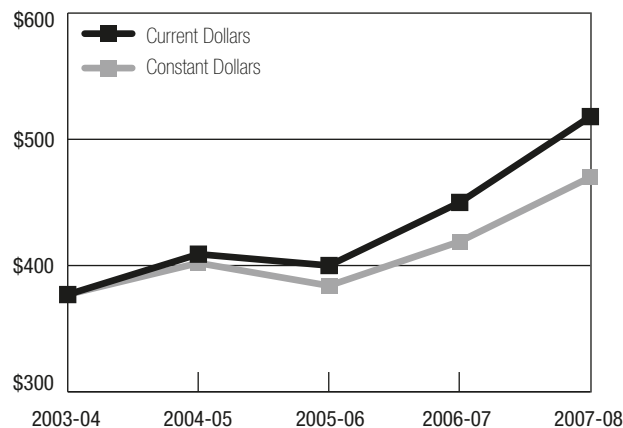
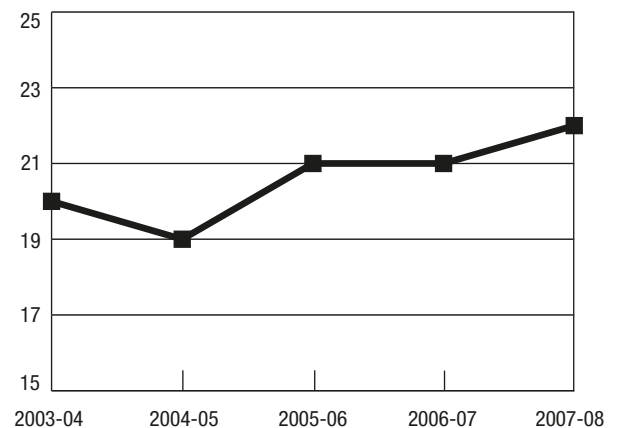
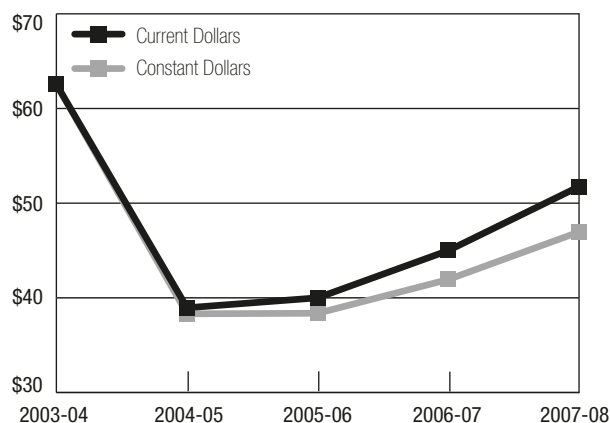
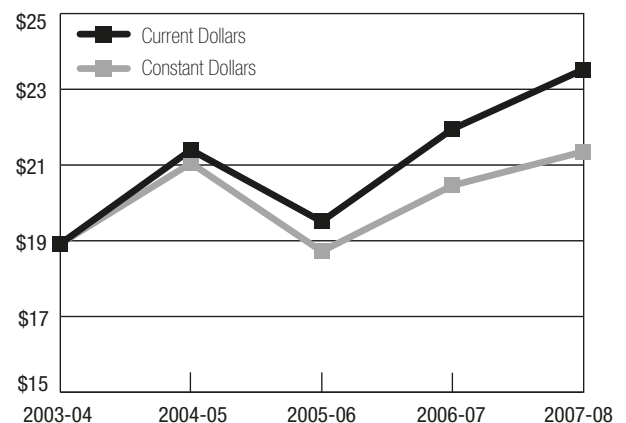
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	20	19	21	21	22
Average Weekday Ridership		65	62	73	73	75
Revenue Vehicle Miles (000)	Prvm	64	66	66	66	68
Revenue Vehicle Hours (000)	Prvh	6	11	10	10	10
Employee Equivalents (FTE)	Pemp	6	6	6	6	6
Performance Concepts		Measures				
Cost Efficiency (current \$)	Pcost/Prvh	\$62.55	\$38.95	\$40.00	\$45.00	\$51.75
Cost Efficiency (constant FY04 \$)		\$62.55	\$38.31	\$38.37	\$41.94	\$46.96
Cost Effectiveness (current \$)	Pcost/Ppass	\$18.92	\$21.40	\$19.51	\$21.95	\$23.52
Cost Effectiveness (constant FY04 \$)		\$18.92	\$21.05	\$18.72	\$20.46	\$21.35
Service Effectiveness	Ppass/Prvh	3.3	1.8	2.1	2.1	2.2
Service Effectiveness	Ppass/Prvm	0.3	0.3	0.3	0.3	0.3
Labor Efficiency (000)	Prvh/Pemp	1.0	1.8	1.7	1.7	1.7
Farebox Recovery	Prev/Pcost	10.1%	10.0%	10.0%	10.0%	9.1%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger




Pleasanton Paratransit

5353 Sunol Boulevard, Pleasanton, CA 94566

<http://www.ci.pleasanton.ca.us/services/recreation/transportation.html>

(925) 931-5376

General Description

Starting Year	1972
Organization Type	Municipality
Governing Body	Pleasanton City Council
Contract Service	Demand-response paratransit services

Service Area

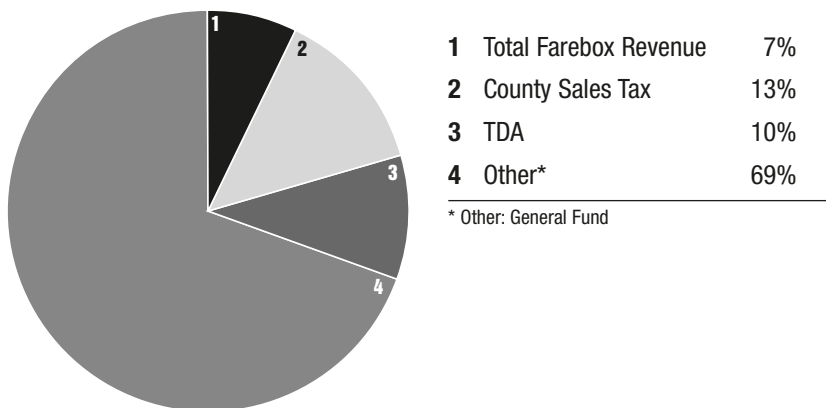
Square Miles	14
Population	65,000
Ridership per Capita	0.3

Fare Structure

Category	In-Town	Out-of-Town	Rider Punch Cards (valid for 10 rides)
Resident	\$2.50	\$3.00	\$25.00
Other*	\$3.00	\$3.50	\$30.00

*One who resides in unincorporated areas of Pleasanton/Sunol

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	7 Total
	7 Dial-a-Ride

Routes	1 Total
	1 Dial-a-Ride

Hours of Operation

Monday – Friday 8:00 am – 6:00 pm

Saturday 9:00 am – 4:00 pm

Sunday No service

Inter-Operator Coordination

Inter-Operator Connections

LAVTA

East Bay Paratransit

County Connection



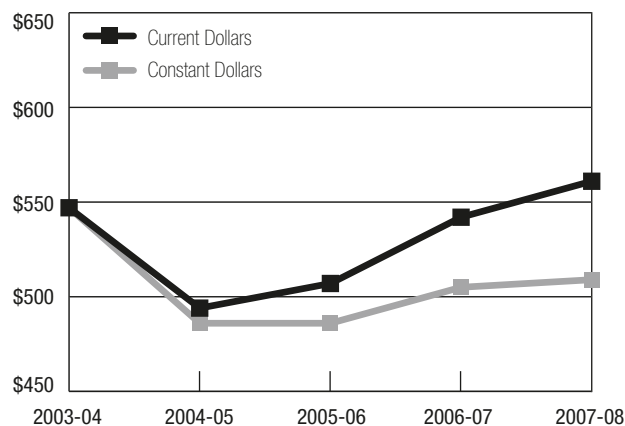
Pleasanton Paratransit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Paratransit	PCost		547	494	507	542	561
Total Costs			\$547	\$494	\$507	\$542	\$561
Operating Revenue (000)							
Farebox:	Paratransit	PRev	36	46	40	38	41
Total Farebox Revenue			\$36	\$46	\$40	\$38	\$41
Non-Fare Revenue			0	0	0	0	0
Property Tax			0	0	0	0	0
County Sales Tax			71	78	85	87	75
TDA			37	43	54	66	55
STA			0	0	0	0	0
Federal Transit Grants			0	0	0	0	0
Other			403	328	327	351	390
Total Revenue			\$547	\$494	\$507	\$542	\$561

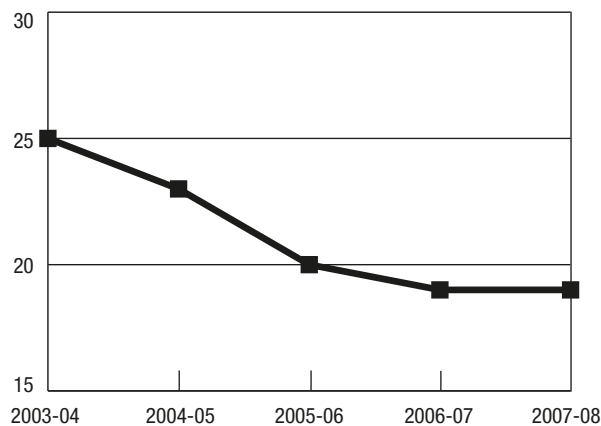
Pleasanton Paratransit

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	25	23	20	19	19
Average Weekday Ridership		95	88	81	73	66
Revenue Vehicle Miles (000)	PRVM	101	97	81	72	72
Revenue Vehicle Hours (000)	PRVH	9	9	7	7	7
Employee Equivalents (FTE)	PEmp	8	8	8	8	8
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$64.15	\$57.24	\$72.57	\$79.45	\$82.05
Cost Efficiency (constant FY04 \$)		\$64.15	\$56.30	\$69.61	\$74.05	\$74.45
Cost Effectiveness (current \$)	PCost/PPass	\$21.99	\$21.60	\$24.73	\$28.34	\$30.24
Cost Effectiveness (constant FY04 \$)		\$21.99	\$21.24	\$23.73	\$26.41	\$27.44
Service Effectiveness	PPass/PRVH	2.9	2.7	2.9	2.8	2.7
Service Effectiveness	PPass/PRVM	0.2	0.2	0.3	0.3	0.3
Labor Efficiency (000)	PRVH/PEmp	1.1	1.1	0.9	0.9	0.9
Farebox Recovery	PRev/PCost	6.5%	9.3%	8.0%	7.0%	7.4%

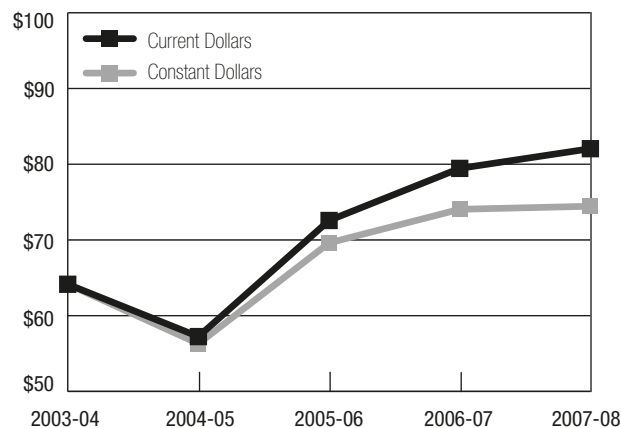
Operating Cost [In Thousands]



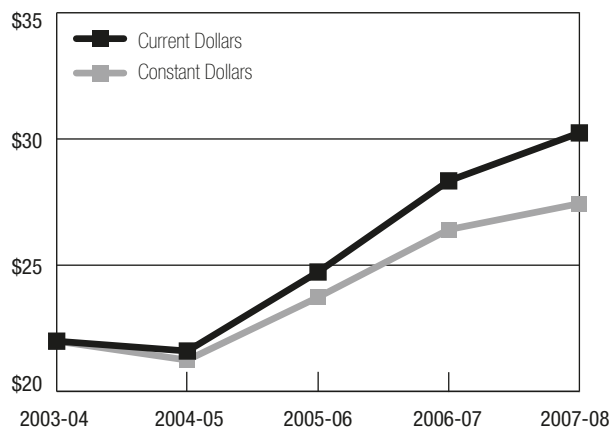
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



General Description

Starting Year	1975
Organization Type	Transit district created by the state Legislature
Governing Body	9-member board of directors
Board Selection	5 elected officials appointed by the cities and County of San Mateo, 3 citizen appointees, 1 appointed transportation expert
Contract Service	MV Public Transportation, Inc.

Service Area

Square Miles	97
Population	737,100
Ridership per Capita	20.7

SamTrans' service area includes the cities of Atherton, Belmont, Burlingame, Colma, Daly City, East Palo Alto, Foster City, Half Moon Bay, Hillsborough, Menlo Park, Millbrae, Pacifica, Palo Alto, Redwood City, San Bruno, San Carlos, San Mateo, South San Francisco and outlying areas in San Mateo County. Express and local service is provided to San Francisco Transbay Terminal and to northern Santa Clara County.

Fixed-Route Fare Structure

Category	Local Fare	Express Routes*	Monthly Passes***
Adult	\$1.75	\$4.50	\$48.00
Youth (under 17)	\$1.00	\$2.00	\$29.00
Senior	\$0.75	\$2.00	\$22.00
Disabled**	\$0.75	\$2.00	\$22.00
Transfer	n/a	—	—
Out of S.F.****	\$3.00	—	\$84.00

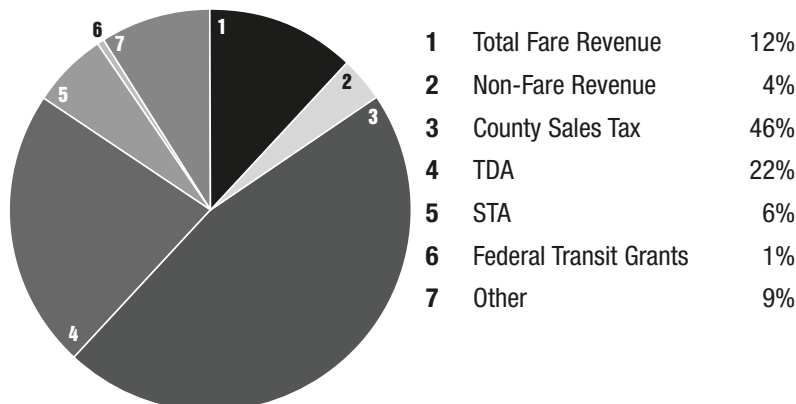
* Express Routes: CX, DX, FX, express portion of KX, MX, NX, PX, RX.

** Fare for Redi-Wheels (Demand Response) = \$2.50

*** Monthly express bus passes are \$144.00 for adults. Other fare categories can use regular monthly passes.

**** Applicable on 292, 391 and 397. A \$1.75 supplement must be paid by adult pass holders with the \$56 pass.

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	372 Total
	309 Motor Bus
	63 Vans

Routes	54 Total
	47 Local
	7 Express

Hours of Operation	
Monday – Sunday	24 Hours

Inter-Operator Coordination

Coordinated schedules

Caltrain

Other Connections

AC Transit
Golden Gate Transit
BART
Dumbarton Express
Muni
VTA

Joint Fare Instruments and Transfers

BART Plus Ticket
Dumbarton Express
SamTrans/VTA Transfer
Muni/SamTrans with Muni Sticker

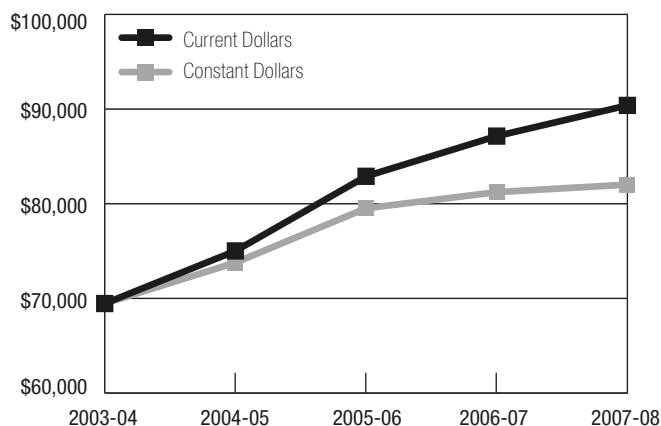


SamTrans

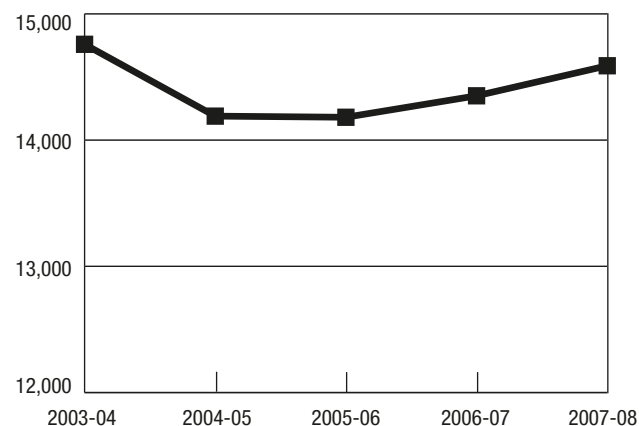
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		69,460	75,014	82,900	87,147	90,389
Paratransit	PCost		10,536	10,814	11,559	12,924	12,627
Total Costs			\$79,996	\$85,828	\$94,459	\$100,071	\$103,016
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	14,135	13,400	15,725	16,262	16,590
	Paratransit	PRev	407	464	570	568	590
Total Farebox Revenue			\$14,542	\$13,863	\$16,295	\$16,830	\$17,180
Non-Fare Revenue			4,856	4,790	5,216	11,932	4,950
Property Tax			0	0	0	0	0
County Sales Tax			55,397	59,958	63,813	66,198	65,370
TDA			26,993	27,163	27,760	34,845	31,708
STA			213	1,713	3,790	8,281	8,873
Federal Transit Grants			124	0	1,461	1,041	725
Other			14,891	8,802	11,798	14,612	12,201
Total Revenue			\$117,016	\$116,289	\$130,133	\$153,739	\$141,007

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	14,759	14,190	14,181	14,351	14,589
Average Weekday Ridership		46,773	48,175	46,923	47,640	48,410
Revenue Vehicle Miles (000)	BRVM	6,991	6,908	6,903	6,900	6,912
Revenue Vehicle Hours (000)	BRVH	641	646	639	640	629
Employee Equivalents (FTE)	BEmp	709	704	707	639	635
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$108.36	\$116.12	\$129.73	\$136.17	\$143.70
Cost Efficiency (constant FY04 \$)		\$108.36	\$114.21	\$124.45	\$126.92	\$130.40
Cost Effectiveness (current \$)	BCost/BPass	\$4.71	\$5.29	\$5.85	\$6.07	\$6.20
Cost Effectiveness (constant FY04 \$)		\$4.71	\$5.20	\$5.61	\$5.66	\$5.62
Service Effectiveness	BPass/BRVH	23.0	22.0	22.2	22.4	23.2
Service Effectiveness	BPass/BRVM	2.1	2.1	2.1	2.1	2.1
Labor Efficiency (000)	BRVH/BEmp	0.9	0.9	0.9	1.0	1.0
Farebox Recovery	BRev/BCost	20.3%	17.9%	19.0%	18.7%	18.4%

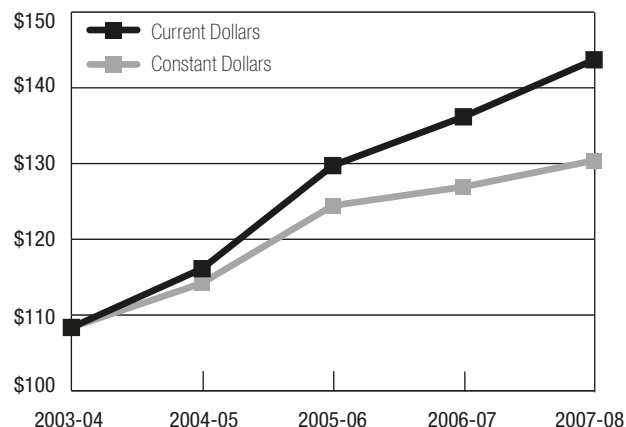
Operating Cost [In Thousands]



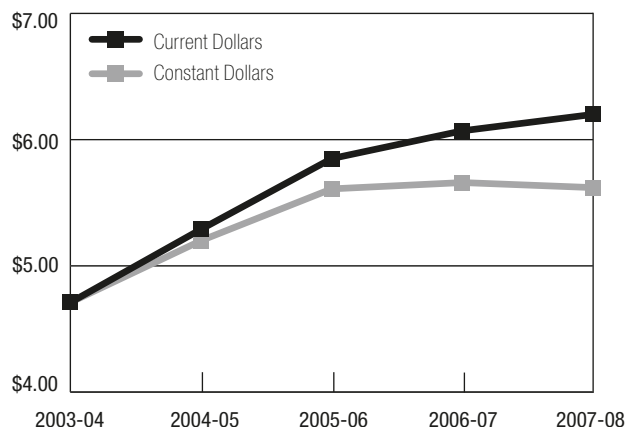
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

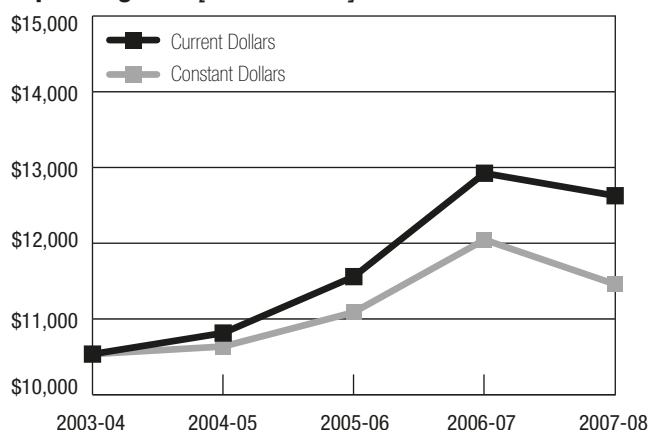


Cost Effectiveness — Cost/Passenger

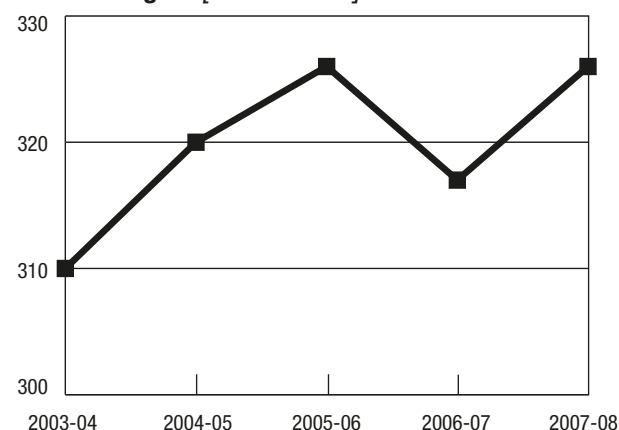


PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	310	320	326	317	326
Average Weekday Ridership		1,047	1,104	1,075	1,097	1,120
Revenue Vehicle Miles (000)	PRVM	2,702	2,814	2,914	2,897	2,940
Revenue Vehicle Hours (000)	PRVH	216	214	206	205	206
Employee Equivalents (FTE)	PEmp	6	6	6	6	6
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$48.86	\$50.43	\$56.11	\$63.04	\$61.30
Cost Efficiency (constant FY04 \$)		\$48.86	\$49.60	\$53.82	\$58.76	\$55.62
Cost Effectiveness (current \$)	PCost/PPass	\$33.99	\$33.75	\$35.46	\$40.72	\$38.73
Cost Effectiveness (constant FY04 \$)		\$33.99	\$33.20	\$34.01	\$37.96	\$35.15
Service Effectiveness	PPass/PRVH	1.4	1.5	1.6	1.5	1.6
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	36	36	34	34	34
Farebox Recovery	PRev/PCost	3.9%	4.3%	4.9%	4.4%	4.7%

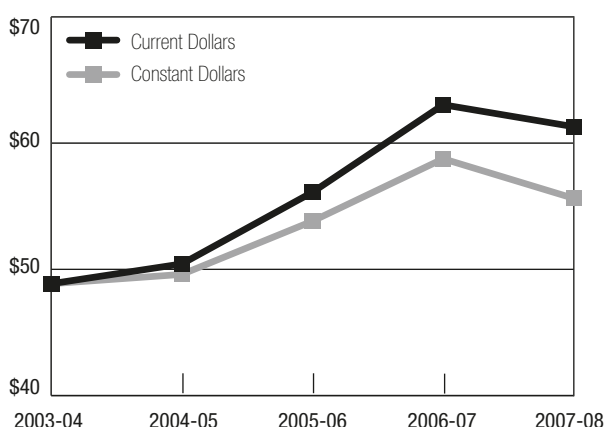
Operating Cost [In Thousands]



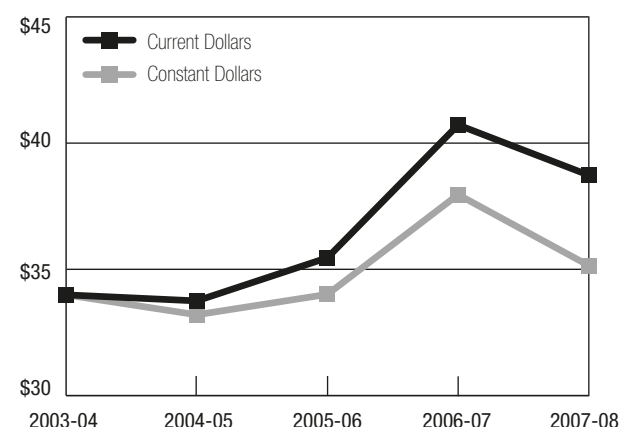
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Santa Rosa CityBus

45 Stony Point Road, Santa Rosa, CA 95401

<http://ci.santa-rosa.ca.us/default.aspx?PageId=2739>

(707) 543-3925

General Description

Starting Year	1958
Organization Type	Municipal transit agency
Governing Body	City Council
Board Selection	City Council

Service Area

Square Miles	41
Population	156,268
Ridership per Capita	15

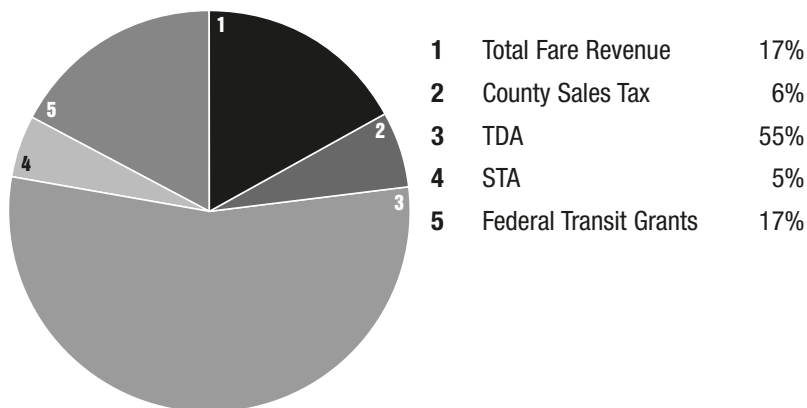
The Santa Rosa City Bus service area includes the area bounded by the Santa Rosa city limits, and some unincorporated Roseland areas.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.25	\$40.00
Youth (under 5)	FREE	—
Student (5-18)	\$1.00	\$15.00*
Senior	\$0.60	\$20.00
Disabled	\$0.60	\$20.00
Transfer	FREE	—

* Summer only

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet 33 Motor Buses

Routes 17 Total

Hours of Operation

Monday-Saturday 6:00 am – 8:30 pm
Sunday 9:00 am – 5:30 pm

Inter-Operator Coordination

Inter-Operator Connections

Golden Gate Transit
Lake County Transit
Mendocino Transit
Sonoma County Transit
VINE

Joint Fare Instruments and Transfers

Sonoma Transit Super Pass

Free Transfers

Golden Gate Transit
Sonoma County Transit



Santa Rosa
CityBus



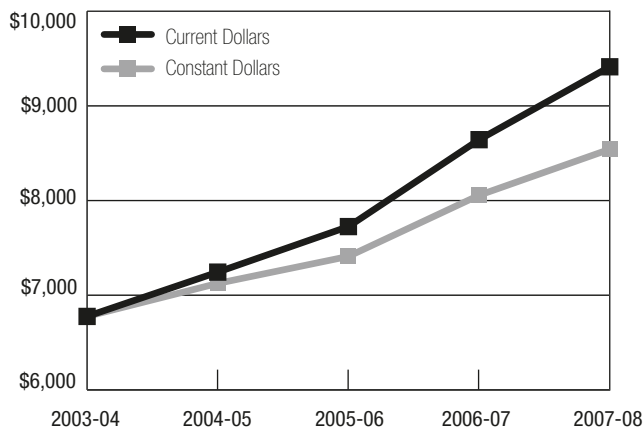
Santa Rosa CityBus

SYSTEMWIDE BUDGET				2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)								<i>Unaudited</i>
Fixed-Route Bus	BCost			6,776	7,244	7,725	8,643	9,413
Paratransit	PCost			517	671	701	900	959
Total Costs				\$7,293	\$7,914	\$8,426	\$9,543	\$10,372
Operating Revenue (000)								
Farebox:	Fixed-Route Bus	BRev		1,482	1,482	1,494	1,548	1,619
	Paratransit	PRev		62	69	95	55	76
Total Farebox Revenue				\$1,543	\$1,551	\$1,589	\$1,603	\$1,695
Non-Fare Revenue				22	0	90	96	0
Property Tax				0	0	0	0	0
County Sales Tax				0	0	468	775	621
TDA				4,091	3,635	4,418	4,626	5,467
STA				300	378	498	1,455	502
Federal Transit Grants				2,200	2,375	2,446	1,854	1,705
Other				178	149	0	0	0
Total Revenue				\$8,335	\$8,088	\$9,510	\$10,313	\$9,990

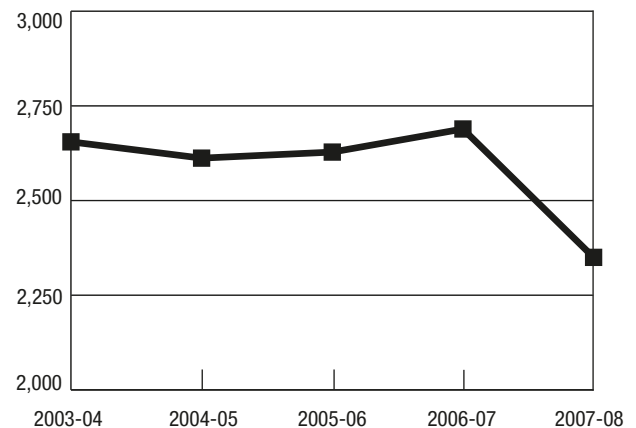
Santa Rosa CityBus

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,655	2,612	2,628	2,689	2,350
Average Weekday Ridership		9,403	9,241	9,622	10,543	10,813
Revenue Vehicle Miles (000)	BRVM	1,013	1,013	1,000	1,033	1,030
Revenue Vehicle Hours (000)	BRVH	81	81	81	91	81
Employee Equivalents (FTE)	BEmp	73	80	80	85	86
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$83.20	\$89.67	\$95.90	\$94.98	\$115.98
Cost Efficiency (constant FY04 \$)		\$83.20	\$88.20	\$91.99	\$88.53	\$105.24
Cost Effectiveness (current \$)	BCost/BPass	\$2.55	\$3.12	\$2.94	\$3.21	\$4.01
Cost Effectiveness (constant FY04 \$)		\$2.55	\$3.07	\$2.82	\$3.00	\$3.63
Service Effectiveness	BPass/BRVH	32.6	32.3	32.6	29.5	29.0
Service Effectiveness	BPass/BRVM	2.6	2.6	2.6	2.6	2.3
Labor Efficiency (000)	BRVH/BEmp	1.1	1.0	1.0	1.1	0.9
Farebox Recovery	BRev/BCost	21.9%	20.5%	19.3%	17.9%	17.2%

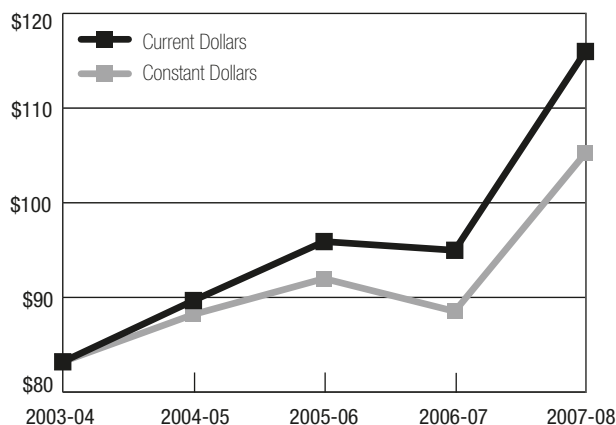
Operating Cost [In Thousands]



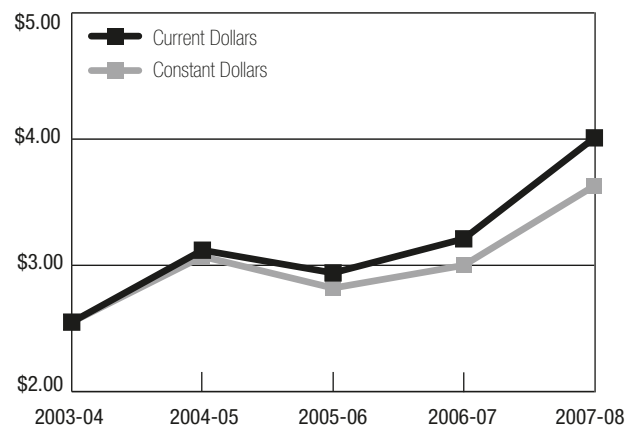
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

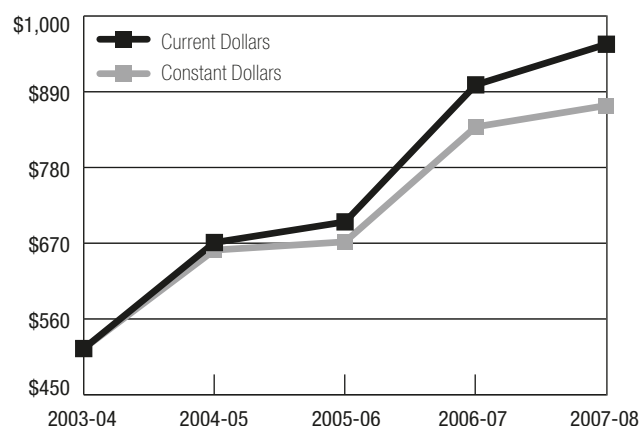


Cost Effectiveness — Cost/Passenger

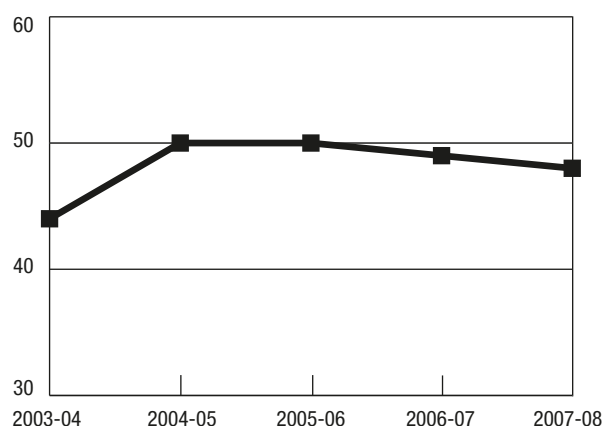


PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	44	50	50	49	48
Average Weekday Ridership		152	174	184	172	177
Revenue Vehicle Miles (000)	PRVM	226	237	224	235	233
Revenue Vehicle Hours (000)	PRVH	18	18	18	18	20
Employee Equivalents (FTE)	PEmp	18	22	22	24	24
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$28.01	\$37.09	\$40.00	\$49.41	\$47.52
Cost Efficiency (constant FY04 \$)		\$28.01	\$36.48	\$38.37	\$46.06	\$43.12
Cost Effectiveness (current \$)	PCost/PPass	\$11.63	\$13.51	\$13.98	\$18.24	\$19.96
Cost Effectiveness (constant FY04 \$)		\$11.63	\$13.29	\$13.41	\$17.00	\$18.11
Service Effectiveness	PPass/PRVH	2.4	2.7	2.9	2.7	2.4
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.0	0.8	0.8	0.8	0.8
Farebox Recovery	PRev/PCost	11.9%	10.3%	13.6%	6.1%	7.9%

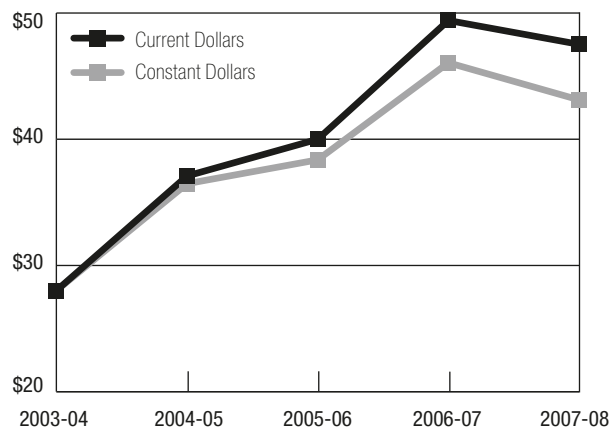
Operating Cost [In Thousands]



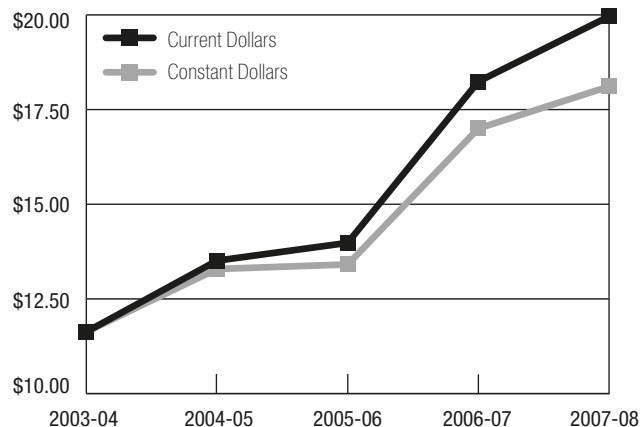
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



General Description

Starting Year	1980
Organization Type	County transit agency
Governing Body	Sonoma County Board of Supervisors
Board Selection	Sonoma County Board of Supervisors
Contract Service	Veolia Transportation, MB vehicle operations and maintenance; Volunteer Center of Sonoma County, paratransit operations

Service Area

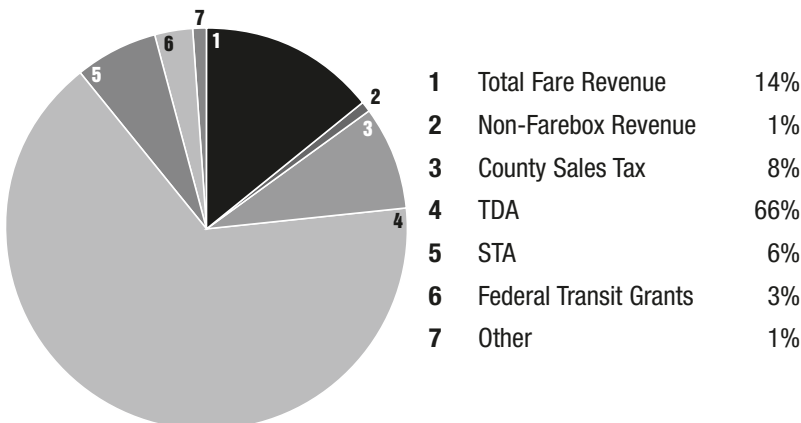
Square Miles	390
Population	458,600
Ridership per Capita	3.1

Service area encompasses all of Sonoma County, including the cities of Cloverdale, Cotati, Healdsburg, Petaluma, Rohnert Park, Santa Rosa, Sebastopol, Sonoma and Windsor.

Fixed-Route Fare Structure

Category	Single Fare Local Routes	Single Fare Intercity Service	Monthly Pass
Adult	\$1.25	\$1.25-3.25	\$57.00
Youth (under 5)	Free	Free	—
Student	\$1.05	\$1.05-2.85	\$42.50
Senior	\$0.60	\$0.60-1.60	\$28.50
Disabled	\$0.60	\$0.60-1.60	\$28.50
Inter-Operator Transfer	Free	Free	—

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	78 Total
	49 Motor Buses
	29 Paratransit

Routes	24 Total
Local	8
Express/Commute	3
Intercity	13

Hours of Operation

Monday – Friday	5:00 am – 11:00 pm
Saturday – Sunday	7:00 am – 9:00 pm

Inter-Operator Coordination

Coordinated Schedules

Cloverdale Transit
Golden Gate Transit
Healdsburg Transit
Petaluma Transit
Santa Rosa CityBus

Joint Fare Instruments and Transfers

Sonoma Super Pass
Santa Rosa CityBus (free transfer)
Golden Gate and Petaluma Transit — discount fare w/transfer



Sonoma County Transit



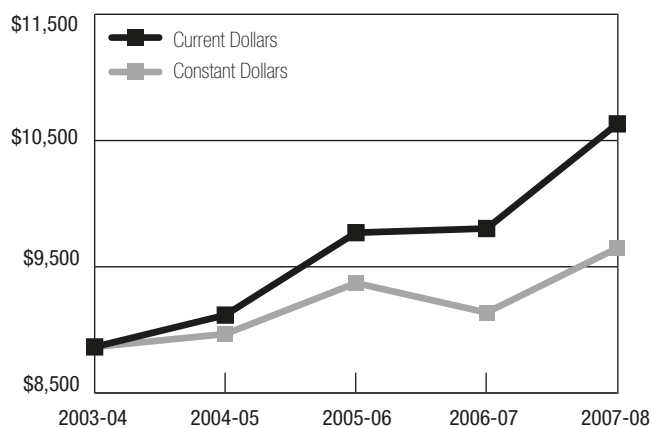
Sonoma County Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus			8,865	9,117	9,770	9,803	10,632
Paratransit			1,554	1,732	1,781	1,866	2,178
Total Costs			\$10,418	\$10,849	\$11,551	\$11,669	\$12,810
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,518	1,587	1,615	1,740	1,725
	Paratransit	PRev	90	100	112	119	110
Total Farebox Revenue			\$1,608	\$1,688	\$1,727	\$1,859	\$1,835
Non-Fare Revenue			0	0	104	122	91
Property Tax			0	0	0	0	0
County Sales Tax			0	182	818	1,188	1,069
TDA			7,282	6,670	7,067	6,350	8,462
STA			448	541	639	1,028	830
Federal Transit Grants			1,010	1,741	951	1,122	405
Other			82	27	245	16	119
Total Revenue			\$10,430	\$10,849	\$11,551	\$11,669	\$12,810

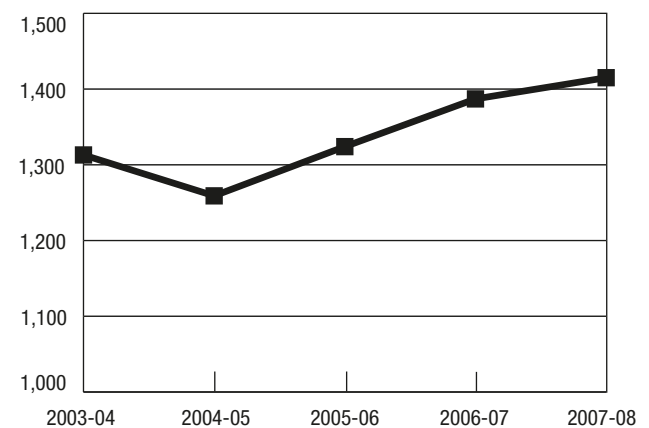
Sonoma County Transit

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,313	1,259	1,324	1,387	1,415
Average Weekday Ridership		4,623	4,437	4,677	4,915	5,013
Revenue Vehicle Miles (000)	BRVM	1,581	1,571	1,665	2,076	2,097
Revenue Vehicle Hours (000)	BRVH	90	88	92	109	110
Employee Equivalents (FTE)	BEmp	107	107	106	107	109
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$98.91	\$103.13	\$106.72	\$89.83	\$96.46
Cost Efficiency (constant FY04 \$)		\$98.91	\$101.44	\$102.37	\$83.72	\$87.53
Cost Effectiveness (current \$)	BCost/BPass	\$6.75	\$7.24	\$7.38	\$7.07	\$7.51
Cost Effectiveness (constant FY04 \$)		\$6.75	\$7.12	\$7.08	\$6.59	\$6.82
Service Effectiveness	BPass/BRVH	14.7	14.2	14.5	12.7	12.8
Service Effectiveness	BPass/BRVM	0.8	0.8	0.8	0.7	0.7
Labor Efficiency (000)	BRVH/BEmp	0.8	0.8	0.9	1.0	1.0
Farebox Recovery	BRev/BCost	17.1%	17.4%	16.5%	17.8%	16.2%

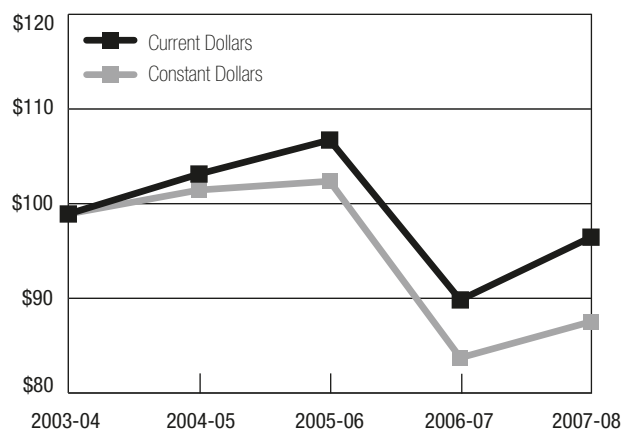
Operating Cost [In Thousands]



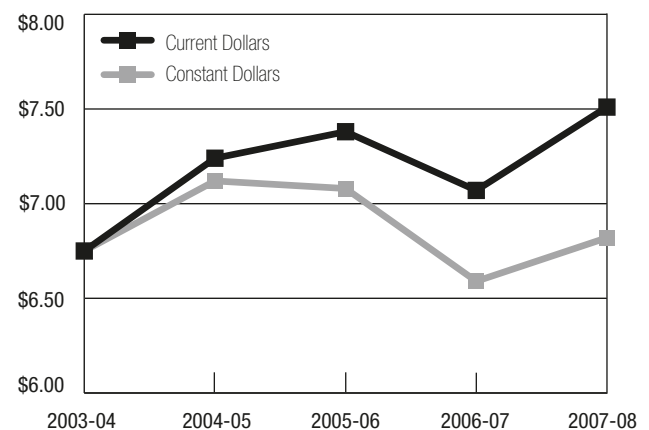
Total Passengers [In Thousands]



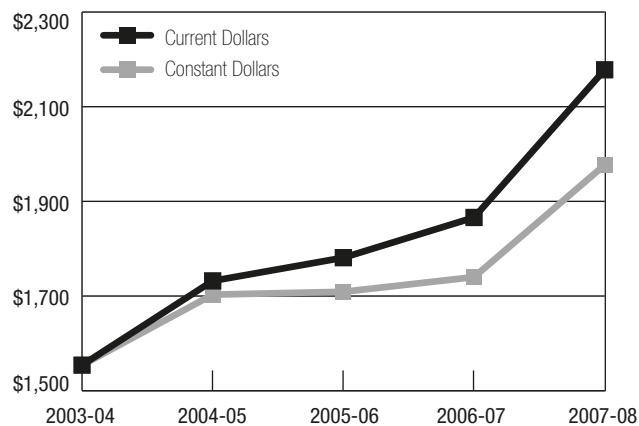
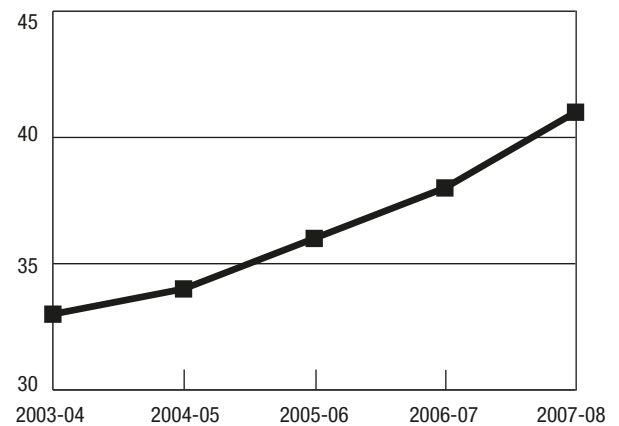
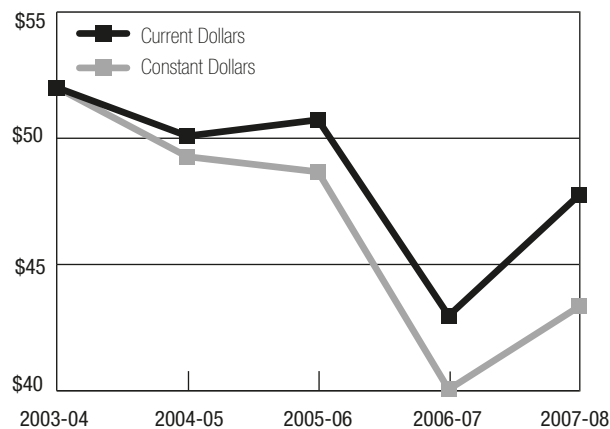
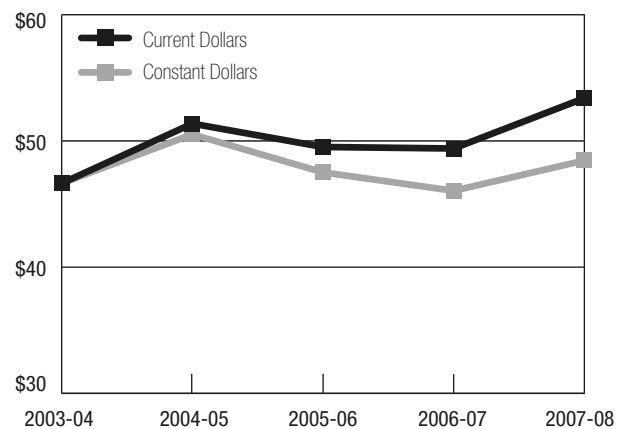
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	33	34	36	38	41
Average Weekday Ridership		117	120	127	136	147
Revenue Vehicle Miles (000)	PRVM	458	460	502	656	689
Revenue Vehicle Hours (000)	PRVH	30	35	35	43	46
Employee Equivalents (FTE)	PEmp	28	28	28	28	30
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$52.01	\$50.09	\$50.73	\$42.97	\$47.76
Cost Efficiency (constant FY04 \$)		\$52.01	\$49.27	\$48.67	\$40.05	\$43.34
Cost Effectiveness (current \$)	PCost/PPass	\$46.64	\$51.37	\$49.52	\$49.40	\$53.39
Cost Effectiveness (constant FY04 \$)		\$46.64	\$50.52	\$47.51	\$46.05	\$48.45
Service Effectiveness	PPass/PRVH	1.1	1.0	1.0	0.9	0.9
Service Effectiveness	PPass/PRVM	0.1	0.1	0.1	0.1	0.1
Labor Efficiency (000)	PRVH/PEmp	1.1	1.2	1.3	1.6	1.5
Farebox Recovery	PRev/PCost	5.8%	5.8%	6.3%	6.4%	5.1%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



TRI DELTA TRANSIT

Tri Delta Transit (Eastern Contra Costa Transit Authority)

801 Wilbur Avenue, Antioch, CA 94509

<http://www.trideltatransit.com>

(925) 754-6622

General Description

Starting Year	1977
Organization Type	Transit Authority is a joint powers agency
Governing Body	11-member board of directors
Board Selection	2 representatives from each city, 2 representatives from county and 1 at-large representative appointed by board
Contract Service	Laidlaw Transportation, operations

Service Area

Square Miles	225
Population	265,000
Ridership per Capita	9.6

Tri Delta's service area includes the cities of Antioch, Brentwood, Pittsburg, Oakley and the unincorporated areas of eastern Contra Costa County.

Fixed-Route Fare Structure

Category	Single Fare
Adult/Student	\$1.25
Youth (under 5)	Free
Senior	\$0.50
Disabled	\$0.50
BART Transfer	\$0.75
Other Transfer	Free
Express	\$1.50 or \$5.00
Express Pass	\$65.00 or \$110
BART Transfer Senior/Disabled	\$0.25
Dimes-a-Ride	\$2.00
All Day Pass	\$2.25

System Characteristics

Active Fleet	93 Total
	69 Motor Buses
	24 Paratransit

Routes	19 Total
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Hours of Operation

Monday – Friday	3:14 am – 1:14 am
Saturday	5:22 am – 1:35 am
Sunday	6:18 am – 1:35 am

Inter-Operator Coordination

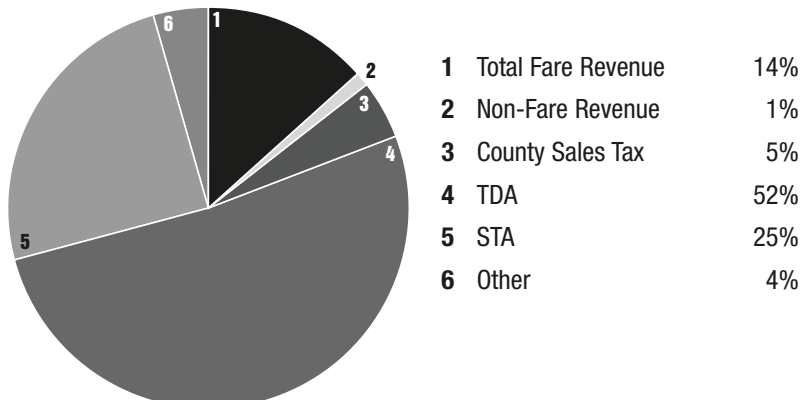
Inter-Operator Connections

BART
County Connection
LAVTA
WestCAT

Joint Fare Instruments and Transfers

BART Transfer
County Connection Transfer

Operating Revenue, FY 2007-08





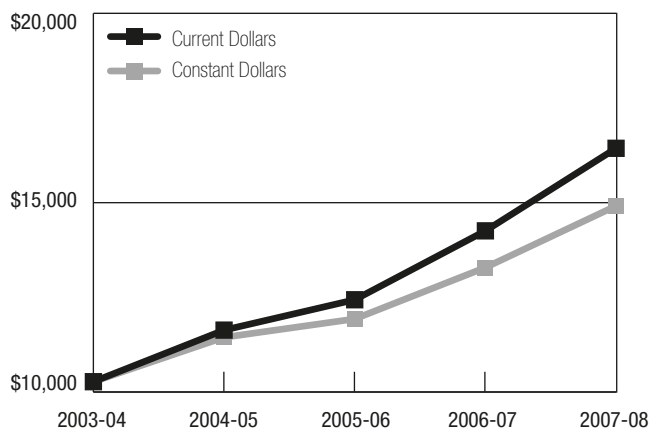
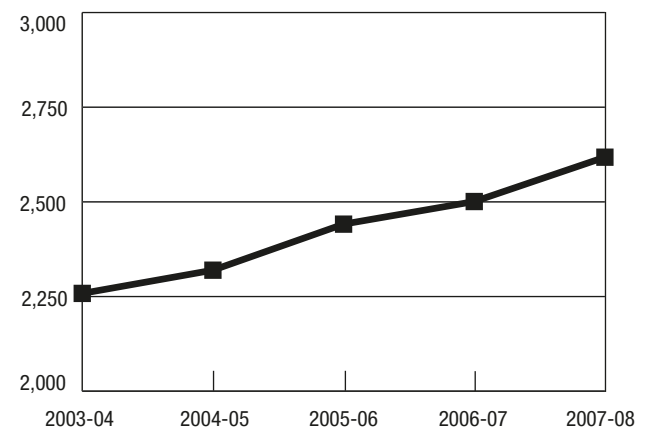
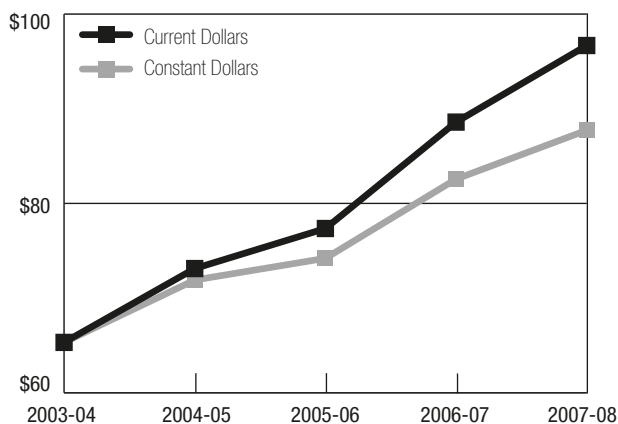
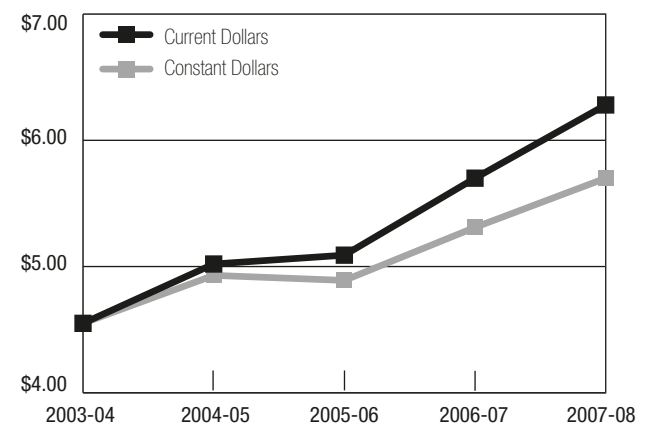
TRI DELTA TRANSIT



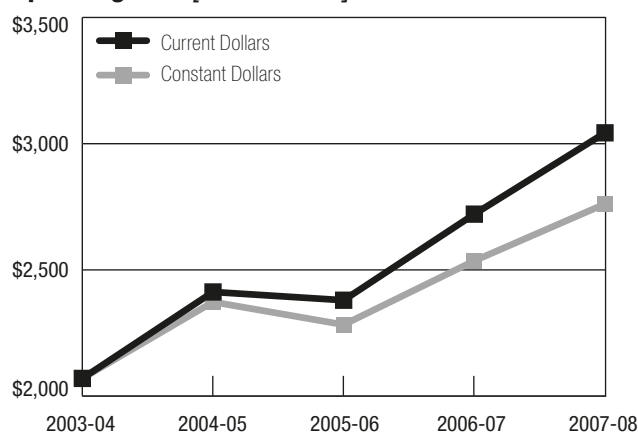
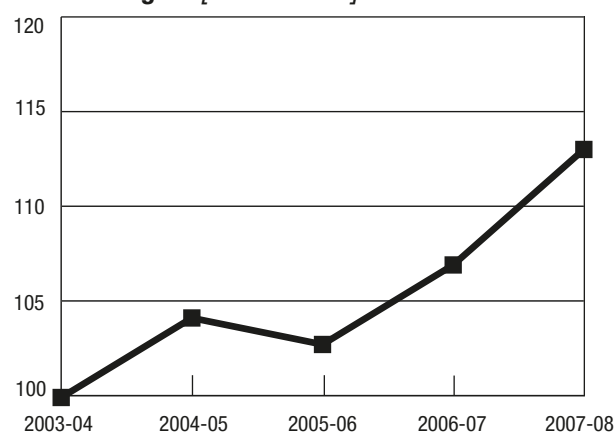
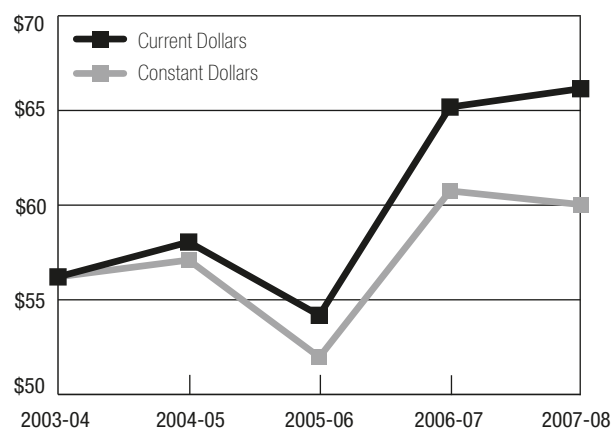
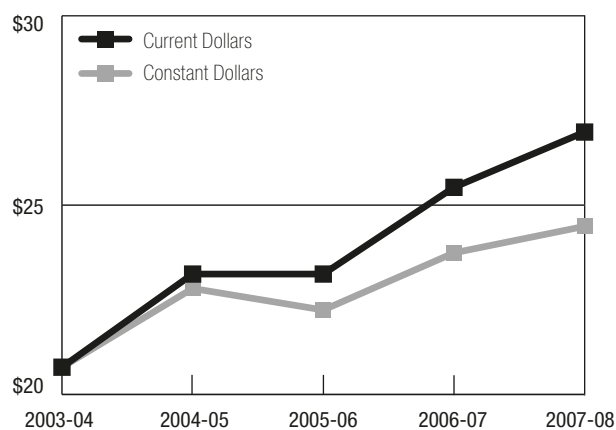
Tri Delta Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		10,272	11,635	12,436	14,256	16,436
Paratransit	PCost		2,070	2,413	2,380	2,721	3,043
Total Costs			\$12,342	\$14,047	\$14,816	\$16,977	\$19,479
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	1,821	1,885	1,906	2,136	2,286
	Paratransit	PRev	129	184	216	278	342
Total Farebox Revenue			\$1,950	\$2,069	\$2,121	\$2,414	\$2,628
Non-Fare Revenue			148	118	217	204	226
Property Tax			0	0	0	0	0
County Sales Tax			795	774	808	896	904
TDA			6,945	6,794	9,034	8,760	10,055
STA			1,065	1,399	2,358	2,845	4,776
Federal Transit Grants			0	1,222	388	642	0
Other			1,023	981	422	759	845
Total Revenue			\$11,925	\$13,357	\$15,349	\$16,521	\$19,434

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,258	2,320	2,441	2,501	2,618
Average Weekday Ridership		8,077	8,313	8,794	8,928	9,267
Revenue Vehicle Miles (000)	BRVM	2,252	2,251	2,392	2,461	2,546
Revenue Vehicle Hours (000)	BRVH	157	159	161	161	170
Employee Equivalents (FTE)	BEmp	129	140	140	145	149
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$65.32	\$73.12	\$77.35	\$88.59	\$96.68
Cost Efficiency (constant FY04 \$)		\$65.32	\$71.91	\$74.20	\$82.57	\$87.73
Cost Effectiveness (current \$)	BCost/BPass	\$4.55	\$5.02	\$5.09	\$5.70	\$6.28
Cost Effectiveness (constant FY04 \$)		\$4.55	\$4.93	\$4.89	\$5.31	\$5.70
Service Effectiveness	BPass/BRVH	14.4	14.6	15.2	15.5	15.4
Service Effectiveness	BPass/BRVM	1.0	1.0	1.0	1.0	1.0
Labor Efficiency (000)	BRVH/BEmp	1.2	1.1	1.1	1.1	1.1
Farebox Recovery	BRev/BCost	17.7%	16.2%	15.3%	15.0%	13.9%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	100	104	103	107	113
Average Weekday Ridership		367	378	375	389	410
Revenue Vehicle Miles (000)	PRVM	450	477	516	577	609
Revenue Vehicle Hours (000)	PRVH	37	42	44	42	46
Employee Equivalents (FTE)	PEmp	21	30	26	27	32
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$56.21	\$58.05	\$54.18	\$65.18	\$66.15
Cost Efficiency (constant FY04 \$)		\$56.21	\$57.10	\$51.97	\$60.75	\$60.03
Cost Effectiveness (current \$)	PCost/PPass	\$20.72	\$23.18	\$23.18	\$25.47	\$26.93
Cost Effectiveness (constant FY04 \$)		\$20.72	\$22.80	\$22.23	\$23.74	\$24.44
Service Effectiveness	PPass/PRVH	2.7	2.5	2.3	2.6	2.5
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.8	1.4	1.7	1.5	1.4
Farebox Recovery	PRev/PCost	6.2%	7.6%	9.1%	10.2%	11.2%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Union City Transit

34009 Alvarado-Niles Road, Union City, CA 94587
<http://www.ci.union-city.ca.us/transit/uctransit.htm>
 (510) 471-1411

General Description

Starting Year	1974
Organization Type	Municipal transit agency
Governing Body	5-member elected City Council
Contract Service	MV Public Transportation, Inc.

Service Area

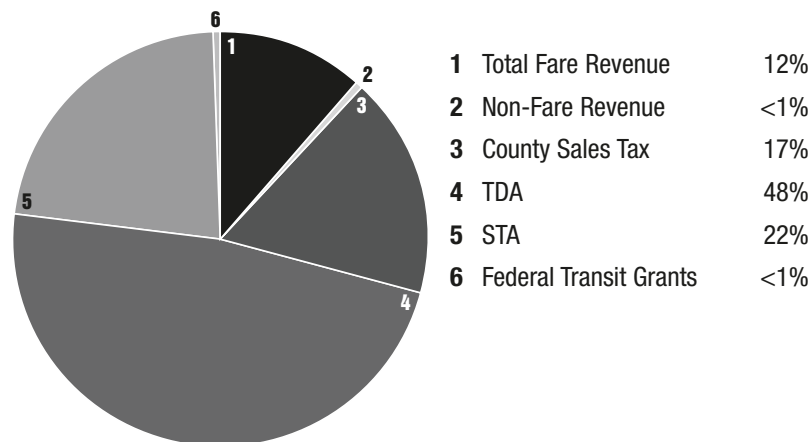
Square Miles	18
Population	70,685
Ridership per Capita	6.1

Union City's service area encompasses the area within the city limits of Union City.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Passes
Adult (18-59)	\$1.50	\$40.00
Youth (6-17)	\$0.85	\$25.00
Senior (60+)	\$0.50	\$14.00
Disabled	\$0.50	\$14.00
AC Transit/Dumbarton Express Transfer	\$0.25	—
BART-To-Bus Transfer	\$0.50	—
BARTPlus Pass/Union City Transit Transfer	Free	—

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	20 Total
	15 Motor Buses
	5 Paratransit

Routes	5 Total
--------	----------------

Hours of Operation

Monday – Friday	4:15 am – 10:20 pm
Saturday	7:00 am – 7:30 pm
Sunday	8:00 am – 6:30 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
 BART
 Dumbarton Express

Joint Fare Instruments and Transfers

BART Plus Pass



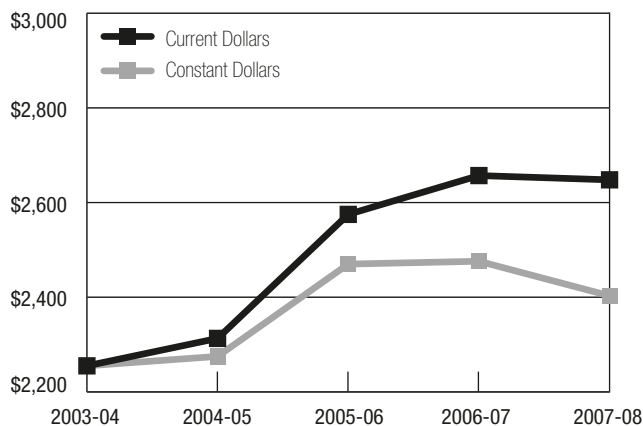
Union City Transit

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		2,255	2,313	2,575	2,657	2,648
Paratransit	PCost		481	633	624	594	574
Total Costs			\$2,736	\$2,945	\$3,199	\$3,251	\$3,222
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	307	300	313	374	339
	Paratransit	PRev	31	32	35	34	35
Total Farebox Revenue			\$338	\$332	\$348	\$408	\$374
Non-Fare Revenue			7	10	24	5	14
Property Tax			0	0	0	0	0
County Sales Tax			572	580	632	651	559
TDA			1,528	1,610	1,894	1,759	1,541
STA			241	213	224	379	720
Federal Transit Grants			19	7	53	50	14
Other			1	0	0	0	0
Total Revenue			\$2,705	\$2,752	\$3,175	\$3,252	\$3,222

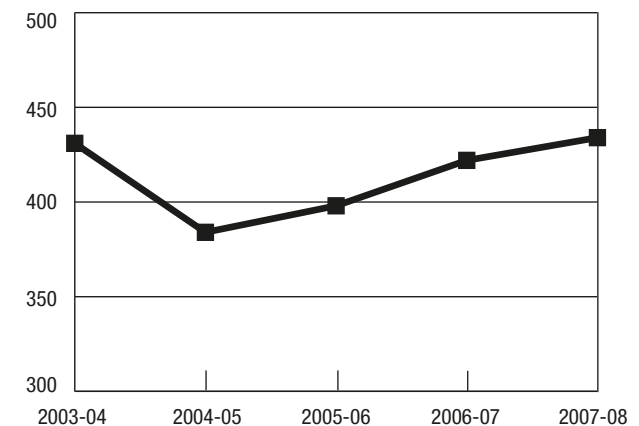
Union City Transit

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	431	384	398	422	434
Average Weekday Ridership		1,482	1,319	1,335	1,502	1,590
Revenue Vehicle Miles (000)	BRVM	513	523	524	505	510
Revenue Vehicle Hours (000)	BRVH	37	38	39	40	41
Employee Equivalents (FTE)	BEmp	44	44	44	40	39
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$61.05	\$61.06	\$66.85	\$66.43	\$64.59
Cost Efficiency (constant FY04 \$)		\$61.05	\$60.06	\$64.12	\$61.91	\$58.61
Cost Effectiveness (current \$)	BCost/BPass	\$5.24	\$6.03	\$6.47	\$6.30	\$6.10
Cost Effectiveness (constant FY04 \$)		\$5.24	\$5.93	\$6.21	\$5.87	\$5.54
Service Effectiveness	BPass/BRVH	11.7	10.1	10.3	10.6	10.6
Service Effectiveness	BPass/BRVM	0.8	0.7	0.8	0.8	0.9
Labor Efficiency (000)	BRVH/BEmp	0.8	0.9	0.9	1.0	1.1
Farebox Recovery	BRev/BCost	13.6%	13.0%	12.2%	14.1%	12.8%

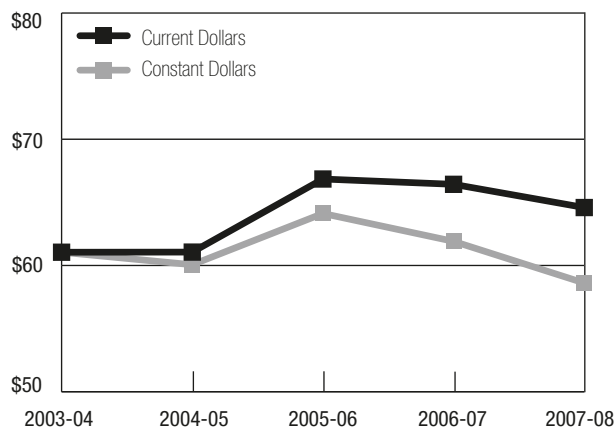
Operating Cost [In Thousands]



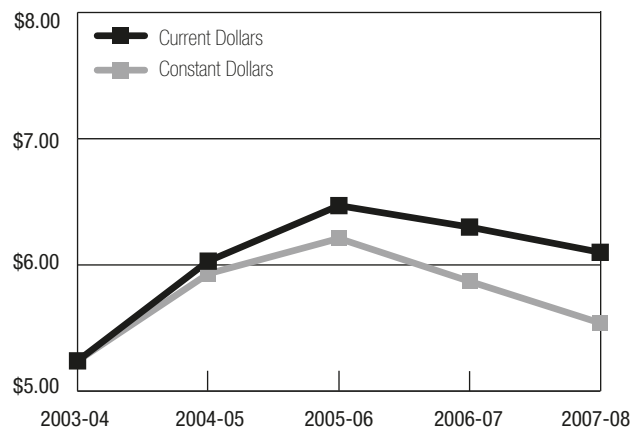
Total Passengers [In Thousands]



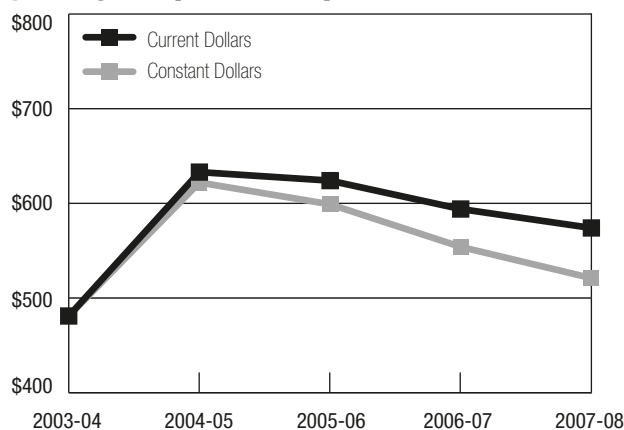
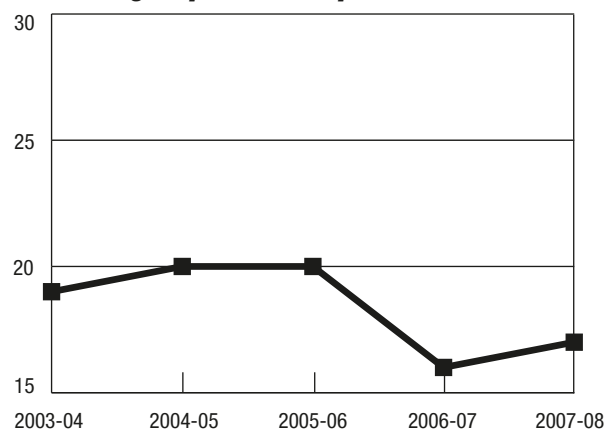
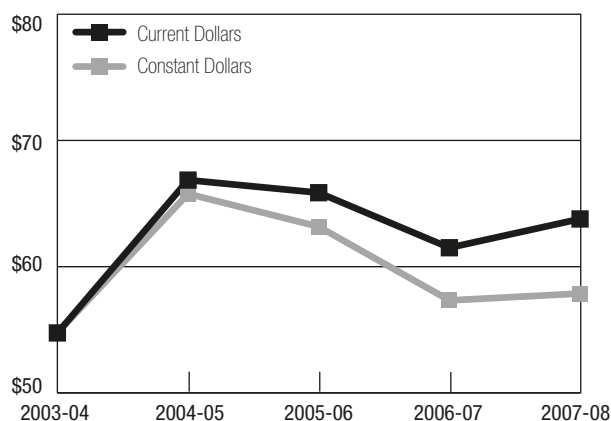
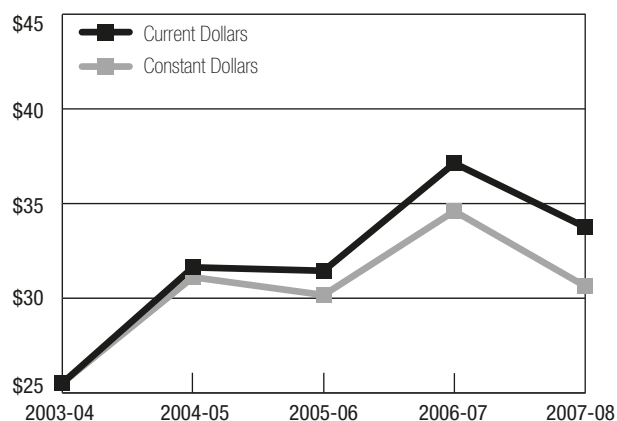
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	19	20	20	16	17
Average Weekday Ridership		63	65	66	58	60
Revenue Vehicle Miles (000)	PRVM	85	89	91	90	87
Revenue Vehicle Hours (000)	PRVH	9	9	9	10	9
Employee Equivalents (FTE)	PEmp	7	8	9	7	7
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$54.75	\$66.86	\$65.86	\$61.50	\$63.78
Cost Efficiency (constant FY04 \$)		\$54.75	\$65.77	\$63.17	\$57.33	\$57.87
Cost Effectiveness (current \$)	PCost/PPass	\$25.52	\$31.63	\$31.45	\$37.13	\$33.76
Cost Effectiveness (constant FY04 \$)		\$25.52	\$31.11	\$30.17	\$34.60	\$30.64
Service Effectiveness	PPass/PRVH	2.1	2.1	2.1	1.7	1.9
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.3	1.2	1.1	1.4	1.3
Farebox Recovery	PRev/PCost	6.4%	5.0%	5.6%	5.7%	6.1%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



Vacaville City Coach

650 Merchant Street, Vacaville, CA 95688

<http://www.cityofvacaville.com/departments/citycoach/index.php>

(707) 449-5170

General Description

Starting Year	1981
Organization Type	Municipality
Governing Body	City Council
Board Selection	4 council members, 1 mayor

Service Area

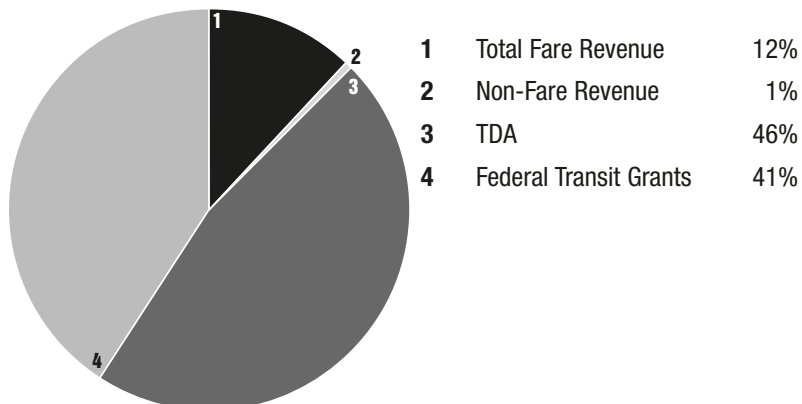
Square Miles	27
Population	94,000
Ridership per Capita	3.0

City Coach has eight Fixed-Routes servicing incorporated areas of the City of Vacaville only.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.50	\$45.00
Youth (6-18)	\$1.25	\$28.00
Youth (under 6)	Free	—
Senior/Disabled	\$0.75	\$25.00
Transfer	\$0.15	—

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet 18 Motor Buses

Routes 4 Total

Hours of Operation

Monday – Friday	6:35 am – 6:33 pm
Saturday	8:35 am – 5:25 pm
Sunday	No service

Inter-Operator Coordination

Inter-Operator Connections

Fairfield/Suisun Transit
Vallejo Transit



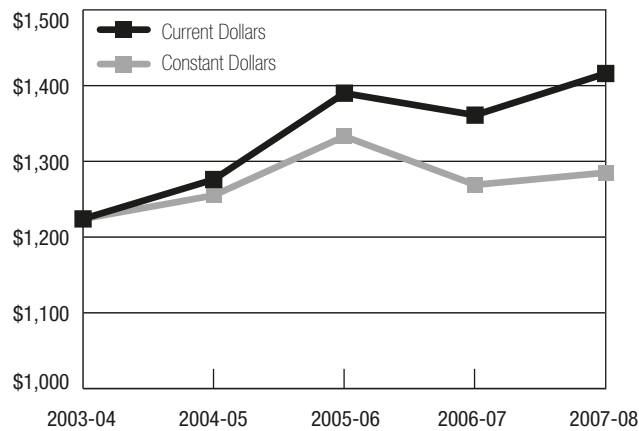
Vacaville City Coach

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	Bcost		1,224	1,276	1,390	1,361	1,416
Paratransit	Pcost		326	325	478	396	415
Total Costs			\$1,551	\$1,601	\$1,868	\$1,757	\$1,831
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	Brev	146	159	185	216	230
	Paratransit	Prev	18	21	74	28	30
Total Farebox Revenue			\$164	\$179	\$260	\$244	\$260
Non-Fare Revenue			9	8	8	14	14
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			1,070	1,410	2,080	1,517	1,013
STA			0	0	0	0	0
Federal Transit Grants			36	0	3	51	885
Other			36	4	9	3	0
Total Revenue			\$1,315	\$1,601	\$2,360	\$1,829	\$2,172

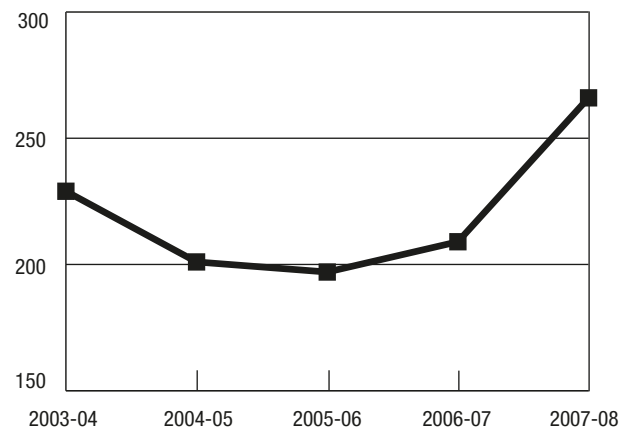
Vacaville City Coach

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Bpass	229	201	197	209	266
Average Weekday Ridership		807	708	708	763	923
Revenue Vehicle Miles (000)	Brvm	310	323	326	318	335
Revenue Vehicle Hours (000)	Brvh	24	24	24	24	23
Employee Equivalents (FTE)	Bemp	18	18	18	18	18
Performance Concepts		Measures				
Cost Efficiency (current \$)	Bcost/Brvh	\$51.38	\$53.87	\$57.08	\$56.44	\$61.57
Cost Efficiency (constant FY04 \$)		\$51.38	\$52.99	\$54.76	\$52.60	\$55.87
Cost Effectiveness (current \$)	Bcost/Bpass	\$5.35	\$6.34	\$7.06	\$6.51	\$5.32
Cost Effectiveness (constant FY04 \$)		\$5.35	\$6.24	\$6.78	\$6.07	\$4.83
Service Effectiveness	Bpass/Brvh	9.6	8.5	8.1	8.7	11.6
Service Effectiveness	Bpass/Brvm	0.7	0.6	0.6	0.7	0.8
Labor Efficiency (000)	Brvh/Bemp	1.3	1.3	1.4	1.3	1.3
Farebox Recovery	Brev/Bcost	11.9%	12.4%	13.3%	15.9%	16.2%

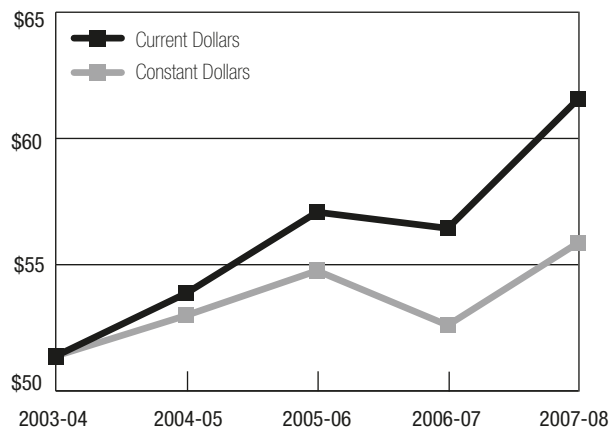
Operating Cost [In Thousands]



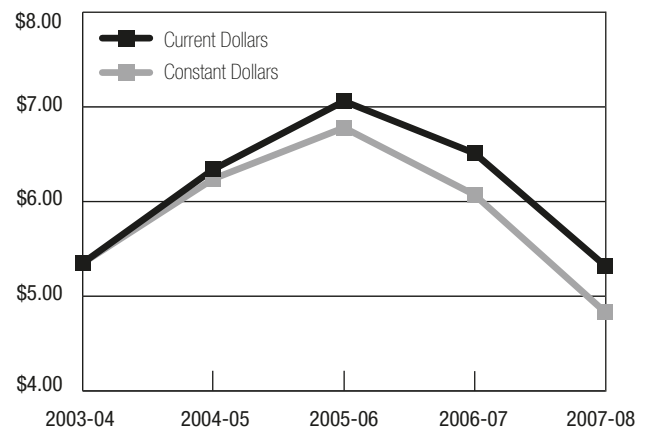
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour

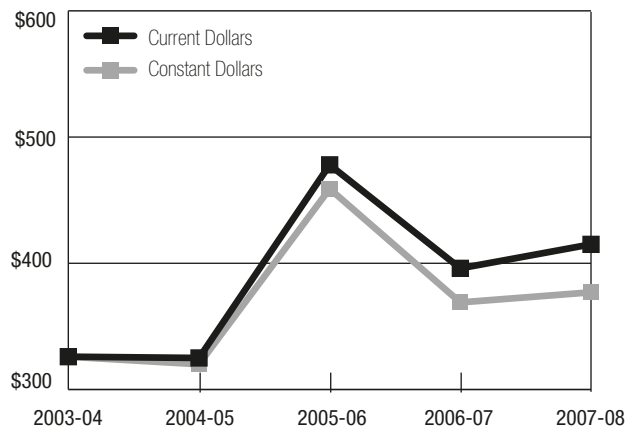


Cost Effectiveness — Cost/Passenger

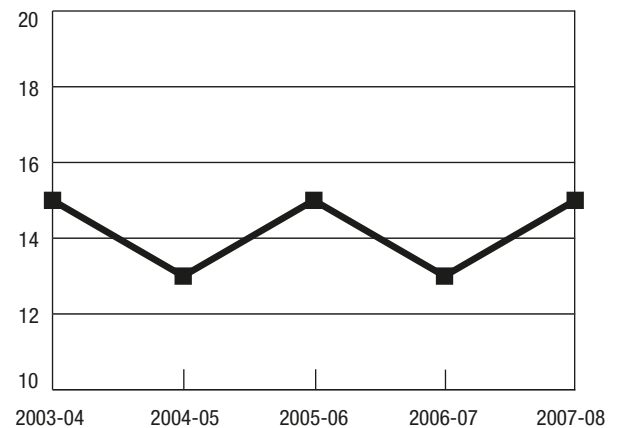


PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	15	13	15	13	15
Average Weekday Ridership		54	49	58	50	56
Revenue Vehicle Miles (000)	Prvm	75	69	125	64	66
Revenue Vehicle Hours (000)	Prvh	6	6	10	5	5
Employee Equivalents (FTE)	Pemp	4	4	4	4	4
Performance Concepts		Measures				
Cost Efficiency (current \$)	Pcost/Prvh	\$54.68	\$53.15	\$47.52	\$79.20	\$83.00
Cost Efficiency (constant FY04 \$)		\$54.68	\$52.28	\$45.58	\$73.82	\$75.32
Cost Effectiveness (current \$)	Pcost/Ppass	\$22.34	\$24.25	\$32.17	\$30.46	\$27.67
Cost Effectiveness (constant FY04 \$)		\$22.34	\$23.85	\$30.86	\$28.39	\$25.11
Service Effectiveness	Ppass/Prvh	2.4	2.2	1.5	2.6	3.0
Service Effectiveness	Ppass/Prvm	0.2	0.2	0.1	0.2	0.2
Labor Efficiency (000)	Prvh/Pemp	1.5	1.5	2.5	13.0	13.0
Farebox Recovery	Prev/Pcost	5.5%	6.3%	15.6%	7.1%	7.2%

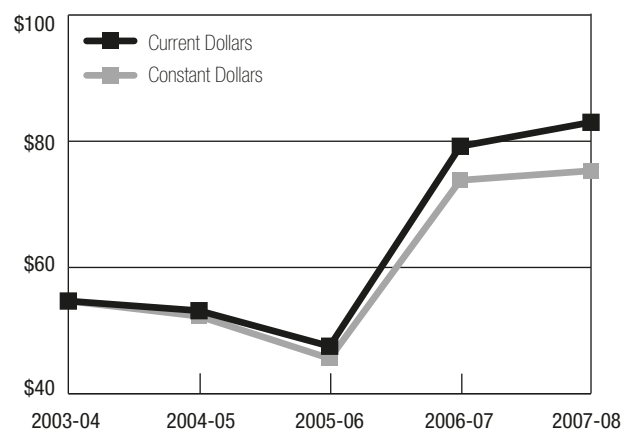
Operating Cost [In Thousands]



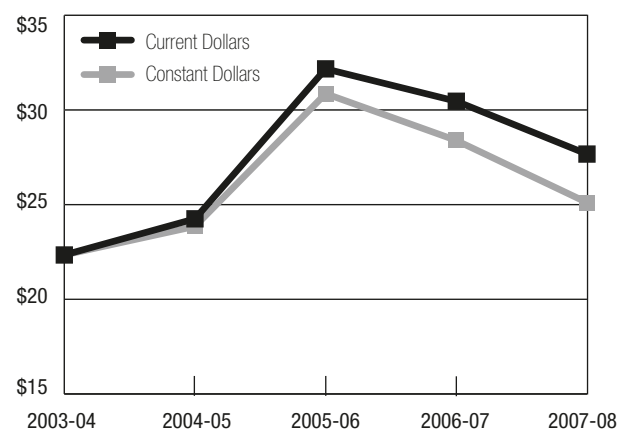
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





Vallejo Transit

555 Santa Clara Street, Vallejo, CA 94590

<http://www.vallejotransit.com/>

(707) 648-4666

General Description

Starting Year	1930s
Organization Type	Municipal transit agency
Governing Body	City of Vallejo City Council
Board Selection	City Council members
Contract Services	VCTC/MV Transit (bus), Blue & Gold Fleet (ferry), MV Public Transportation, Inc. (paratransit)

Service Area

Square Miles	48
Population	210,000
Ridership per Capita	12.6

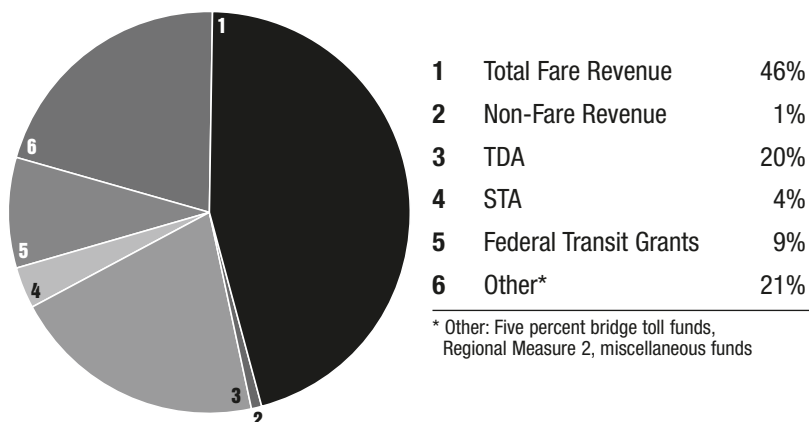
Vallejo Transit's service area includes the City of Vallejo; Baylink regional bus service from Vacaville to the El Cerrito del Norte BART Station; Baylink ferry service between the downtown Vallejo Ferry and the San Francisco Ferry Building; ADA, curb-to-curb, "Runabout" Service covering the Vallejo service area and Vallejo Half-Fare Taxi Program.

Fixed-Route Fare Structure*

Category	Bus Zone Fares	Bus Pass	Ferry Pass	Ferry Transbay
Adult	\$1.75 - \$5.00	\$55.20	\$24-\$290	\$13.00
Youth	\$1.75 - \$5.00	\$43.20	\$24-\$290	\$6.50
Senior	\$0.85 - \$2.50	\$27.60	—	\$6.50
Disabled	\$0.85 - \$2.50	\$27.60	—	\$6.50
Transfer	Free	—	—	Free

* Fares are one way

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	86 Total
	70 Motor Buses
	12 Paratransit
	4 Ferry

Routes	22 Total
	20 Bus
	2 Ferry

Hours of Operation

Bus:

Monday - Friday	4:30 am – 11:00 pm
Saturday	5:30 am – 11:00 pm
Sunday	6:50 am – 9:50 pm

Ferry:

Monday - Friday	5:30 am – 9:45 pm
Saturday	7:00 am – 9:45 pm
Sunday	7:00 am – 9:45 pm

Paratransit:

Monday - Friday	4:30 am – 11:00 pm
Saturday	5:30 am – 11:00 pm
Sunday	6:50 am – 9:50 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
American Canyon Transit
BART
Benicia Breeze
Fairfield/Suisun Transit
VINE
WestCAT

Joint Fare Instruments and Transfers

Vallejo/Muni Transfer

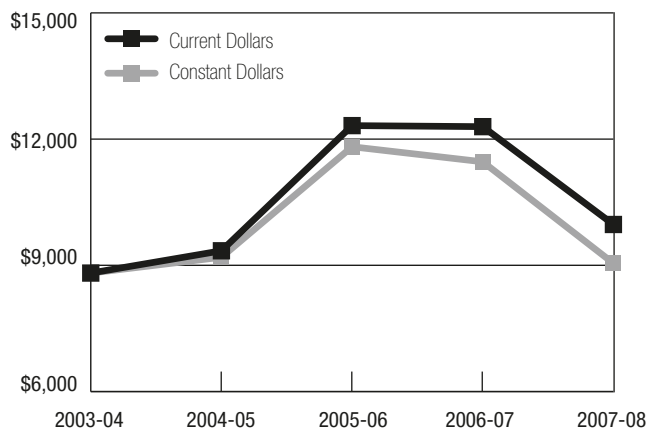
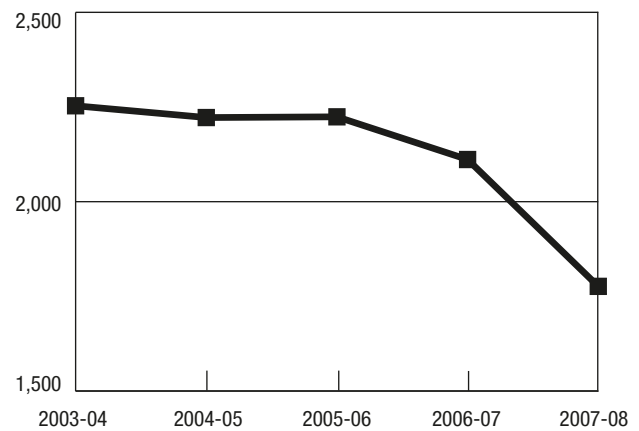
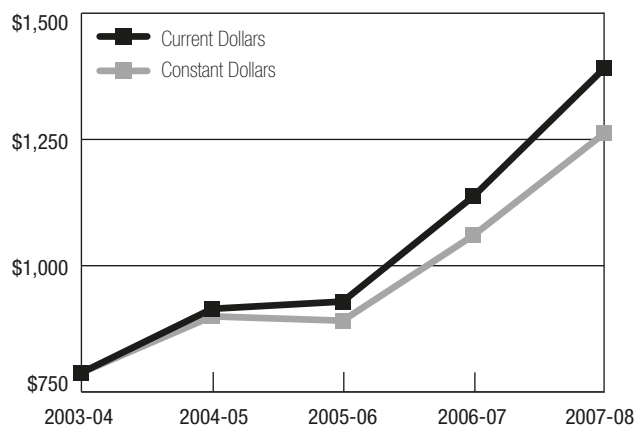
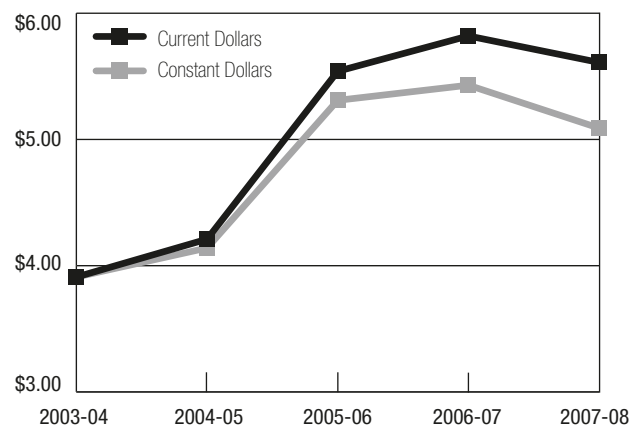


Vallejo Transit

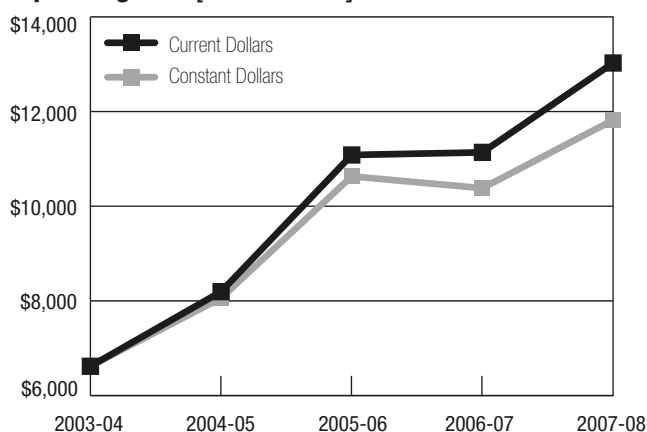
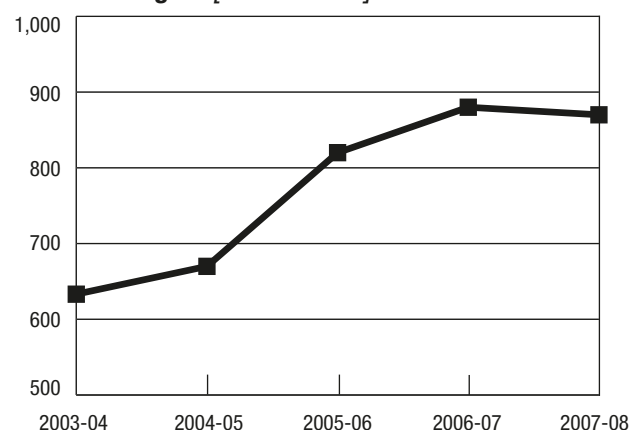
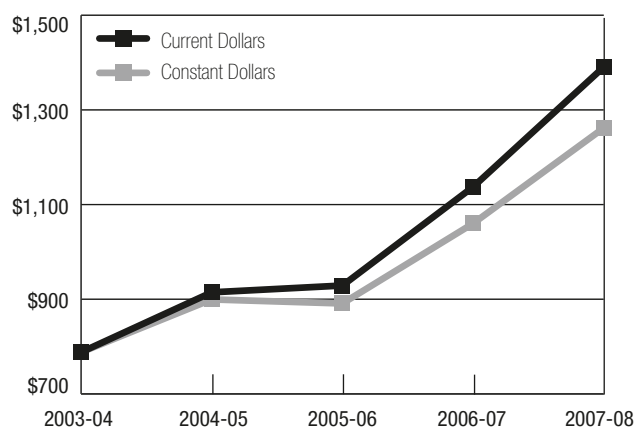
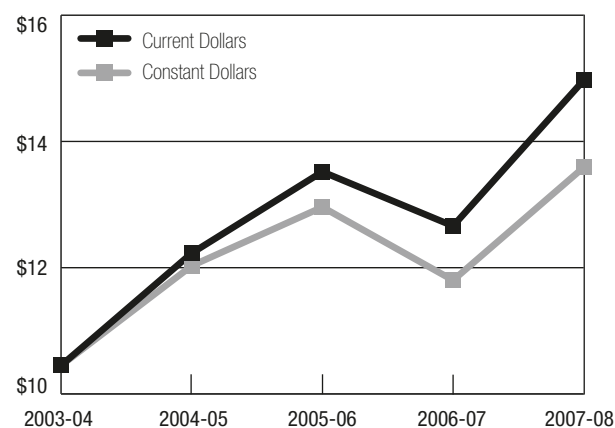
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		8,816	9,346	12,321	12,296	9,971
Ferry	FCost		6,619	8,195	11,083	11,138	13,026
Demand Response*	PCost		1,071	1,151	1,200	1,135	1,312
Total Costs			\$16,506	\$18,692	\$24,603	\$24,569	\$24,308
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	3,213	3,364	3,566	3,223	2,917
	Ferry	FRev	4,316	4,694	6,204	6,911	8,089
	Paratransit*	PRev	38	40	70	86	80
Total Farebox Revenue			\$7,568	\$8,099	\$9,840	\$10,220	\$11,086
Non-Fare Revenue			0	25	108	345	244
Property Tax			0	0	0	0	0
County Sales Tax			0	0	0	0	0
TDA			4,226	3,795	4,344	4,605	4,954
STA			403	636	720	2,403	854
Federal Transit Grants			4,052	2,975	2,897	1,756	2,135
Other			1,915	3,162	6,694	5,240	5,035
Total Revenue			\$18,164	\$18,692	\$24,603	\$24,569	\$24,308

*The half-fare taxi program is not included.

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	2,253	2,222	2,224	2,111	1,776
Average Weekday Ridership		8,105	7,912	8,032	7,265	6,113
Revenue Vehicle Miles (000)	BRVM	2,405	2,423	2,986	2,487	1,653
Revenue Vehicle Hours (000)	BRVH	115	126	140	128	87
Employee Equivalents (FTE)	BEmp	105	130	120	115	100
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$76.35	\$74.41	\$87.85	\$96.24	\$114.73
Cost Efficiency (constant FY04 \$)		\$76.35	\$73.19	\$84.27	\$89.70	\$104.11
Cost Effectiveness (current \$)	BCost/BPass	\$3.91	\$4.21	\$5.54	\$5.82	\$5.61
Cost Effectiveness (constant FY04 \$)		\$3.91	\$4.14	\$5.31	\$5.43	\$5.09
Service Effectiveness	BPass/BRVH	19.5	17.7	15.9	16.5	20.4
Service Effectiveness	BPass/BRVM	0.9	0.9	0.7	0.8	1.1
Labor Efficiency (000)	BRVH/BEmp	1.1	1.0	1.2	1.1	0.9
Farebox Recovery	BRev/BCost	36.5%	36.0%	28.9%	26.2%	29.3%

Operating Cost [In Thousands]

Total Passengers [In Thousands]

Cost Efficiency — Cost/Revenue Vehicle Hour

Cost Effectiveness — Cost/Passenger


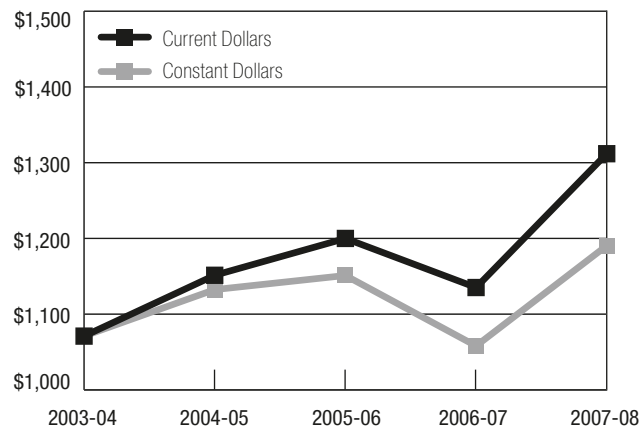
FERRY PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	FPass	633	670	820	880	870
Average Weekday Ridership		1,858	2,034	2,279	2,595	2,569
Revenue Vehicle Miles (000)	FRVM	232	249	323	262	242
Revenue Vehicle Hours (000)	FRVH	8	9	12	10	9
Employee Equivalents (FTE)	FEmp	35	40	40	40	40
Performance Concepts		Measures				
Cost Efficiency (current \$)	FCost/FRVH	\$787.98	\$914.58	\$928.91	\$1,137.30	\$1,390.59
Cost Efficiency (constant FY04 \$)		\$787.98	\$899.55	\$891.04	\$1,060.04	\$1,261.87
Cost Effectiveness (current \$)	FCost/FPass	\$10.45	\$12.23	\$13.52	\$12.66	\$14.97
Cost Effectiveness (constant FY04 \$)		\$10.45	\$12.03	\$12.96	\$11.80	\$13.59
Service Effectiveness	FPass/FRVH	75.4	74.8	68.7	89.9	92.9
Service Effectiveness	FPass/FRVM	2.7	2.7	2.5	3.4	3.6
Labor Efficiency (000)	FRVH/FEmp	0.2	0.2	0.3	0.2	0.2
Farebox Recovery	FRev/FCost	65.2%	57.3%	56.0%	62.0%	62.1%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

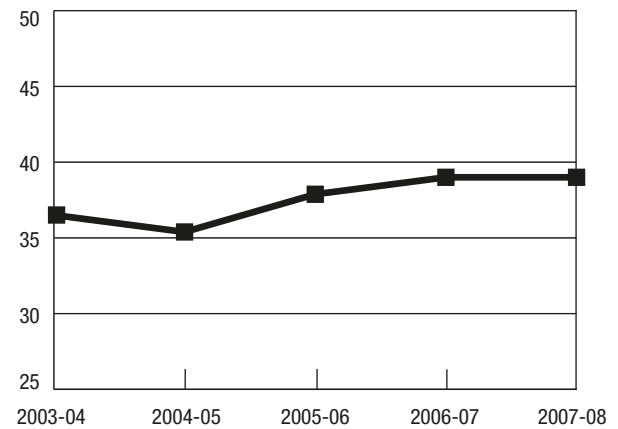
PARATRANSIT PERFORMANCE*		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	37	35	38	39	39
Average Weekday Ridership		130	125	131	131	131
Revenue Vehicle Miles (000)	PRVM	251	227	218	220	220
Revenue Vehicle Hours (000)	PRVH	19	17	19	17	17
Employee Equivalents (FTE)	PEmp	14	17	18	20	20
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/FRVH	\$56.30	\$66.17	\$64.53	\$65.57	\$75.77
Cost Efficiency (constant FY04 \$)		\$56.30	\$65.09	\$61.90	\$61.11	\$68.76
Cost Effectiveness (current \$)	PCost/PPass	\$29.33	\$32.53	\$31.68	\$29.11	\$33.64
Cost Effectiveness (constant FY04 \$)		\$29.33	\$32.00	\$30.39	\$27.13	\$30.52
Service Effectiveness	PPass/PRVH	1.9	2.0	2.0	2.3	2.3
Service Effectiveness	PPass/PRVM	0.1	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	1.4	1.0	1.0	0.9	0.9
Farebox Recovery	PRev/PCost	3.6%	3.5%	5.8%	7.6%	6.1%

*The half-fare taxi program is not included.

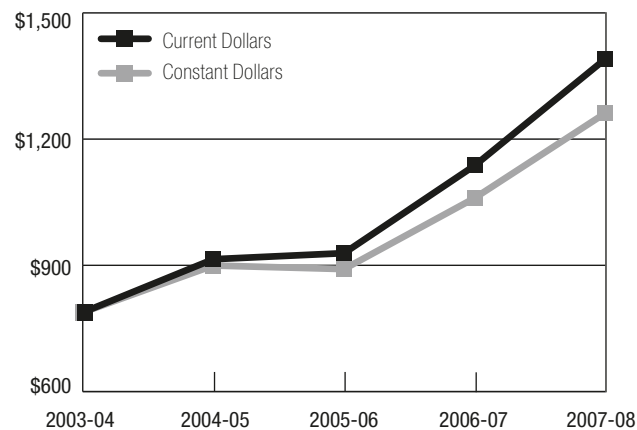
Operating Cost [In Thousands]



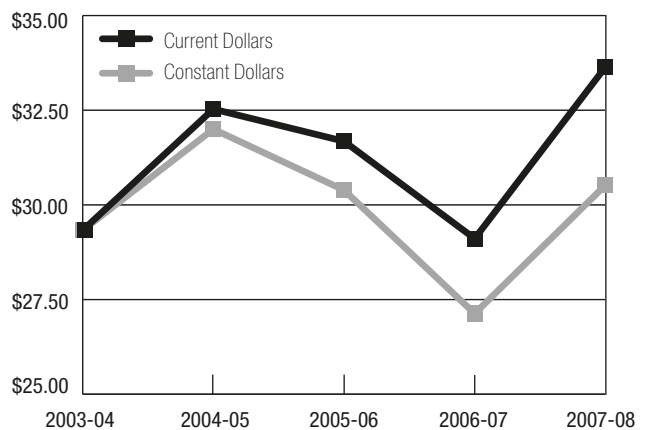
Total Passengers [In Thousands]



Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger





VINE

(Napa County Transportation & Planning Agency)

707 Randolph Street, Suite 100, Napa, CA 94559-2912

<http://www.nctpa.net/vine.cfm>

(800) 696-6443

General Description

Starting Year	1974
Organization Type	Municipal transit agency
Governing Body	Napa County Transportation & Planning Agency (NCTPA)
Board Selection	Comprised of the elected officials of member jurisdictions
Contract Service	Veolia Transportation

Service Area

Square Miles	82.5
Population	134,000
Ridership per Capita	5.2

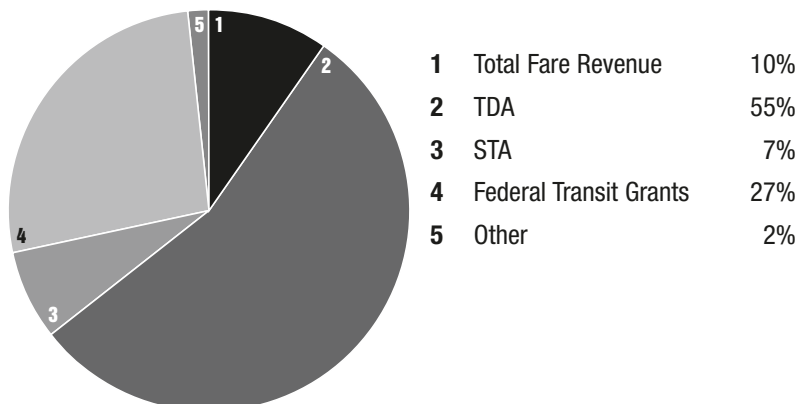
The VINE's local service area encompasses the City of Napa and some unincorporated areas of Napa County. VINE Route 10's service area includes the Highway 29 corridor in Napa County. VineGo is the countywide ADA paratransit provider for both of these operators. Route 11's service area includes Highway 29 corridor between St. Helena to Calistoga, then beyond to Santa Rosa, in Sonoma County, via Petrified Forest Rd.

Fixed-Route Fare Structure

Category	Single Fare*	VINE 20-Ride Pass	VINE Rte.10 Monthly Pass	Day Pass
Adult	\$1.25	\$23.00	\$40.00	\$4.00
Youth (6-18)	\$1.00	\$18.00	\$30.00	\$3.00
Senior	\$0.60	\$11.00	\$20.00	\$2.00
Disabled	\$0.60	\$11.00	\$20.00	\$2.00
Transfer	Free	—	—	—

*For the first zone; each additional zone is an additional \$0.50.

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet 24 Motor Buses

Routes **8 Total**
6 Local
2 Intercity

Hours of Operation

Monday – Friday 5:20 am – 9:25 pm
Saturday 6:30 am – 8:41 pm
Sunday 8:31 am – 7:02 pm

Inter-Operator Coordination

Inter-Operator Connections

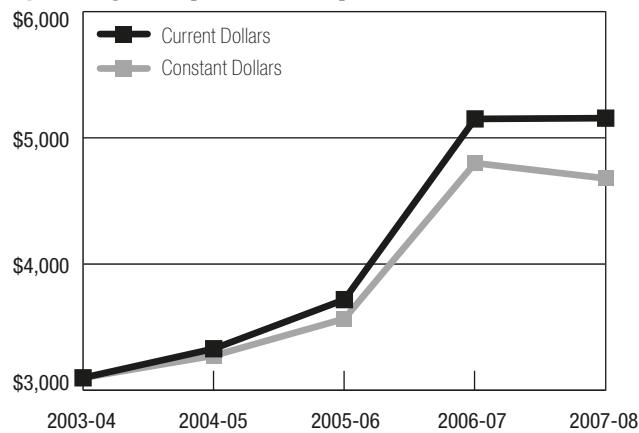
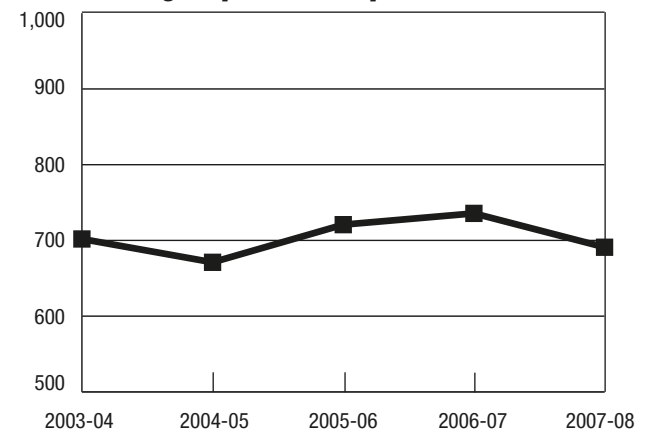
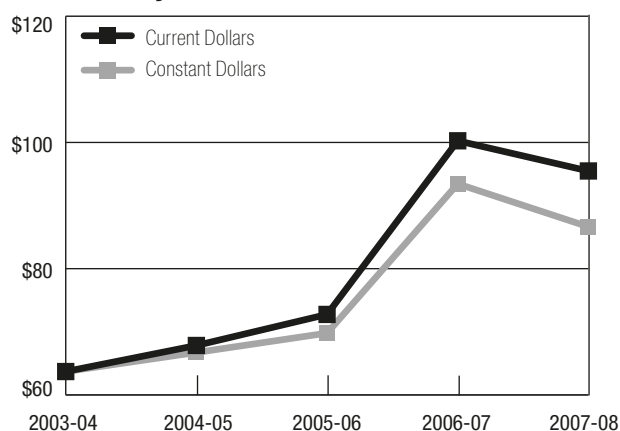
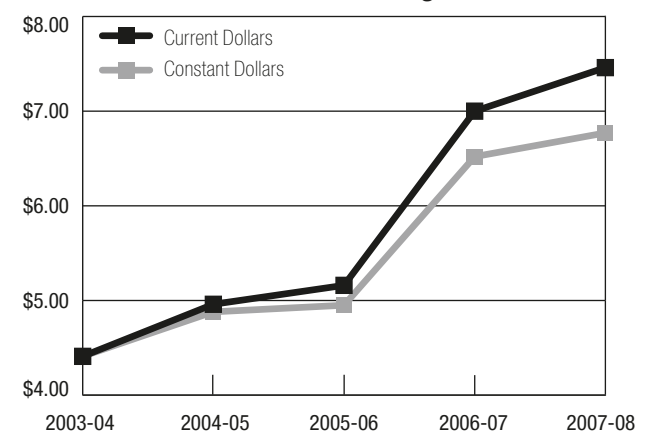
American Canyon Transit
BARTLink
Benicia Breeze
Calistoga HandyVan
Golden Gate Transit
Lake Transit
Napa Downtown Trolley
Santa Rosa CityBus
Sonoma County Transit
St. Helena VINE Shuttle
Vallejo Transit
Yountville Transit



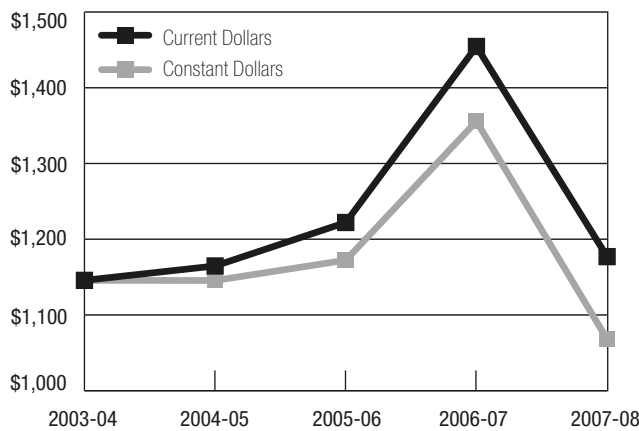
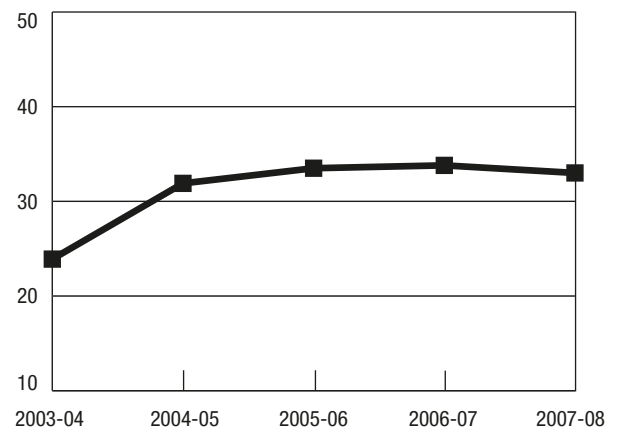
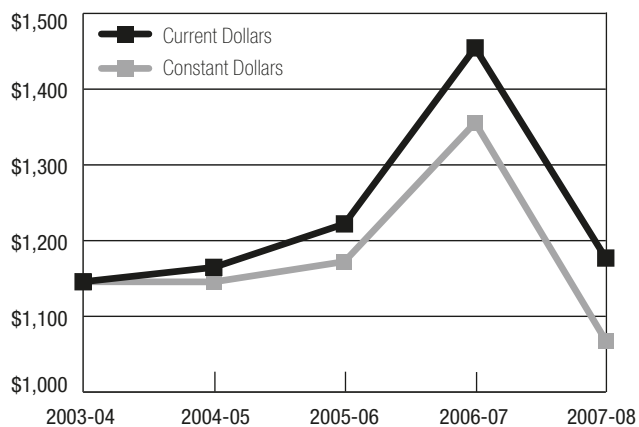
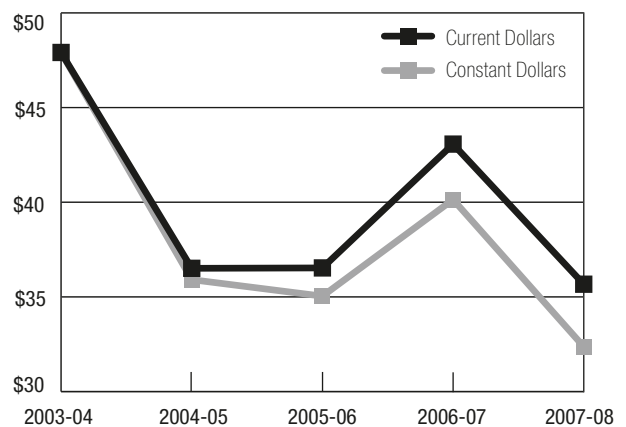
VINE

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	Bcost		3,099	3,329	3,718	5,150	5,156
Paratransit	Pcost		1,146	1,165	1,222	1,455	1,177
Total			\$4,245	\$4,494	\$4,940	\$6,605	\$6,333
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	Brev	527	528	546	848	722
	Paratransit	Prev	70	68	72	76	76
Total Farebox Revenue			\$597	\$596	\$618	\$924	\$798
Non-Fare Revenue			0	0	0	0	0
TDA			2,152	2,340	4,145	5,439	4,496
STA			180	259	250	595	583
Federal Transit Grants			1,239	1,219	1,358	1,468	2,175
Other			77	80	101	12	128
Total Revenue			\$4,245	\$4,494	\$6,472	\$8,438	\$8,180

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Bpass	702	671	721	736	691
Average Weekday Ridership		2,753	2,536	2,517	2,790	2,491
Revenue Vehicle Miles (000)	Brvm	759	781	817	807	796
Revenue Vehicle Hours (000)	Brvh	49	49	51	51	54
Employee Equivalents (FTE)	Bemp	40	40	40	51	51
Performance Concepts		Measures				
Cost Efficiency (current \$)	Bcost/Brvh	\$63.70	\$67.83	\$72.75	\$100.26	\$95.48
Cost Efficiency (constant FY04 \$)		\$63.70	\$66.72	\$69.79	\$93.44	\$86.64
Cost Effectiveness (current \$)	Bcost/Bpass	\$4.41	\$4.96	\$5.16	\$7.00	\$7.46
Cost Effectiveness (constant FY04 \$)		\$4.41	\$4.88	\$4.95	\$6.52	\$6.77
Service Effectiveness	Bpass/Brvh	14.4	13.7	14.1	14.3	12.8
Service Effectiveness	Bpass/Brvm	0.9	0.9	0.9	0.9	0.9
Labor Efficiency (000)	Brvh/Bemp	1.2	1.2	1.3	1.0	1.1
Farebox Recovery	Brev/Bcost	17.0%	15.9%	14.7%	16.5%	14.0%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	Ppass	24	32	33	34	33
Average Weekday Ridership		113	186	131	132	130
Revenue Vehicle Miles (000)	Prvm	134	177	174	165	161
Revenue Vehicle Hours (000)	Prvh	12	15	15	15	15
Employee Equivalents (FTE)**	Pemp	22	22	22	22	23
Performance Concepts		Measures				
Cost Efficiency (current \$)	Pcost/Prvh	\$96.59	\$75.18	\$79.05	\$98.38	\$78.47
Cost Efficiency (constant FY04 \$)		\$96.59	\$73.95	\$75.83	\$91.69	\$71.20
Cost Effectiveness (current \$)	Pcost/Ppass	\$47.91	\$36.51	\$36.53	\$43.07	\$35.67
Cost Effectiveness (constant FY04 \$)		\$47.91	\$35.91	\$35.04	\$40.14	\$32.37
Service Effectiveness	Ppass/Prvh	2.0	2.1	2.2	2.3	2.2
Service Effectiveness	Ppass/Prvm	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	Prvh/Pemp	0.5	0.7	0.7	7.0	0.7
Farebox Recovery	Prev/Pcost	6.1%	5.8%	5.9%	5.2%	6.5%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



VTA (Santa Clara Valley Transportation Authority)

3331 North First Street, San Jose, CA 95134

<http://www.vta.org>

(408) 321-2300

General Description

Starting Year	1972
Organization Type	Transit district created by state Legislature
Governing Body	12-member board of directors
Board Selection	10 members and four alternates from city councils with in service area, 2 members and one alternate from Santa Clara County Board of Supervisors

Service Area

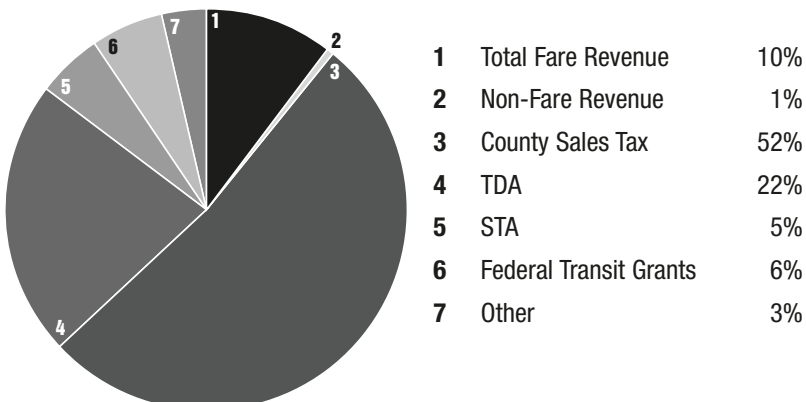
Square Miles	326
Population	1,723,900
Ridership per Capita	25.9

VTA's service area encompasses the cities of Campbell, Cupertino, Gilroy, Los Altos, Los Altos Hills, Los Gatos, Milpitas, Monte Sereno, Morgan Hill, Mountain View, Palo Alto, San Jose, Santa Clara, Saratoga and Sunnyvale, unincorporated Santa Clara County and adjacent areas of San Mateo County.

Fixed-Route Fare Structure

Category	Single Fare	Monthly Pass
Adult	\$1.75	\$61.25
Youth (5-17)	\$1.50	\$40.00
Senior	\$0.75	\$20.00
Disabled	\$0.75	\$20.00
Express	\$3.50	\$122.50

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	625 Total
	525 Motor Buses
	100 Light Rail

Routes	70 Total
Local	51
Limited Stop	5
Express	10
Rapid	1
Light Rail	3

Hours of Operation

Monday – Sunday 24 Hours

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
ACE
Amtrak
BART
Caltrain
Hwy. 17 Express
SamTrans

Joint Fare Instruments and Transfers

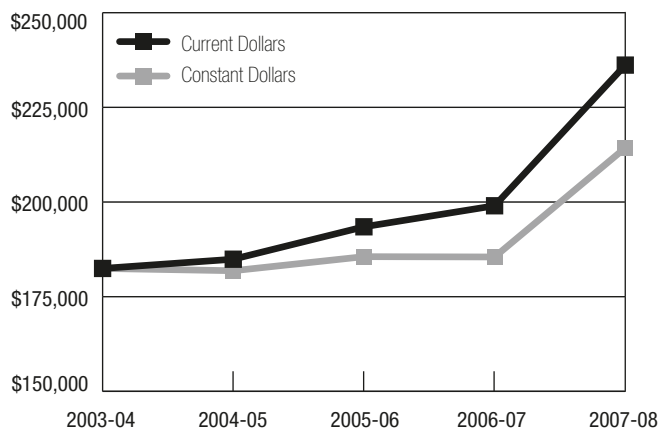
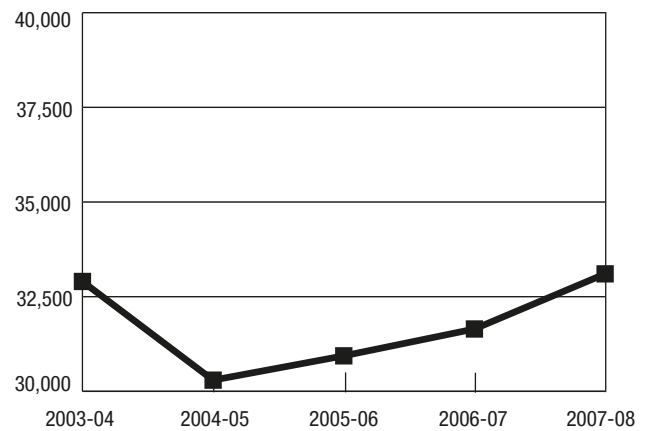
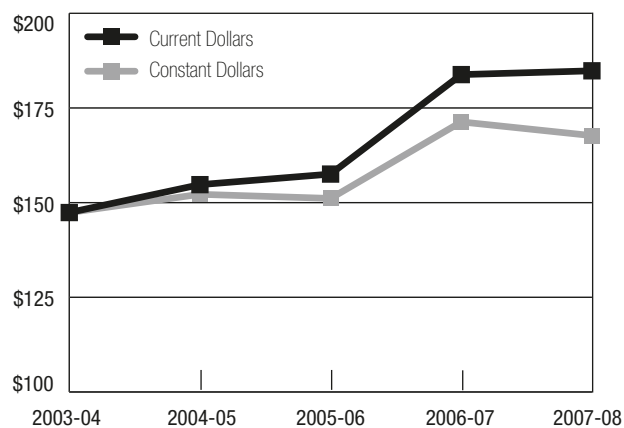
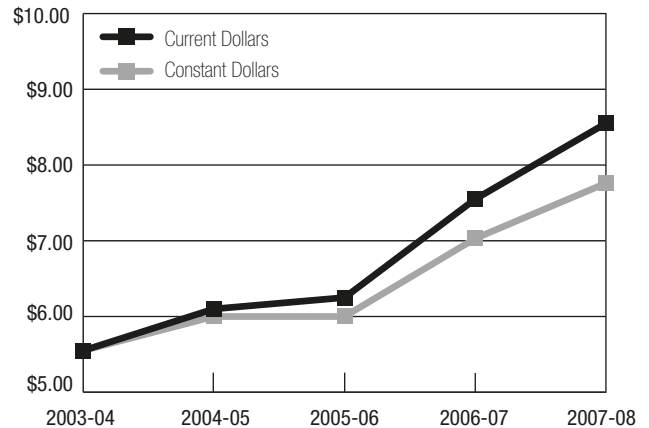
AC Transit/VTA Transfer
BART Plus Pass
Hwy. 17 Express/VTA Transfer
Peninsula Pass (Caltrain/Muni/VTA/SamTrans)
SamTrans/VTA Transfer
VTA/BART Transfer
VTA/DB Transfer



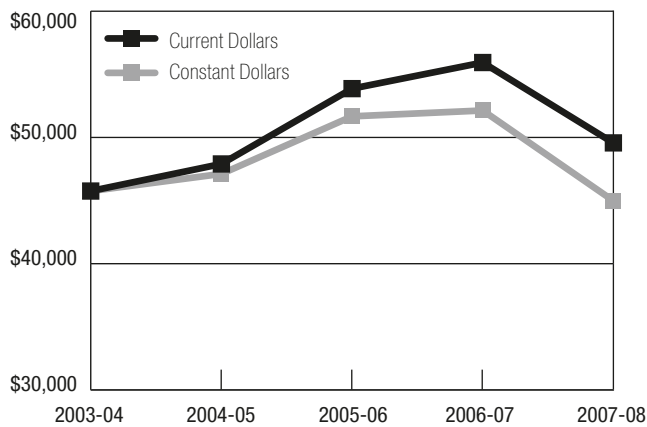
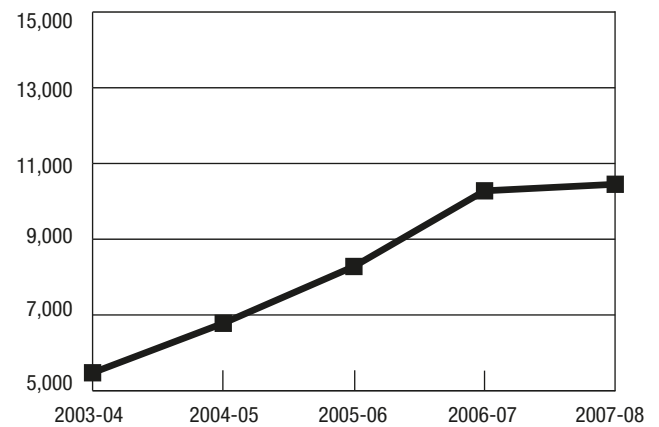
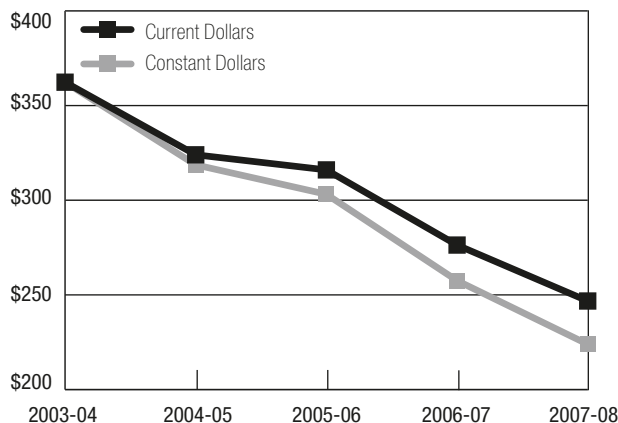
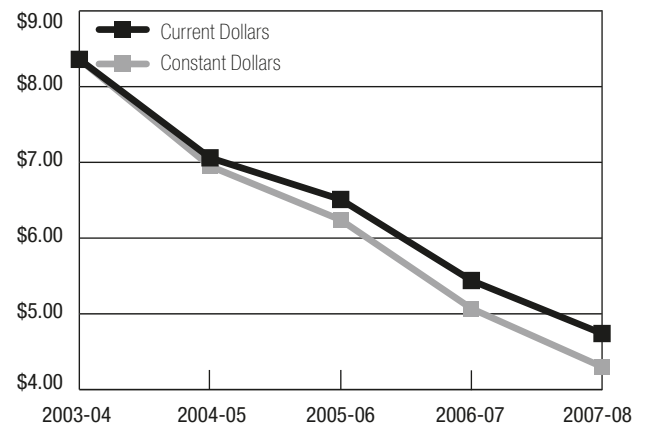
VTA

SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		182,460	184,896	193,456	199,010	236,160
Light Rail	RCost		45,753	47,899	53,867	55,935	49,568
Paratransit	PCost		34,256	30,132	32,105	32,351	34,720
Shuttle			2,258	2,081	3,098	2,091	1,518
Total Costs			\$264,726	\$265,007	\$282,527	\$289,387	\$321,965
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	24,971	24,453	25,854	25,359	25,791
	Light Rail	RRev	4,368	6,412	7,249	8,681	8,600
	Paratransit	PRev	2,345	2,514	2,848	2,931	3,000
	Shuttle		1,287	1,196	1,231	1,202	1,455
Total Farebox Revenue			\$32,971	\$34,575	\$37,183	\$38,174	\$38,847
Non-Fare Revenue			1,871	1,925	1,899	1,900	2,044
Property Tax			0	0	0	0	0
County Sales Tax			138,917	145,008	164,328	193,458	195,204
TDA			64,993	67,098	71,044	81,061	83,546
STA			4,417	7,285	7,737	22,321	19,022
Federal Transit Grants			38,143	34,416	33,565	35,514	22,425
Other			18,892	7,543	14,244	9,787	12,584
Total Revenue			\$300,205	\$297,851	\$330,001	\$382,215	\$373,672

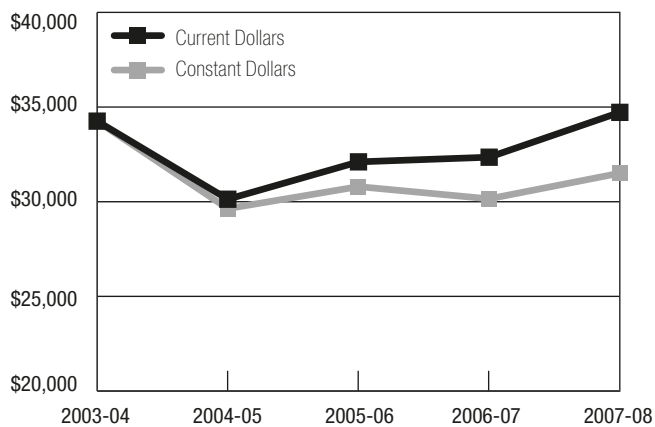
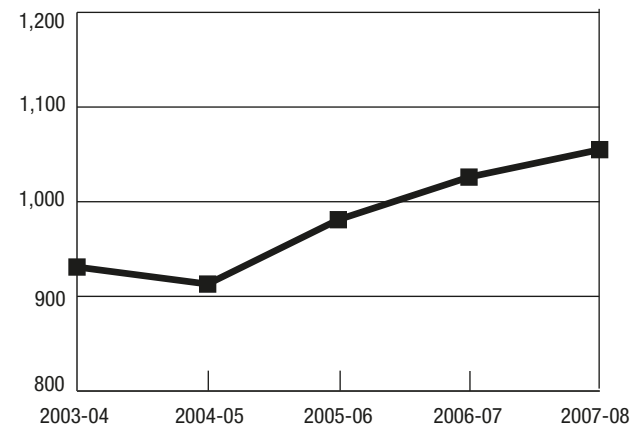
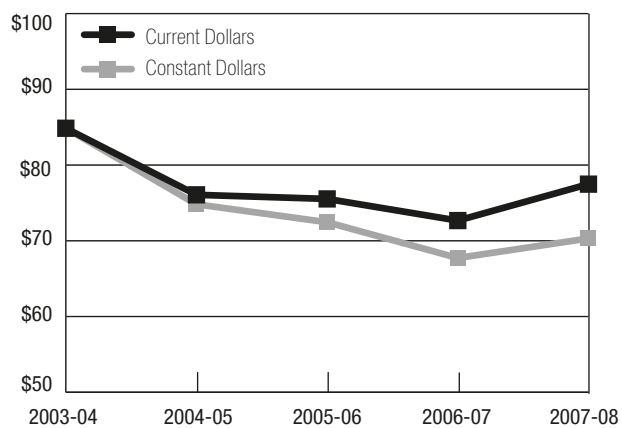
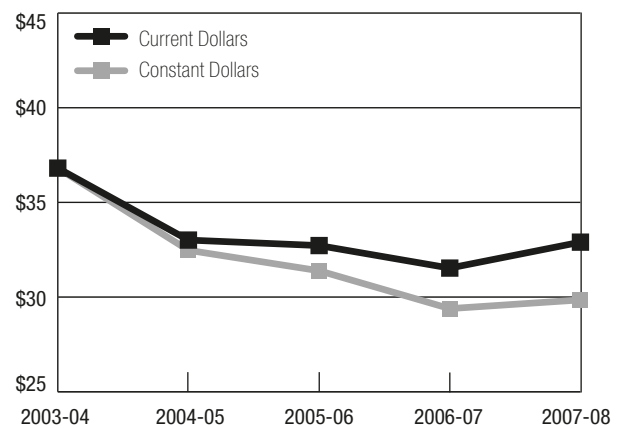
FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	32,902	30,296	30,938	31,647	33,103
Average Weekday Ridership		105,588	97,117	99,966	102,123	106,673
Revenue Vehicle Miles (000)	BRVM	15,644	15,315	15,573	15,930	15,951
Revenue Vehicle Hours (000)	BRVH	1,238	1,195	1,228	1,247	1,277
Employee Equivalents (FTE)	BEmp	1,715	1,552	1,566	1,541	1,638
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$147.38	\$154.75	\$157.54	\$183.81	\$184.81
Cost Efficiency (constant FY04 \$)		\$147.38	\$152.20	\$151.11	\$171.32	\$167.70
Cost Effectiveness (current \$)	BCost/BPass	\$5.55	\$6.10	\$6.25	\$7.55	\$8.55
Cost Effectiveness (constant FY04 \$)		\$5.55	\$6.00	\$6.00	\$7.03	\$7.76
Service Effectiveness	BPass/BRVH	26.6	25.4	25.2	24.4	25.4
Service Effectiveness	BPass/BRVM	2.1	2.0	2.0	1.9	2.9
Labor Efficiency (000)	BRVH/BEmp	0.7	0.8	0.8	0.8	0.8
Farebox Recovery	BRev/BCost	13.7%	13.2%	13.4%	12.7%	10.9%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

LIGHT RAIL PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	RPass	5,473	6,780	8,280	10,278	10,451
Average Weekday Ridership		17,636	21,436	26,138	32,567	33,043
Revenue Vehicle Miles (000)	RRVM	1,899	2,460	2,810	3,358	3,354
Revenue Vehicle Hours (000)	RRVH	126	148	170	202	201
Employee Equivalents (FTE)	REmp	485	453	523	500	548
Performance Concepts		Measures				
Cost Efficiency (current \$)	RCost/RRVH	\$362.34	\$323.99	\$316.02	\$276.32	\$246.77
Cost Efficiency (constant FY04 \$)		\$362.34	\$318.67	\$303.14	\$257.54	\$223.93
Cost Effectiveness (current \$)	RCost/RPass	\$8.36	\$7.06	\$6.51	\$5.44	\$4.74
Cost Effectiveness (constant FY04 \$)		\$8.36	\$6.95	\$6.24	\$5.07	\$4.30
Service Effectiveness	RPass/RRVH	43.3	45.9	48.6	50.8	52.0
Service Effectiveness	RPass/RRVM	2.9	2.8	2.9	3.1	3.1
Labor Efficiency (000)	RRVH/REmp	0.3	0.3	0.3	0.4	0.4
Farebox Recovery	RRev/RCost	9.5%	13.4%	13.5%	15.5%	17.4%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	931	913	981	1,026	1,055
Average Weekday Ridership		3,150	3,104	3,414	3,558	3,653
Revenue Vehicle Miles (000)	PRVM	5,967	5,702	6,126	6,296	6,746
Revenue Vehicle Hours (000)	PRVH	404	396	425	445	448
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$84.86	\$76.07	\$75.53	\$72.67	\$77.48
Cost Efficiency (constant FY04 \$)		\$84.86	\$74.82	\$72.45	\$67.73	\$70.31
Cost Effectiveness (current \$)	PCost/PPass	\$36.81	\$33.01	\$32.72	\$31.53	\$32.90
Cost Effectiveness (constant FY04 \$)		\$36.81	\$32.47	\$31.39	\$29.39	\$29.85
Service Effectiveness	PPass/PRVH	2.3	2.3	2.3	2.3	2.4
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Farebox Recovery	PRev/PCost	6.8%	8.3%	8.9%	9.1%	8.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**



WestCAT (Western Contra Costa Transit Authority)

601 Walter Avenue, Pinole, CA 94564

www.westcat.org

(510) 724-3331

General Description

Starting Year	1977
Organization Type	Transit authority
Governing Body	7-member board of directors
Board Selection	Appointed by city councils and Boards of Supervisors
Contract Service	MV Public Transportation, Inc. operates Dial-A-Ride and local fixed-route service, WESTCAT Express, J, JX, Martinez Link, Transbay Lynx, Contra Costa Shuttle College

Service Area

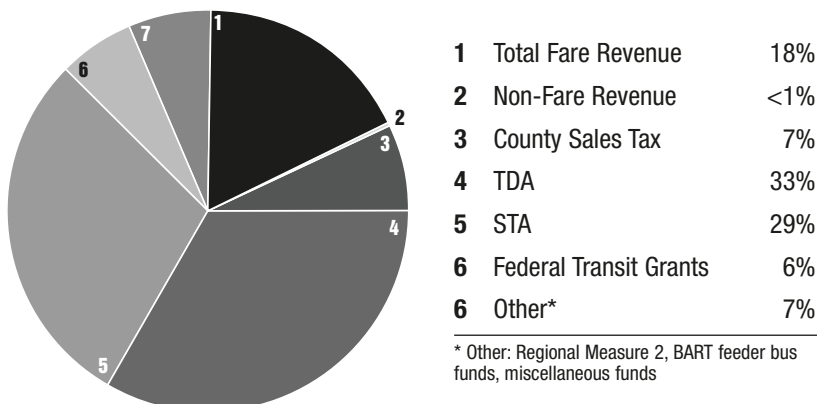
Square Miles	38
Population	59,700
Ridership per Capita	24.2

WestCAT's service area includes the cities of Hercules and Pinole, as well as the unincorporated areas of Port Costa, Crockett, Rodeo, Montalvin, Bayview and Tara Hills.

Fixed-Route Fare Structure

Category	Single Fare
Adult	\$1.75-5.00
Youth (under 6)	Free
Senior	\$0.75-2.00
Disabled	\$0.75-2.00
Transfer	Free
Inter-Operator Transfer	\$1.00/0.50

Operating Revenue, FY 2007-08



System Characteristics

Active Fleet	54 Total
	42 Motor Buses
	12 Paratransit

Routes	14 Total
--------	----------

Hours of Operation

Monday – Friday	4:47 am – 12:30 am
Saturday	6:03 am – 11:49 pm
Sunday	7:39 am – 8:14 pm

Inter-Operator Coordination

Inter-Operator Connections

AC Transit
BART
Golden Gate Transit
Muni
Vallejo Transit

Joint Fare Instruments and Transfers

AC Transit Transfer
BART Plus Pass
County Connection Transfer
Golden Gate Transit



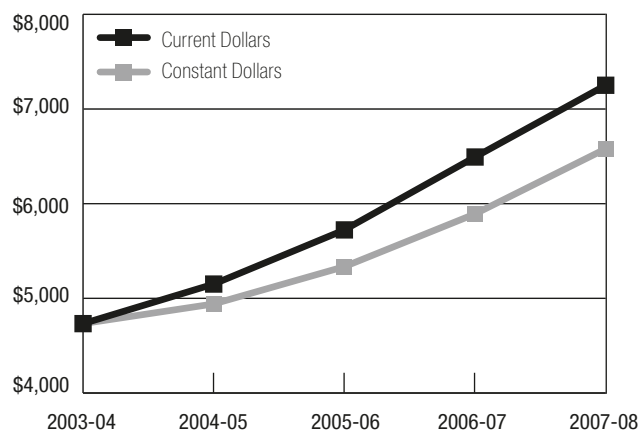
WESTCAT

WestCAT

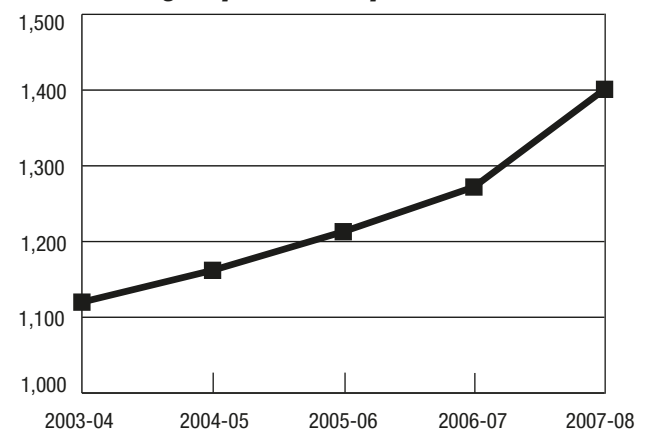
SYSTEMWIDE BUDGET			2003-04	2004-05	2005-06	2006-07	2007-08
Operating Costs (000)							<i>Unaudited</i>
Fixed-Route Bus	BCost		4,733	5,151	5,723	6,493	7,251
Paratransit	PCost		967	1,044	1,105	1,100	1,228
Total Costs			\$5,700	\$6,195	\$6,829	\$7,593	\$8,479
Operating Revenue (000)							
Farebox:	Fixed-Route Bus	BRev	994	1,033	1,194	1,409	1,443
	Paratransit	PRev	59	58	56	56	57
Total Farebox Revenue			\$1,053	\$1,091	\$1,250	\$1,465	\$1,500
Non-Fare Revenue			6	12	19	26	12
Property Tax			0	0	0	0	0
County Sales Tax			691	664	554	634	607
TDA			878	2,024	2,363	2,303	2,826
STA			1,018	1,185	1,901	2,207	2,454
Federal Transit Grants			365	596	149	182	528
Other			1,689	623	593	776	552
Total Revenue			\$5,700	\$6,195	\$6,829	\$7,593	\$8,479

FIXED-ROUTE BUS PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	BPass	1,120	1,162	1,213	1,272	1,401
Average Weekday Ridership		4,255	4,275	4,524	4,775	5,207
Revenue Vehicle Miles (000)	BRVM	1,216	1,284	1,423	1,533	1,602
Revenue Vehicle Hours (000)	BRVH	76	80	86	92	92
Employee Equivalents (FTE)	BEmp	38	48	52	53	57
Performance Concepts		Measures				
Cost Efficiency (current \$)	BCost/BRVH	\$62.01	\$64.44	\$66.35	\$70.29	\$79.18
Cost Efficiency (constant FY04 \$)		\$62.01	\$61.81	\$61.84	\$63.78	\$71.85
Cost Effectiveness (current \$)	BCost/BPass	\$4.23	\$4.43	\$4.72	\$5.10	\$5.18
Cost Effectiveness (constant FY04 \$)		\$4.23	\$4.25	\$4.40	\$4.63	\$4.70
Service Effectiveness	BPass/BRVH	14.7	14.5	14.1	13.8	15.3
Service Effectiveness	BPass/BRVM	0.9	0.9	0.9	0.8	0.9
Labor Efficiency (000)	BRVH/BEmp	2.0	1.7	1.7	1.7	1.6
Farebox Recovery	BRev/BCost	21.0%	20.1%	20.9%	21.7%	19.9%

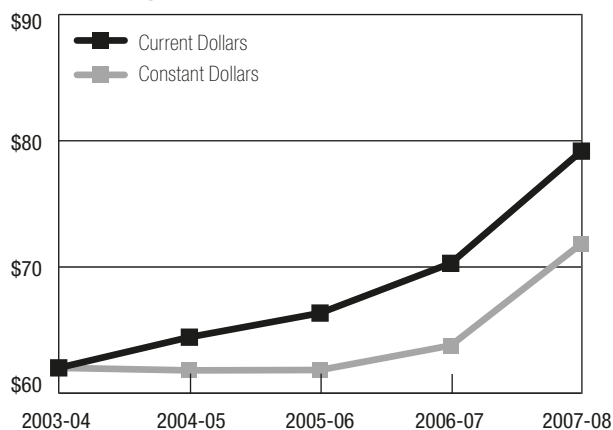
Operating Cost [In Thousands]



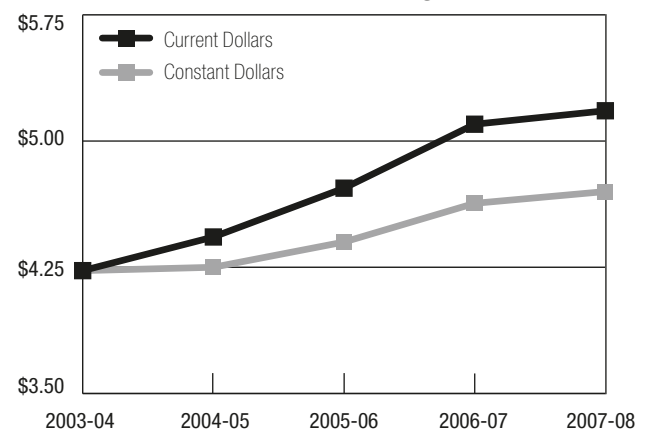
Total Passengers [In Thousands]



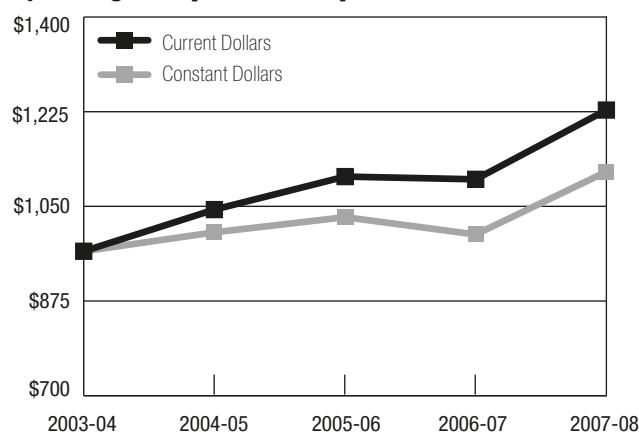
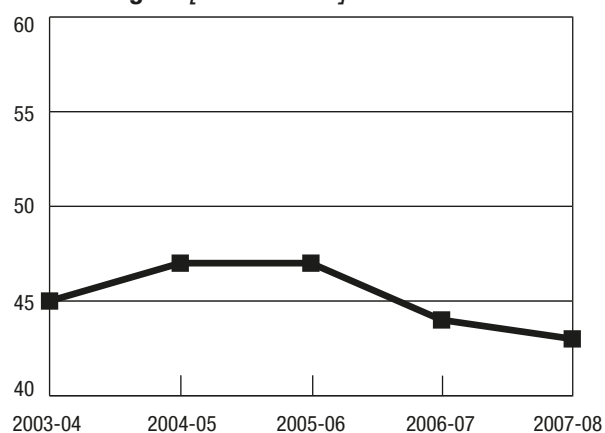
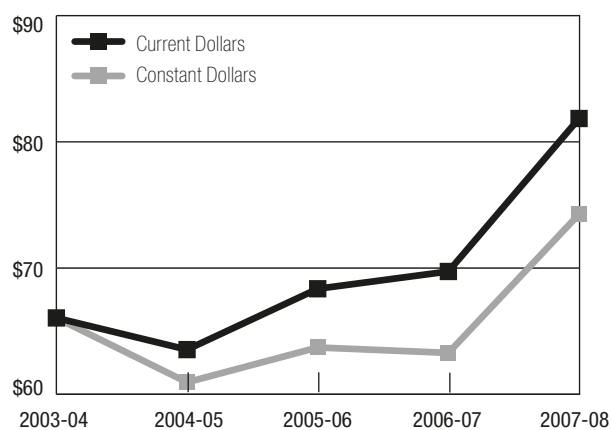
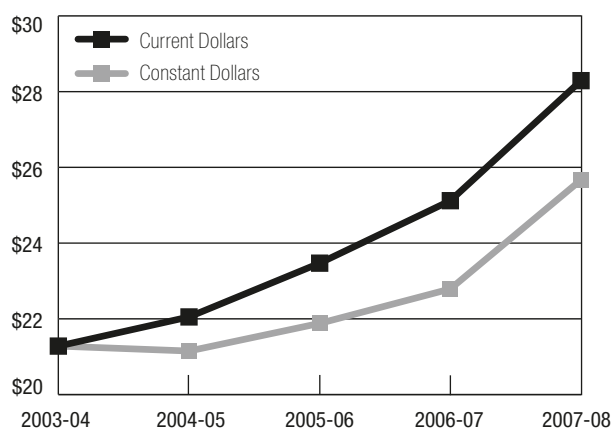
Cost Efficiency — Cost/Revenue Vehicle Hour



Cost Effectiveness — Cost/Passenger



PARATRANSIT PERFORMANCE		2003-04	2004-05	2005-06	2006-07	2007-08
Operating Data						<i>Unaudited</i>
Total Passengers (000)	PPass	45	47	47	44	43
Average Weekday Ridership		166	173	171	161	158
Revenue Vehicle Miles (000)	PRVM	204	225	222	222	213
Revenue Vehicle Hours (000)	PRVH	15	16	16	16	15
Employee Equivalents (FTE)	PEmp	7	18	19	9	9
Performance Concepts		Measures				
Cost Efficiency (current \$)	PCost/PRVH	\$66.05	\$63.54	\$68.36	\$69.73	\$81.85
Cost Efficiency (constant FY04 \$)		\$66.05	\$60.95	\$63.71	\$63.28	\$74.27
Cost Effectiveness (current \$)	PCost/PPass	\$21.28	\$22.05	\$23.47	\$25.12	\$28.29
Cost Effectiveness (constant FY04 \$)		\$21.28	\$21.15	\$21.88	\$22.79	\$25.67
Service Effectiveness	PPass/PRVH	3.1	2.9	2.9	2.8	2.9
Service Effectiveness	PPass/PRVM	0.2	0.2	0.2	0.2	0.2
Labor Efficiency (000)	PRVH/PEmp	2.1	0.9	0.9	1.8	1.7
Farebox Recovery	PRev/PCost	6.1%	5.5%	5.1%	5.1%	4.6%

Operating Cost [In Thousands]**Total Passengers [In Thousands]****Cost Efficiency — Cost/Revenue Vehicle Hour****Cost Effectiveness — Cost/Passenger**

Definitions

Fiscal Year (FY) Reporting period for data (e.g., FY 2007-08 runs from July 1, 2007 to June 30, 2008).

Operating Costs (by Mode) Total expenses from operations, vehicle maintenance, non-vehicle maintenance, general administration, adjustments, direct costs for providing charter services, and all vehicle lease costs. Excludes depreciation and amortization expenses.

Per Capita Ridership Total passengers for all Fixed-Routes divided by total population in service area (Fixed-Route includes all modes with the exception of paratransit).

Total Passengers Total of all adult, youth and student, senior and disabled, inter-operator paid transfer, and non-revenue boarding.

Revenue Vehicle Hours (Also referred to as “Vehicle Service Hours”) The total number of hours that each transit vehicle is in revenue service, including layover time. The measure excludes hours consumed while traveling to and from storage facility, and during other deadhead travel.

Revenue Vehicle Miles (Also referred to as “Vehicle Service Miles”) The total number of miles that each transit vehicle is in revenue service. The measure excludes miles traveled to and from storage facility, and other deadhead travel.

Employee Equivalents One full-time employee (FTE) equivalent equals 2,000 hours per year.

Farebox Recovery Ratio A basic formula of fare revenues divided by the total operating cost. MTC’s formula does not reflect the legal ratio required by the Transportation Development Act.

Average Weekday Ridership Reflects the National Transit Database definition of Average Weekday Unlinked passenger trips defined as the number of passengers who board public transportation vehicles on an average weekday during a month.

Operating Revenue

Farebox (by Mode) Revenue from passenger fares (single fare and passes), including revenue earned directly, special transit fares (which may include funds paid as route guarantees by organizations rather than riders), and revenue derived from revenue-sharing agreements with other services and/or operators.

Non-Fare Revenue Operating revenue derived from sources other than farebox, including funds from schools for the provision of service exclusively to carry students to and from school, freight charges on passenger runs, and income derived from operations associated with transit (including station and vehicle concessions from vendors, on-board and in-station advertising and automotive vehicle ferriage).

Property Tax Operating revenue from property tax directly levied by the transit agency.

County Sales Tax Operating revenue from sales taxes directly levied by the transit agency or from sales tax contributed by other agencies.

TDA (Transportation Development Act) Operating revenue generated by a one-quarter of one percent sales tax on all retail sales in each county; used for transit, special transit for disabled persons, and pedestrian and bicycle purposes.

STA (State Transit Assistance) Operating revenue generated by state funding program for mass transit operations and capital projects.

Federal Transit Grants Operating revenue from Job Access and Reverse Commute Grant, FTA Section 5307 Grants, Section 5311 Grants and Section 5303 Planning Grants.

Other Operating revenue from charter service, city or county general funds, subsidy from other sectors of operation, the Five Percent Unrestricted State Fund Reserves, feeder bus funds, AB 1107 funds, other federal, state, and local non-operator sources, and other operator sources.

Metropolitan Transportation Commission

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Alameda County

Adrienne J. Tissier, Vice Chair
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*U.S. Department of Housing
and Urban Development*

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Cities of Santa Clara County

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Statistical Summary of Bay Area Transit Operators

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Patel Aijaz

Publication Design and Production
Peter Beeler

Special thanks to each of the Transit Operators for providing clarification and assistance during the review process.

For more information about the Metropolitan Transportation Commission, visit the MTC Web site at **www.mtc.ca.gov**.

Additional copies of this summary can be obtained by contacting the MTC/ABAG Library at 510.817.5836 or **library@mtc.ca.gov**.

For regional transit operator information, including updated fare schedules, route maps and timetables, please visit **www.511.org**.

The *Statistical Summary of Bay Area Transit Operators* is published annually by the MTC Programming and Allocations Section.

